

There were three written questions submitted ahead of the AGM held on 27 July 2026.

The answers below were shared at the meeting.

1) “What information is Cranswick plc providing to its shareholders regarding the recent private prosecution brought against its subsidiary, Elsham Linc Ltd, by Lawyers for Animals in relation to Northmoor Farm, Lincolnshire?”

Answer: Animal welfare concerns identified at Northmoor Farm in early 2024 were investigated by Lincolnshire County Council Trading Standards, which confirmed earlier this year that it would take no further action. Lawyers for Animals has since brought a private prosecution relating to the same matters, which the Company will defend. An initial hearing is scheduled for later this year. As proceedings are ongoing, we are unable to comment further.

2) “What information can be provided to shareholders regarding an update of Cranswick plc’s six-point plan to improve animal welfare across the company?”

Answer: We have made significant progress against the six-point action plan introduced following the Northmoor Farm incident. This includes enhanced training and standardised procedures, the continued rollout of AI-enabled surveillance, new Welfare Officer roles and a dedicated Welfare Hub, integration of welfare standards into our ESG governance framework with Board oversight, and investment of more than £40 million to modernise our pig farming operations. A summary of progress and next steps is included below.

Summary of the six-point animal welfare plan.

	AREA	KEY ACTIONS INCLUDE	TIMING
1	Review of training, working practices and farm culture	A full update of job descriptions, training programmes, livestock handling and on farm practices to be rolled out to all Cranswick farm-based colleagues.	New policy agreed in May 2026.
2	The introduction of standardised working practices	A new Cranswick Pig Standard, incorporating the different farming systems, will be issued to all Cranswick farms and adopted as the standard operating procedure.	New standard issued in April 2026.

	AREA	KEY ACTIONS INCLUDE	TIMING
3	The continued installation of AI enabled CCTV surveillance technology	To date, over 400 cameras installed at over 40 farms. This will continue for indoor and outdoor farming units and is an ongoing process. The process for review and training opportunities continues to improve as the system is embedded across the farm estate.	53 farms now completed and ongoing installation at remaining farms.
4	Introduce five new welfare officer roles and open a dedicated Welfare Hub	New Welfare Officers in place with a focus on both livestock and human welfare. The role will involve training and monitoring behaviours and embedding best practice. The Cranswick Welfare Hub will be operational in Spring 2026.	Five new colleagues in position and Welfare Hub operational in April 2026.
5	Incorporate updated welfare procedures into Cranswick's ESG programme with formal progress reports with the Board	A welfare focussed research and innovation plan has been created to improve welfare outcomes in line with Dr Butterworth's recommendations. These will be monitored and reported to the Board at part of Cranswick's ESG programme.	Commenced in February 2026.
6	Invest over £40m over the next three years to modernise the pig farming operations	The business is accelerating planned investments in flexible farrowing and modernising Cranswick farms.	Investment ongoing.

3) “What ongoing actions are being taken to ensure that workers at Cranswick plc’s pig farms are not carrying out a method known as ‘piglet thumping’ to euthanise piglets, and what alternative methods have been put in place to ensure it isn’t happening?”

Answer: Non-mechanical blunt force trauma is banned on all Cranswick farms. All farm staff have been retrained in approved alternative euthanasia methods. Breach of the policy would result in disciplinary action. AI-enabled surveillance and Welfare Officers provide additional oversight. Where euthanasia is required, staff must use a non-penetrating captive bolt device, which is available on all farms.