COMPLAINTS POLICY AND PROCEDURES

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<td>Last Review:</td>
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<td>Reviewed By:</td>
<td>Tutvinder Mann, Deputy Headmaster</td>
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<td>Approval Date:</td>
<td>July 10th 2019</td>
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<td>Approved By:</td>
<td>Governing Body</td>
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George Dixon Academy Complaints Policy and Procedure

General Principles of Complaints
George Dixon Academy will give careful consideration to all concerns/complaints and deal with them fairly and honestly. We will provide sufficient opportunity for any concern/complaint to be fully discussed, and aim to resolve it through open dialogue and mutual understanding. The Academy will respect people’s desire for confidentiality, wherever possible although some information sharing may be necessary to carry out a thorough investigation.

What if I have a concern/complaint about?

- EHCP for children with special educational needs
- Disciplinary issues relating to members of staff
- Allegations of abuse
- Admissions and exclusion appeals
- Provision of collective worship & RE
- Delivery of the national curriculum

These procedures do not deal with these types of complaint. There are existing statutory bodies, personnel or other procedures for dealing with these issues. The Academy will be able to assist you in pursuing complaints on these issues.

Dealing with complaints – initial concern
The Academy needs to be clear about the difference between a concern and a complaint. Taking informal concerns seriously at the earliest stage will reduce the numbers that develop into formal complaints.

These key messages deal with complaints but the underlying principle is that concerns ought to be handled, if at all possible without the need for formal procedures. The requirement to have a complaints procedure need not in any way undermine efforts to resolve the concern informally. In most cases, the class teacher or the individual delivering the service in the case of extended Academy provision, will receive the first approach. It would be helpful if staff were able to resolve issues on the spot, including apologising where necessary.

Dealing with complaints – formal procedures
The formal procedures will need to be invoked when initial attempts to resolve the issue are unsuccessful and the person raising the concern remains dissatisfied and wishes to take the matter further.

The Academy has to nominate a member of staff to have responsibility for the operation and management of the Academy complaints procedure, termed the Academy’s Complaints Co-ordinator.

The person is Mr Tutvinder Mann, Deputy Headmaster.
Framework of Principles

An effective complaints procedure will:
- Encourage resolution of problems by informal means wherever possible;
- Be easily accessible and publicised;
- Be simple to understand and use;
- Be impartial;
- Be non-adversarial;
- Allow swift handling with established time limits for action and keeping people informed of the progress;
- Ensure a full and fair investigation by an independent person where necessary;
- Respect people’s desire for confidentiality;
- Address all the points at issue and provide an effective response and appropriate redress where necessary;
- Provide information to the Academy’s Leadership Team so that services can be improved.

Investigating Complaints
At each stage, the person investigating the complaint (the Complaints Co-ordinator) will make sure they:
- Establish what has happened so far, and who has been involved;
- Clarify the nature of the complaint and what remains unresolved;
- Meet with the complainant or contact them (if unsure or further information is necessary);
- Clarify what the complainant feels would put things right;
- Interview those involved in the matter and/or those complained of, allowing them to be accompanied if they wish;
- Conduct the interview with an open mind and be prepared to persist in the questioning;
- Keep notes of the interview.

Resolving Complaints
At each stage in the procedure the Academy will want to keep in mind ways in which a complaint can be resolved. It might be sufficient to acknowledge that the complaint is valid in whole or in part. In addition, it may be appropriate to offer one or more of the following:

- An apology;
- An explanation;
- An admission that the situation could have been handled differently or better;
- An assurance that the event complained of will not recur;
- An explanation of the steps that have been taken to ensure that it will not happen again;
- An undertaking to review Academy policies in light of the complaint.

It would be useful if complainants were encouraged to state what actions they feel might resolve the problem at any stage. An admission that the Academy could have handled the situation better is not the same as an admission of negligence.

An effective procedure will identify areas of agreement between the parties. It is also of equal importance to clarify any misunderstandings that might have occurred as this can create a positive atmosphere in which to discuss any outstanding issues.
Vexatious Complaints

If properly followed, a good complaints procedure will limit the number of complaints that become protracted. However, there will be occasions when, despite all stages of the procedures having been followed, the complainant remains dissatisfied. If the complainant tries to reopen the same issue, the Chair of the Board of Trustees is able to inform them in writing that the procedure has been exhausted and that the matter is now closed.

Complaining to the Education & Skills Funding Agency (ESFA)

The Education & Skills Funding Agency (ESFA) will normally only consider a complaint about an Academy after the Academy’s own complaints procedure has been exhausted. The ESFA cannot review or overturn decisions about complaints made by Academies; they can only investigate whether the Academy considered the complaint appropriately. If the ESFA finds that an Academy did not consider a complaint appropriately it can request the Academy to re-consider the complaint.

The ESFA will investigate complaints about:
- undue delay or non-compliance with an Academy’s own complaints procedure;
- allegations that the Academy has failed to comply with a duty imposed on it under its Funding Agreement with the Secretary of State;
- allegations that the Academy has failed to comply with any other legal obligation placed on it, except in cases where there is another body or organisation that is, in the view of the EFA, better placed to consider and, if necessary, take further action in connection with the issue (including, but not limited to, a Court of law or other Tribunal of competent jurisdiction, local authorities or other regulatory bodies).

The ESFA will not investigate complaints about:
- examination results or curriculum content where a more appropriate form of redress would be the examining body or Ofqual;
- a child or young person’s Statement of Special Educational Need where there is another route of appeal, for example the First-Tier Tribunal (Special Educational Needs and Disability) Service formerly the Special Educational Needs and Disability Tribunal (SENDIST): http://www.justice.gov.uk/tribunals/send;
- matters that are the subject of legal action.

The ESFA will not usually investigate complaints more than twelve months after the decision or action was taken unless the complainant has good reason for the delay in making the complaint. The ESFA reserves the right not to investigate complaints considered to be vexatious or malicious or where they are satisfied with the action that the Academy has already taken or proposes to take to resolve the complaint.

Complaints to the ESFA about Academies should be sent:
- By email to academyquestions@efa.education.gov.uk
- By post to Academies Central Unit (Academy Complaints), Education & Skills Funding Agency, Earlsdon Park, 53-55 Butts Road, Coventry, CV1 3BH
The Role of Ofsted in Complaints

In some circumstances, it will be necessary to bring in Ofsted, which has a duty to ensure laid down requirements are adhered to, to encourage high standards. Ofsted would be involved if a child appeared to be at risk or where there seemed to be a possible breach of registration requirements. In these cases both parent/carer and the setting would be informed and Ofsted would ensure an investigation of the complaint was followed by appropriate action. Should you feel the need to contact Ofsted yourself for any reason then please use the address below.

Ofsted,
The National Business Unit,
The Royal Exchange Building
St. Ann’s Square,
Manchester.
M27LA
Tel: 0845 601 4771

Time Limits

Complaints need to be considered, and resolved, as quickly and efficiently as possible. An effective complaints procedure will have realistic time limits for each action within each stage (see Appendix A). However, where further investigations are necessary, new time limits can be set and the complainant sent details of the new deadline and an explanation for the delay.

The Formal Complaints Procedure Stages of Complaint

1. The Academy complaints procedure has well defined stages as indicated in Appendix A. There may, on occasion, be the need for some flexibility; for example, the possibility of further meetings between the complainant and the member of staff directly involved and further investigations may be required by the Complaints Coordinator after a meeting with the complainant.

2. Three Academy-based stages are likely to be sufficient for most Academies:
   • Stage One: complaint heard by Complaints Coordinator (though not the subject of the complaint);
   • Stage Two: complaint heard by Headmaster;
   • Stage Three: complaint heard by Board of Trustees’ complaints appeal panel (including one member who is independent of the Academy).
   (Also see above for the role of Ofsted)

3. An unsatisfied complainant can always take a complaint to the next stage.

4. In the case of a complaint which concerns the conduct of the Headmaster, the Complaints Co-ordinator may refer the complaint to the Chair of the Board of Trustees. When the first approach is made to a Trustee, the complaint should be referred to the Complaint Co-ordinator.
Managing and Recording Complaints

Recording complaints

1. The Academy will record the progress of the complaint and the final outcome. A complaint may be made in person, by telephone, or in writing. An example of a complaint form can be found in Appendix B. At the end of a meeting or telephone call, it would be helpful if the member of staff ensured that the complainant and the Academy have the same understanding of what was discussed and agreed. A brief note of meetings and telephone calls can be kept and a copy of any written response added to the record. The records will be held centrally.

Board of Trustees Review

1. The Board of Trustees will review this procedure annually. They will monitor the level and nature of complaints and review the outcomes on a regular basis to ensure the effectiveness of the procedure and make changes where necessary. Preferably, complaints information shared with the whole Board of Trustees will not name individuals.
2. As well as addressing an individual’s complaints, the process of listening to and resolving complaints will contribute to Academy improvement. When individual complaints are heard the Academy may identify underlying issues that need to be addressed. The monitoring and review of complaints by the Academy and the Board of Trustees can be a useful tool in evaluating the Academy’s performance.

Publicising the Procedure

Details of the Complaints Procedure are included in:
• The information given to new families when their children join the Academy;
• The Academy website www.georgedixonacademy.com
Appendix A

Procedure Stage One: Complaint

Heard by Staff Member (Deputy Headmaster)

It is in everyone’s interest that complaints are resolved at the earliest possible stage. The experience of the first contact between the complainant and the Academy can be crucial in determining whether the complaint will escalate. To that end, if staff are made aware of the procedures, they know what to do when they receive a complaint.

It would assist the procedure if the Academy respected the views of a complainant who indicates that he/she would have difficulty discussing a complaint with a particular member of staff. In these cases, the Complaints Co-ordinator can refer the complainant to another staff member. Where the complaint concerns the Headmaster, the Complaints Co-ordinator can refer the complainant to the Chair of Trustees.

Similarly, if the member of staff directly involved feels too compromised to deal with a complaint, the Complaints Co-ordinator may consider referring the complainant to another staff member. The member of staff may be more senior but does not have to be. The ability to consider the complaint objectively and impartially is crucial.

Where the first approach is made to a Trustee, the next step would be to refer the complainant to the appropriate person and advise them about the procedure. It would be useful if Trustees did not act unilaterally on an individual complaint outside the formal procedure or be involved at the early stages in cases they are needed to sit on a panel at a later stage of the procedure.

This stage should take no longer than 10 days.

Stage Two: Complaint Heard by Headmaster

The Headmaster’s influence will already have shaped the way complaints are handled in the Academy. At this point, the complainant may be dissatisfied with the way the complaint was handled at stage one as well as pursuing their initial complaint. The Headmaster may delegate the task of collating the information to another staff member but not the decision on the action to be taken.

This stage should take no longer than 10 days.

Stage Three: Complaint Heard by Governing Body’s Complaints Appeal Panel

The complainant needs to write to the Chair of Trustees giving details of the complaint. The Chair, or a nominated Trustee, will convene a Complaint Panel of at least three people who were not directly involved in the matters detailed in the complaint, one of whom must be independent of the management and running of the Academy.

The Trustees’ appeal hearing is the last Academy-based stage of the complaints process, and is not convened to merely rubber-stamp previous decisions.

Individual complaints would not be heard by the whole Board at any stage, as this could compromise the impartiality of any panel set up for a disciplinary hearing against a member of staff following a serious complaint.
The Board of Trustees may nominate a number of members with delegated powers to hear complaints at that stage, and set out its terms of reference. These can include:

- drawing up its procedures;
- hearing individual appeals;
- making recommendations on policy as a result of complaints.

The panel can be drawn from the nominated members and may consist of three or five people. The panel may choose their own chair.

The Hearing will normally be arranged within 20 days of receipt of the complaint by the Chair of the Governors. The decision of the Panel will be relayed to the complainant within 5 days of the hearing.

**The Remit of The Complaints Appeal Panel**

The panel can:

- dismiss the complaint in whole or in part;
- uphold the complaint in whole or in part;
- decide on the appropriate action to be taken to resolve the complaint;
- recommend changes to the Academy’s systems or procedures to ensure that problems of a similar nature do not recur.

There are several points which any governor sitting on a complaints panel needs to remember:

a. It is important that the appeal hearing is independent and impartial and that it is seen to be so. No Trustee may sit on the panel if they have had a prior involvement in the complaint or in the circumstances surrounding it. In deciding the make-up of the panel, Governors need to try and ensure that it is a cross-section of the categories of Trustee and sensitive to the issues of race, gender and religious affiliation.

b. The aim of the hearing, which needs to be held in private, will always be to resolve the complaint and achieve reconciliation between the school and the complainant. However, it has to be recognised the complainant might not be satisfied with the outcome if the hearing does not find in their favour. It may only be possible to establish the facts and make recommendations which will satisfy the complainant that his or her complaint has been taken seriously.

c. An effective panel will acknowledge that many complainants feel nervous and inhibited in a formal setting. Parents often feel emotional when discussing an issue that affects their child. The panel chair will ensure that the proceedings are as welcoming as possible. The layout of the room will set the tone and care is needed to ensure the setting is informal and not adversarial.

d. Extra care needs to be taken when the complainant is a child. Careful consideration of the atmosphere and proceedings will ensure that the child does not feel intimidated. The panel needs to be aware of the views of the child and give them equal consideration to those of adults. Where the child’s parent is the complainant, it would be helpful to give the parent the opportunity to say which parts of the hearing, if any, the child needs to attend.

e. The Trustees sitting on the panel need to be aware of the complaints procedure.
Roles and Responsibilities

The Role of the Clerk

The Department strongly recommends that any panel or group of Trustees considering complaints be clerked. The clerk would be the contact point for the complainant and be required to:
- set the date, time and venue of the hearing, ensuring that the dates are convenient to all parties and that the venue and proceedings are accessible;
- collate any written material and send it to the parties in advance of the hearing; meet and welcome the parties as they arrive at the hearing;
- record the proceedings;
- notify all parties of the panel’s decision within 5 days of the hearing.

The Role of the Chair of the Board of Trustees or the Nominated Trustee

The nominated Trustee role:
- check that the correct procedure has been followed;
- if a hearing is appropriate, notify the clerk to arrange the panel;

The Role of the Chair of the Panel

The Chair of the Panel has a key role, ensuring that:
- the remit of the panel is explained to the parties and each party has the opportunity of putting their case without undue interruption;
- the issues are addressed; key findings of fact are made;
- parents and others who may not be used to speaking at such a hearing are put at ease;
- the hearing is conducted in an informal manner with each party treating the other with respect and courtesy;
- the panel is open minded and acting independently;
- no member of the panel has a vested interest in the outcome of the proceedings or any involvement in an earlier stage of the procedure;
- each side is given the opportunity to state their case and ask questions;
- written material is seen by all parties. If a new issue arises it would be useful to give all parties the opportunity to consider and comment on it.

Notification of the Panel’s Decision

The chair of the panel needs to ensure that the complainant is notified of the panel’s decision, in writing, within 5 days of the hearing. The letter needs to explain if there are any further rights of appeal and, if so, to whom they need to be addressed.
Checklist for a Panel Hearing

The panel needs to take the following points into account:

- The hearing is as informal as possible.
- Witnesses are only required to attend for the part of the hearing in which they give their evidence.
- After introductions, the complainant is invited to explain their complaint, and be followed by their witnesses.
- The Headmaster may question both the complainant and the witnesses after each has spoken.
- The Headmaster is then invited to explain the Academy's actions and be followed by the Academy's witnesses.
- The complainant may question both the Headmaster and the witnesses after each has spoken.
- The panel may ask questions at any point.
- The complainant is then invited to sum up their complaint.
- The Headmaster is then invited to sum up the Academy's actions and response to the complaint.
- Both parties leave together while the panel decides on the issues.
- The chair explains that both parties will hear from the panel within a set time scale.
Summary of dealing with Complaints

Complaint heard by member of staff (Deputy Headmaster)

Issue resolved  Issue not resolved

Complaint heard by Headmaster: acknowledge receipt of complaint; write to complainant with outcome of investigation; ensure complaints co-ordinator informed of outcome

Issue resolved  Issue not resolved

Governors’ complaints panel meeting arranged: Issue letter inviting complainant to meeting, issue letter confirming panel decision, ensure complaints co-ordinator informed of outcome.
Complaints Form

Please complete and return to Mr Tutvinder Mann (Complaints Co-ordinator) who will acknowledge receipt and explain what action will be taken

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<th>Please give details of your complaint.</th>
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<tr>
<th>What action, if any, have you already taken to try and resolve your complaint. (Who did you speak to and what was the response)?</th>
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<td>Question</td>
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<td>What actions do you feel might resolve the problem at this stage?</td>
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<td>Are you attaching any paperwork? If so, please give details.</td>
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Monitoring and Review

The Chair will be responsible for monitoring the Academy’s compliance with this policy. This policy should be reviewed every year by the Board of Trustees but may include consultation with other person(s) as appropriate.

This policy is to be amended by the Clerk or appropriate persons in line with the recommendations made by the Governing Body or appropriate Committee.

Signed (Chairperson): [Signature]
Print Name: Sir Roger Dixon Date: 10/11/19