

STP & Single Plan for Calderdale Development (V4.0)

Health and Well-being Board
Development Session
11 August 2016



Aims for today

1. Share an update on the process and timeline for the development of:
 - A West Yorkshire STP
 - A Calderdale STP/A Single Plan for Calderdale
2. Identify areas where we need further discussion with HWBB and agree next steps.

Recap

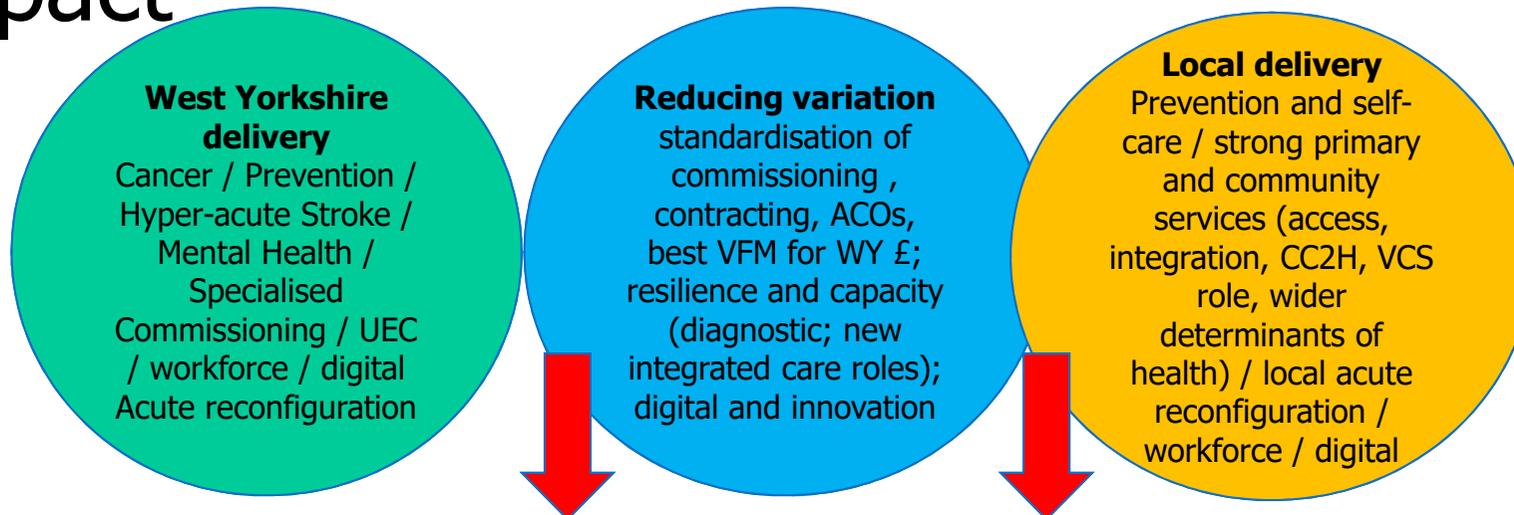
- HWBB workshops – May/June 2016;
 - shaped content of submissions, provided a mandate to proceed with; contributing to WY STP, developing a single plan/STP for Calderdale
 - agreed critical role of HWBB and need to create a 'transformation' forum
- WY Checkpoint submission made by Healthy Futures Programme – 30 June 16
- Full WY STP to be developed by October (new date), finance overview by September
- Local STP to be developed in parallel/similar features – feedback clarity on gaps and Primary Care Forward View
- Moving forward on plans for an 'integrated commissioning Board' to strengthen commissioning arrangements between CCG and CMBC)
- Suggestion to bring BCF into mainstream transformation
- Community Services - Multi-specialty community provider (MCP) – emerging care model published



West Yorkshire STP

June submission to NHSE

WY STP Overview: Interventions and Impact



Service reconfiguration and new care models

Workforce redesign

System impacts

- **Prevention of ill-health and promotion of self-management** to reduce inequalities and demand on the system
- **Strong primary care and community support** to provide holistic, integrated health and care support outside of hospital, reducing the burden on the acute sector
- **Service (re)configuration to deliver sustainable acute and specialised services** in the long-term
- A **resilient and sustainable workforce** aligned to transformed clinical services in line with the required geographical configuration
- **Improved financial position and allocative efficiency**

Population impacts

- **Improved health and wellbeing of whole population engaged in their health and care and reduction in health inequalities**
- **Consistent, accessible services and outcomes for the whole population (remove variation)** evidenced through delivery of measured outcomes (including constitutional targets)
- **Healthy and fulfilled workforce**

WY STP “big decisions”

1. The need to create more **effective governance and decision making processes on service and finance at scale** across West Yorkshire that strengthen local government, NHS and our partners’ relationships, and maintain democratic legitimacy.
2. The **significant and material impact of WY acute trusts working together on acute reconfiguration** based on specialised commissioning, network solutions and hyper acute stroke change
3. The sustainability of urgent care and acute services, the consultation **underway within Calderdale and Huddersfield, and plans in Mid-Yorkshire footprint**
4. The significant potential developments in **specialist mental health provision** to address developments in CAMHs and Forensic Care
5. The creation of **locally integrated systems that adopt Accountable Care System principles**, network contracts and new provider arrangements
6. New models of **primary care**
7. Significant and **fundamental shifts in approaches to engagement, coproduction and supported self care**

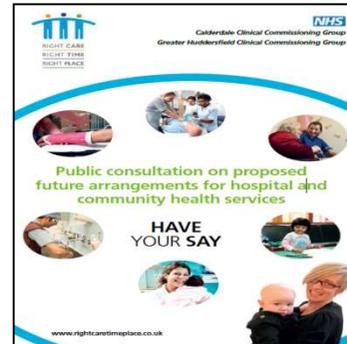
Calderdale: STP Plan on a Page

Vision: Deliver the triple aim of; improving health, improving care and improving value for the people of Calderdale through collaboration, integration and innovation

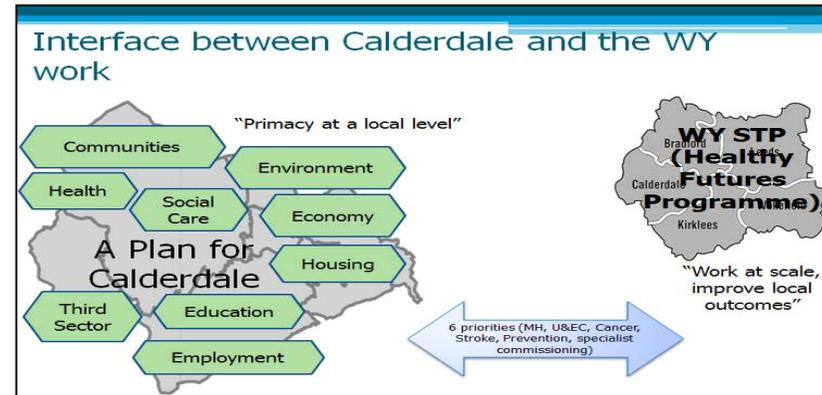
We understand the 'gaps' in Calderdale'



We are engaged in a large scale change programme



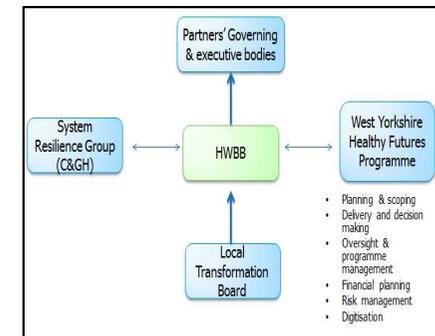
We are clear about the scope of our local plan and its alignment with the work and priorities of the WY STP



We have agreed the key elements of our transformation plan with our HWB Board

- Clarity on three gaps and plans to mitigate
- Create the Healthy place initiative and addressing health inequalities
- Prevent ill-health, promote self-care
- Promote personalisation and independence
- Strengthen and integrate primary, community, housing and social care services (Care Closer to Home, Primary Care Strategy)
- Ensure sustainable configurations of acute and specialist services (Right Care, Right Time, Right Place)
- Create a sustainable and resilience workforce (healthy & fulfilled)
- Deliver a balanced and sustainable financial position
- Develop and deliver a roadmap to digitisation

We have agreement on leadership & governance

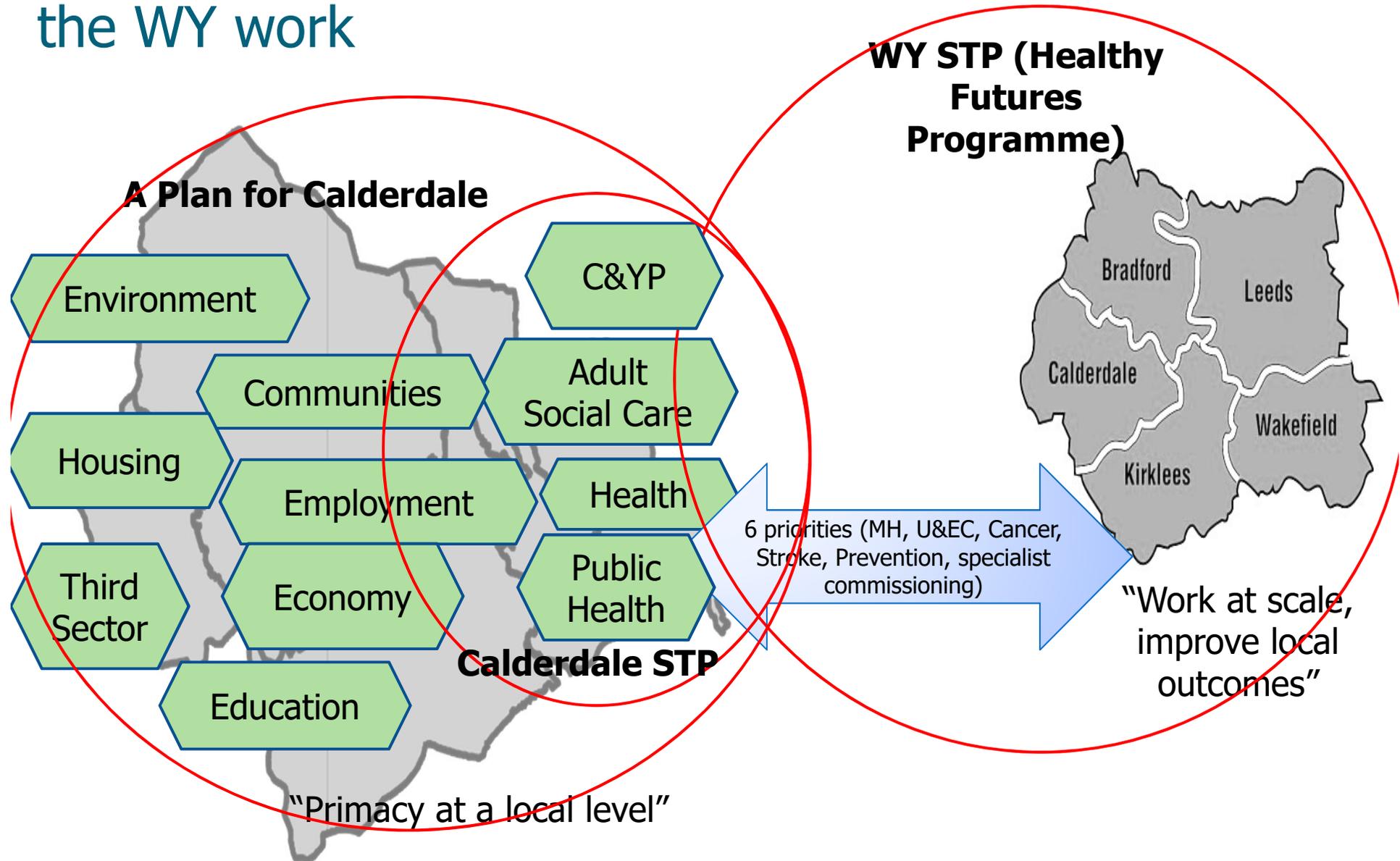




Single Plan for Calderdale/STP

Preparing for a first submission by 16 September

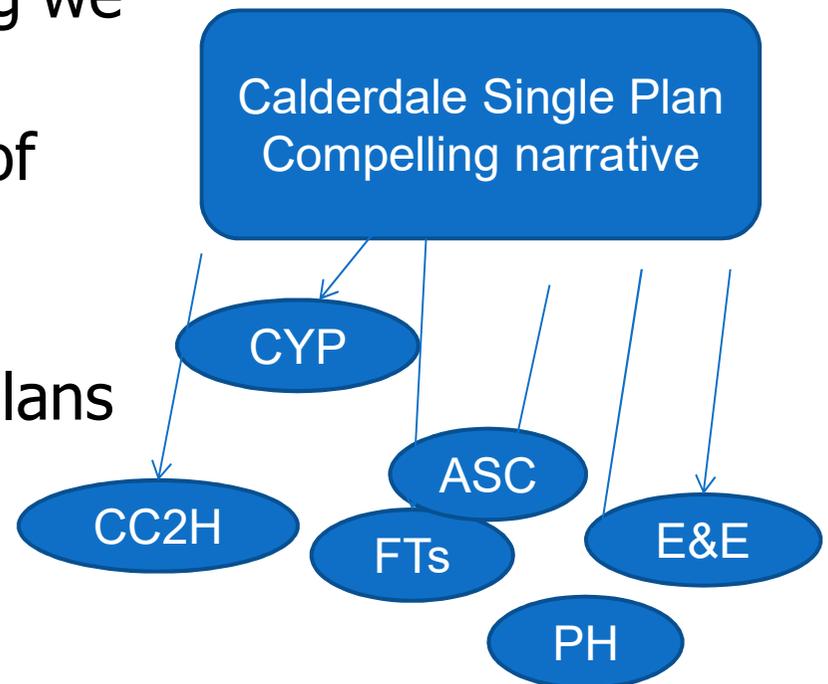
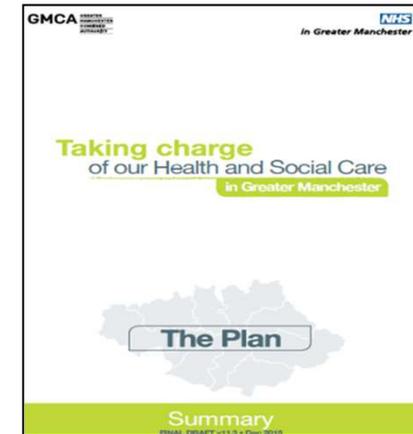
Interface between Calderdale and the WY work



Single Plan for Calderdale

- Create a strong narrative (using learning)
- Speaks to each part of our system
- Aspiration for Calderdale underpinned by a 'golden thread' in everything we do
- Outcome-driven*, clear metrics of success linking narrative and individual plans
- Ensure HWBB can test delivery plans from across the system and hold people to account for delivery

(*see next slide)



Single Plan for Calderdale - Developing Outcomes

- Triple aim (improving health, improving quality improving value)
- As a starting point – three already developed by CMBC:
 - Improving inequalities
 - Ensuring economic growth
 - Planning for a low carbon future
- To be tested and others developed
- Metrics developed in order to measure delivery
- HWBB ensures golden thread through all supporting plans

Developing an STP for Calderdale

- Smaller element of the Single Plan – 16 September
- No rules or template, but some thinking done
- Clarity on:
 - Health gap and plans to mitigate
 - Size of the financial gap and plans to close it
 - Description of quality gap and plans to solve it
- Big decisions we are making:
 - Community Services and primary care (CC2H, MCP/ACOs)
 - Hospital services (Acute configuration, partnerships)
 - Integrating commissioning
 - Dialogue with our communities

Learning from Others

- Kings fund summarises a range of developments and learning from place based systems of care in England (Greater Manchester) and the rest of the world. <http://www.kingsfund.org.uk/publications/place-based-systems-care>
- Advisory Board (international intelligence) – offer to Calderdale
- Dudley (£244m MCP)
- CQC – Building Bridges, Breaking Barriers – July 16
- NHSE New Care Models, Multispecialty Community Providers)MCPs emerging care models – July 16

Future

Integrated Commissioning:

- Health & social working jointly, sharing budgets
- Defining outcomes, measuring performance
- Agreeing longer-term contracts
- Capitated budgets
- Larger geographies
Payment, procurement and statutory duties
- Blurring boundaries (commissioning and provision)

Community Services

- Collaboration and integration
- New 'Accountable Care organisation/Multi Specialty Community Provider'
- Delivering integrated community services, physical and mental health, statutory and third sector

Acute Hospitals

- Oversight by Healthy Futures
- C&GH reconfiguration considered to be important for West Yorkshire in terms of learning and leading

Potential Structures

