



# **LOGISTICS CLUSTER GLOBAL MEETING**

Day 1

28 November 2023



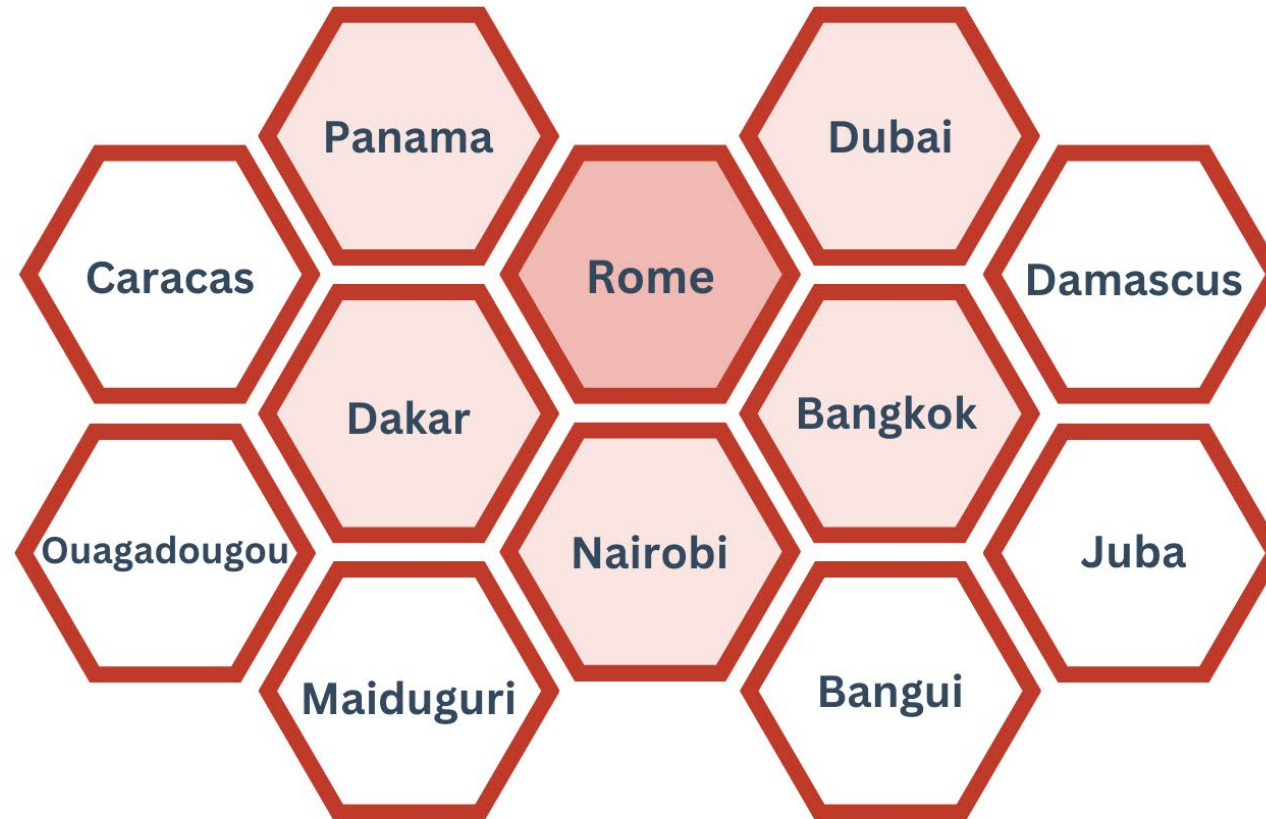
**Mailin Fauchon**  
**Global Logistics Cluster**  
**Coordinator**



**LOGISTICS**  
**CLUSTER**

# A Global Meeting

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# AGENDA

**Welcome and Opening Remarks - 15:00**

**What's the plan? - 15:25**

**What are we doing? - 15:55**

**BREAK – 16:45**

**What's ahead? – 17:00**

**Wrap up & summary – 18:00**

**Overview of in-person process 18:20**

**End of live broadcast – 18:30**

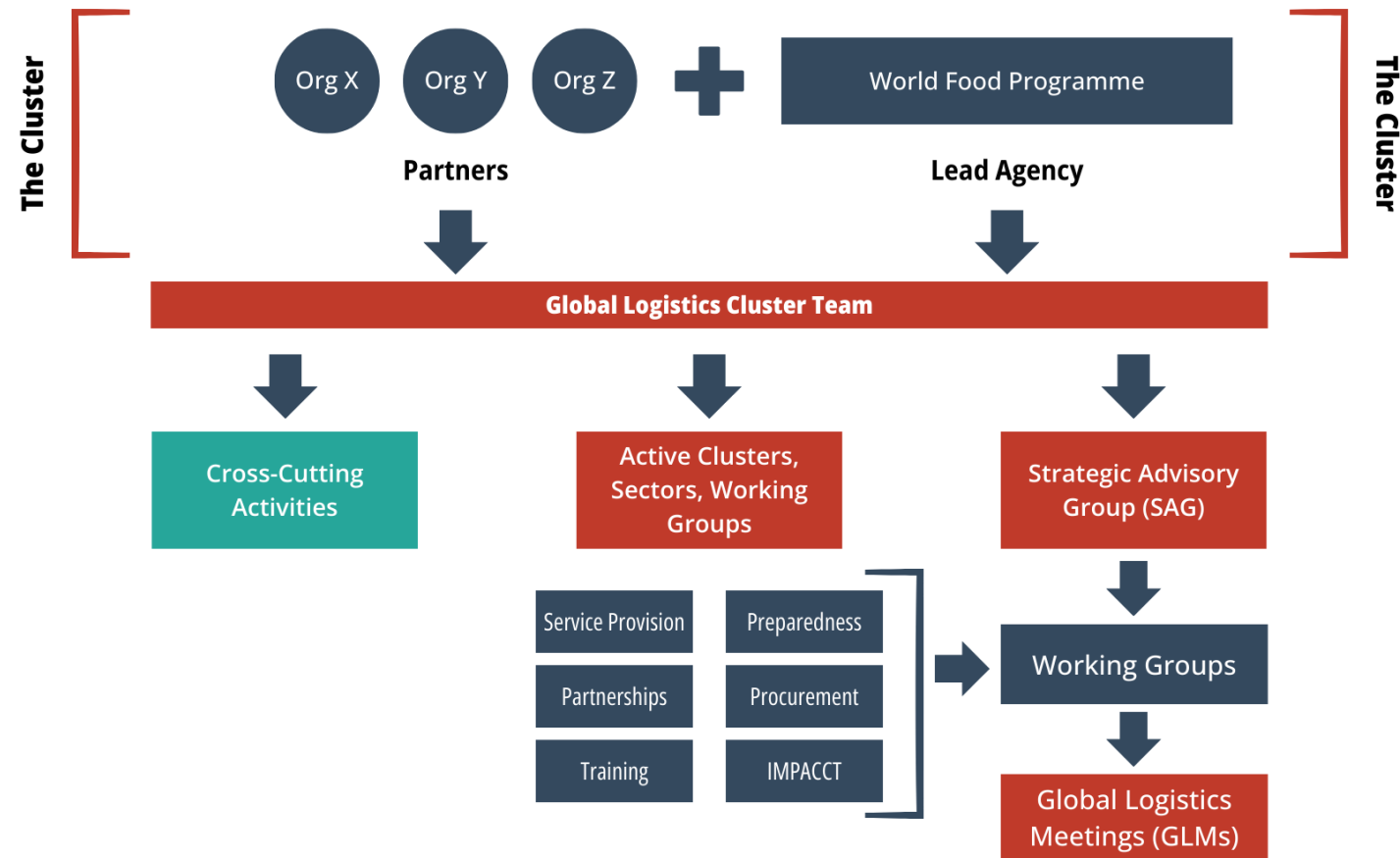
# MEETING OBJECTIVES

# EXPECTED OUTCOMES

- |          |  |   |  |
|----------|--|---|--|
| <b>1</b> | <b>UPDATES ON GLOBAL PROGRESS</b><br>Strategic achievements and ongoing activities                                 |    | <b>INSIGHT ON DEVELOPMENTS</b><br>Results since the previous GLM   |
| <b>2</b> | <b>REVIEW AND CONSOLIDATION OF AGREED COMMITMENTS</b><br>Reflecting on Our Collective Agreements from the Last GLM |    | <b>COMMON UNDERSTANDING AND COMMITMENT ACROSS COUNTRY AND REGIONAL LEVELS.</b><br>Reflections and Local Applications                   |
| <b>3</b> | <b>LOOKING TO THE FUTURE</b><br>Where are we headed and what must be done to get there                             |    | <b>EXPECTATIONS FOR THE FUTURE AND HOW TO PREPARE FOR IT</b><br>Identification of future challenges and strategies for addressing them |
| <b>4</b> | <b>HOW DO WE APPLY THIS TO OUR LOCATION?</b><br>Needs and challenges<br>Priorities and responsibilities            |  | <b>IDEAS FOR GREATER COLLABORATION</b><br>Insights through open dialogue<br>Optimised strategy implementation process                  |



# The Cluster Approach





# Strategic Advisory Group



**Fabrice Perrot**  
NGO Representative,  
Solidarités International



**Sebastian Cazenave**  
NGO Representative  
International Medical Corps



**Sue Hodgson**  
NGO Representative  
Save the Children



**Nadia Griffin**  
GO Representative  
USAID-BHA



**Richard Kneller**  
GO Representative  
DG ECHO



**Mailin Fauchon**  
Fixed Chair  
Logistics Cluster



**Blessing Dzambo**  
Logistics Cluster  
Country  
Representative



**Mietek Maj**  
WFP Cluster Lead Agency  
Representative





# What's the plan?

Strategy implementation updates



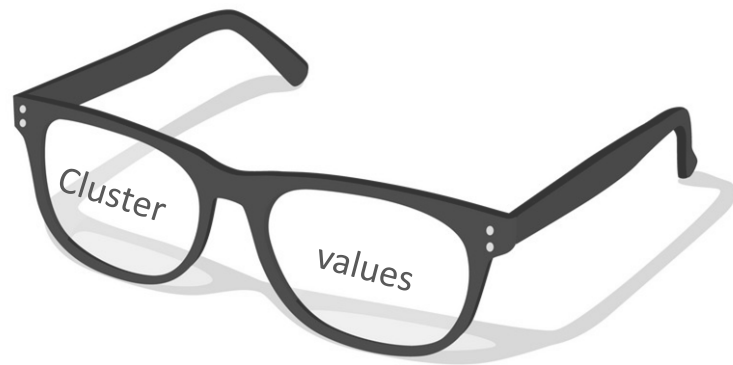
**Fabrice Perrot**  
Director of Logistics &  
Information Systems,  
Solidarités International

**Mary Jelliti**  
Deputy Global Logistics  
Cluster Coordinator





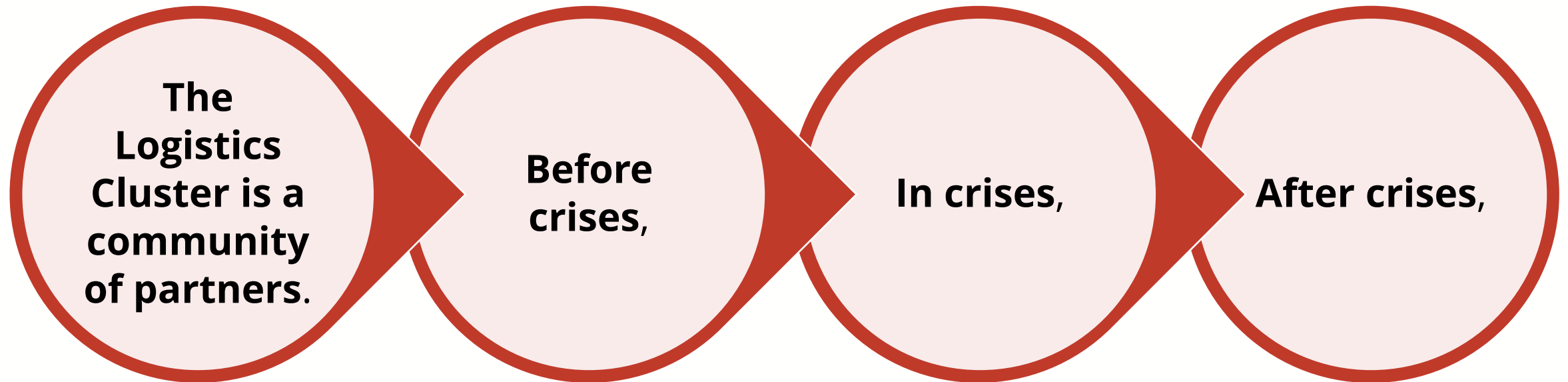
# Strategy Updates from the Global Logistics Cluster





# Logistics Cluster mission

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## 6 + 1 Core Functions

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Support  
service  
delivery\*

Inform the  
HC/HCT  
strategic  
decision  
making

Plan and  
implement  
cluster  
strategies

Monitor &  
evaluate  
performance

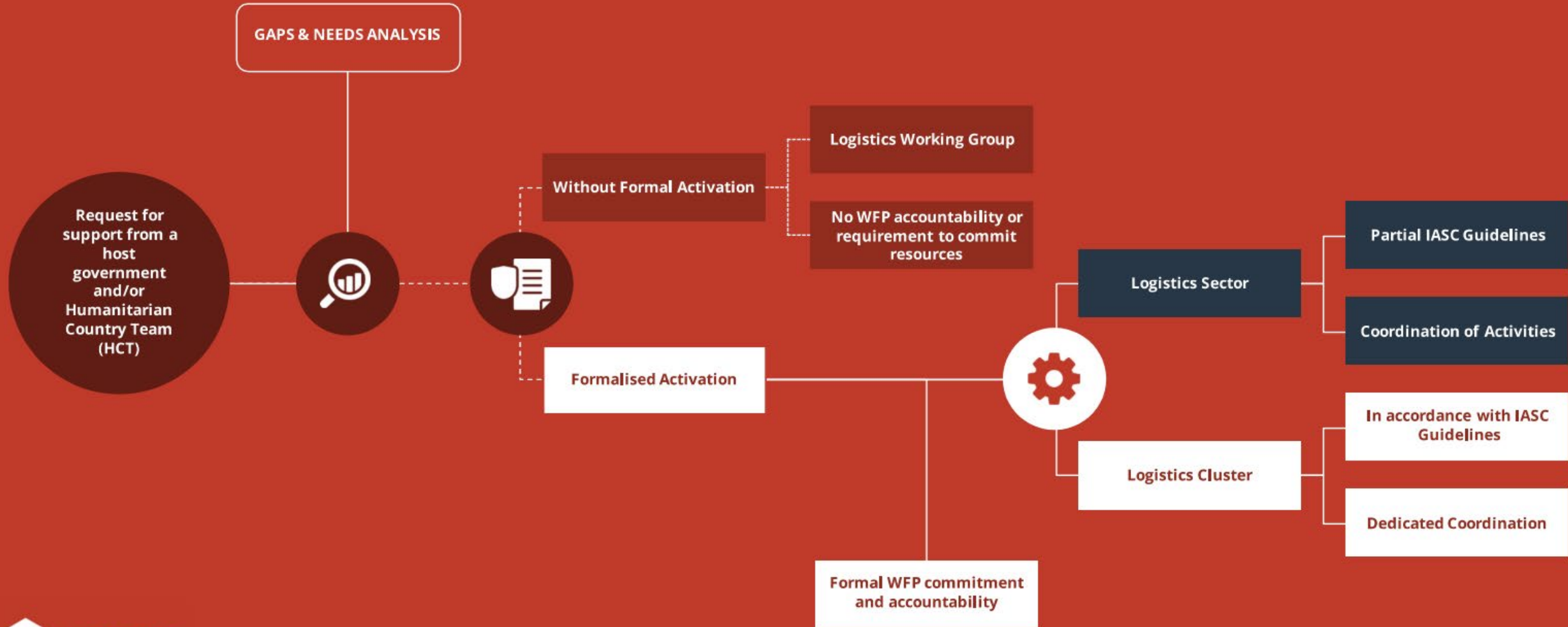
Build national  
capacity in  
preparedness  
and  
contingency  
planning

Support  
robust  
advocacy

Provider of last resort

*\*in this context, this means service delivery to end beneficiaries, not common services*

# COORDINATION MECHANISMS





# Overview of Changes in the SIP

- Refocused the strategy.
- More comprehensive and collaborative actions, goals, and accountability.
- Ensure cross-cutting approach where global projects are also included under overall activities.
- Increased focus on:
  - Stakeholder mapping and partnership engagement.
  - Strategic information management and sharing.
  - Localization and advocacy.
- Simplified list with less outputs and activities.

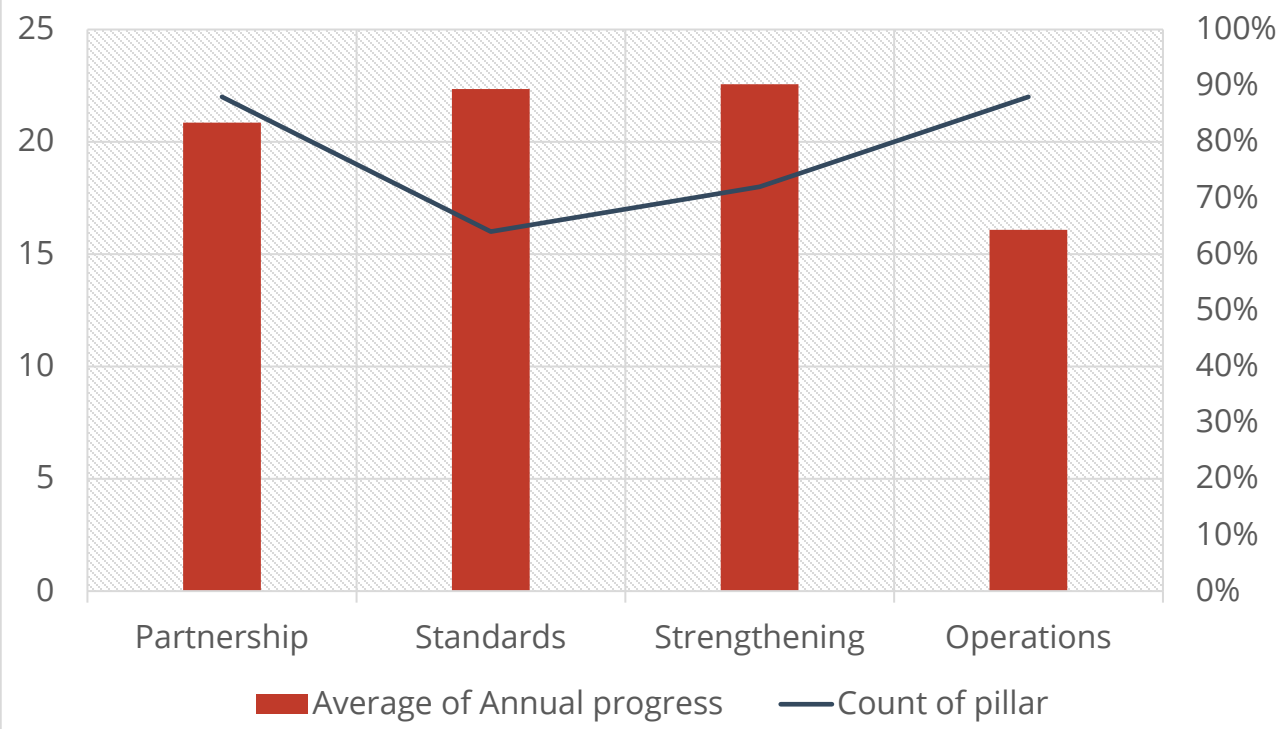
## Strategy Implementation Plan

	Old SIP	New SIP
<b>Pillar 1 Partnership Base</b>		
Outcomes	3	3
Outputs	10	6
Activities	22	17
<b>Pillar 2 Standards and Policy</b>		
Outcomes	3	2
Outputs	5	4
Activities	16	13
<b>Pillar 3 Strengthening Response Capacity</b>		
Outcomes	2	2
Outputs	6	3
Activities	18	6
<b>Pillar 4 Operational Support</b>		
Outcomes	4	4
Outputs	8	7
Activities	22	13

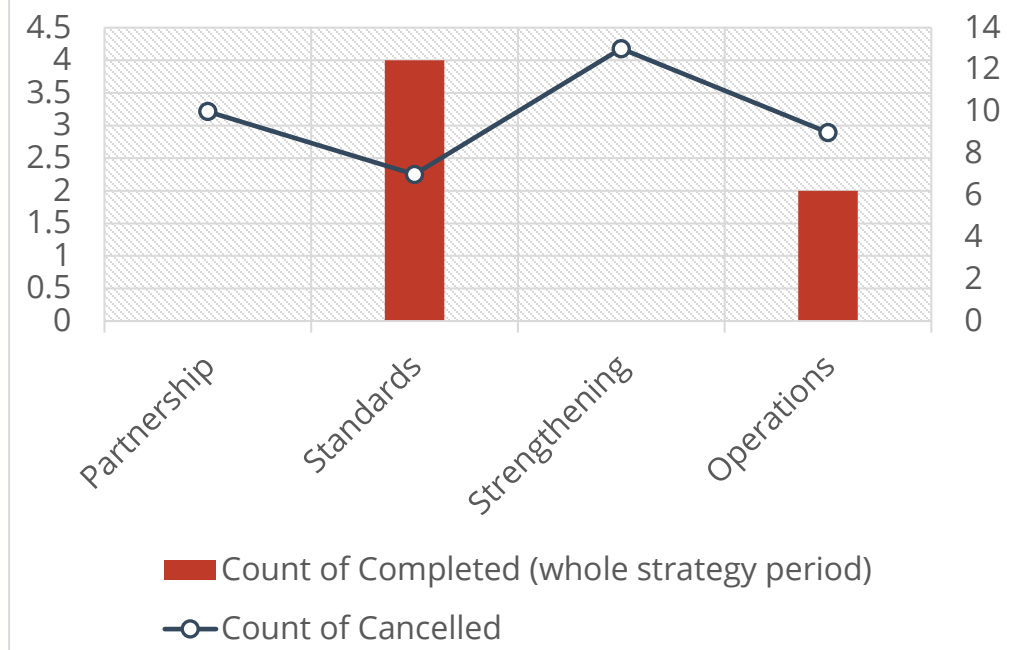


# Strategy Implementation Updates

### Annual Progress by Pillar



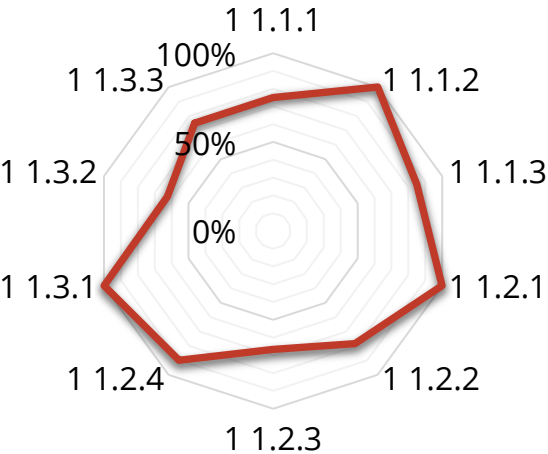
### Activities completed and activities removed





# Strategy Implementation Updates

## Pillar 1 annual progress



### Partnership Base

A broad partnership base is established and maintained to better represent and serve the entire humanitarian community.



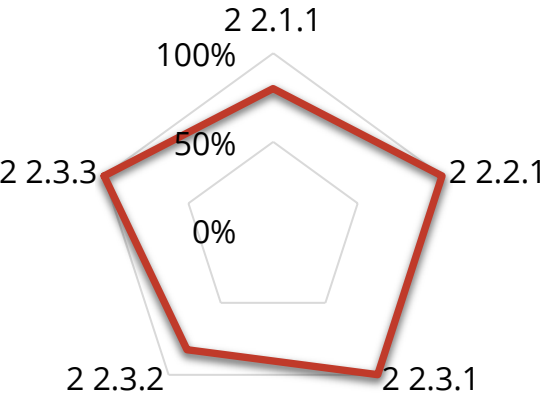
Projects & outreach officer  
Ongoing investment in partnership management  
Increased engagement in IASC fora  
Daily, weekly, & monthly engagement tasks

Structured global advocacy  
Global mapping of partners  
Ability to reach out to new partnership throughout the team  
NNGO/CBO engagement



# Strategy Implementation Updates

## Pillar 2 annual progress



### Standards and Policy

General humanitarian logistics good practices are identified, catalogued, and appropriately disseminated, and specific policies and minimum standards for the proper functioning of Logistics Cluster activities and services established and implemented.



LOG updated

LCA updated

Engaging with multiple fora, networks and groups

PEG and RACI completed

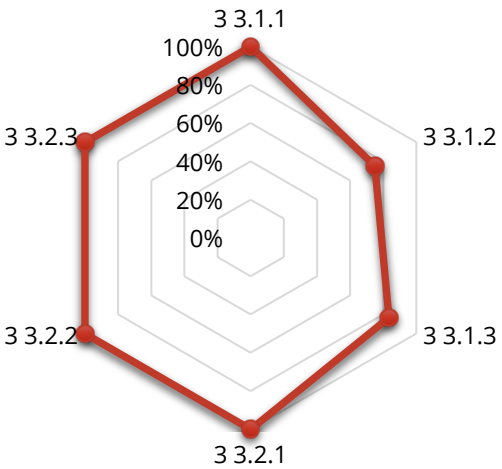
Service Provision Working Group completion

Peer review process work cancelled

Mainstreaming cross cutting issues and IASC guidance slowed due to response burden

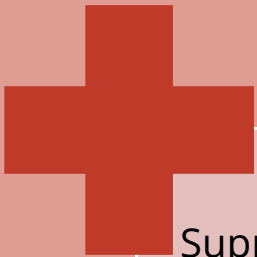
# Strategy Implementation Updates

## Pillar 3 annual progress



### Strengthening Response Capacity

Actors involved in humanitarian logistics are better equipped to collaboratively prepare and respond to emergencies.



Support to in-country training activities

E-LRTs, customs, environment, LCA trainings available

LogIE a formal response tool, also in use by Madagascar NDMO

Support to preparedness continues

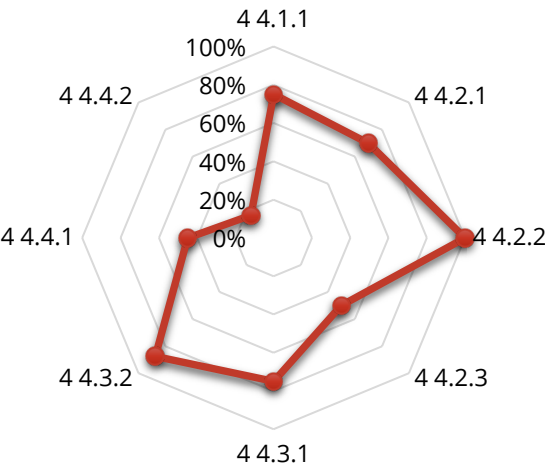
Competency frameworks ongoing but refocused

Online trainings available as a reference guide

Ongoing development

# Strategy Implementation Updates

## Pillar 4 annual progress



### Operational Support

Emergency response is efficiently carried out thanks to joint needs assessments, swift resource mobilisation and advocacy, sharing of resources, deployment of the right capacity and services, and relevant performance analysis.

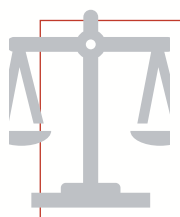


Procurement working group activity completed  
CCPM implementation started  
RITA dashboard  
Updating data collection methodologies

Cancelled pilot project activity  
Secondee internal mechanism still in final stages of confirmation  
KPIs  
Lessons learned



# What does it mean to be part of the Logistics Cluster?



Commitment to **humanitarian principles**



Demonstrated **understanding of the duties and responsibilities** associated with membership of the Cluster (Country ConOps, IASC ToRs and Guidance Notes)



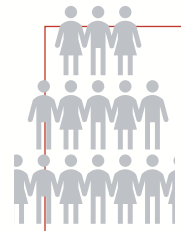
**Active participation** in the Cluster and commitment to consistently **engage in the Cluster's collective work**



Capacity and willingness to **contribute to the Cluster's response plan and activities** (incl. ICC)



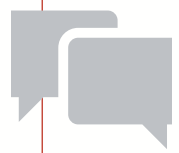
Commitment by a relevant senior staff member to **work consistently with the Cluster to fulfil its' mission**



Commitment to work cooperatively with other Cluster partners – **ensure optimal and strategic use of available resources** (incl. assets, information, coordination)



Willingness to take on **leadership responsibilities in sub-national or working groups**



Undertake **advocacy**, and disseminate advocacy messages to affected communities, host Government, donors, the HCT, CLAs, the media and other audiences

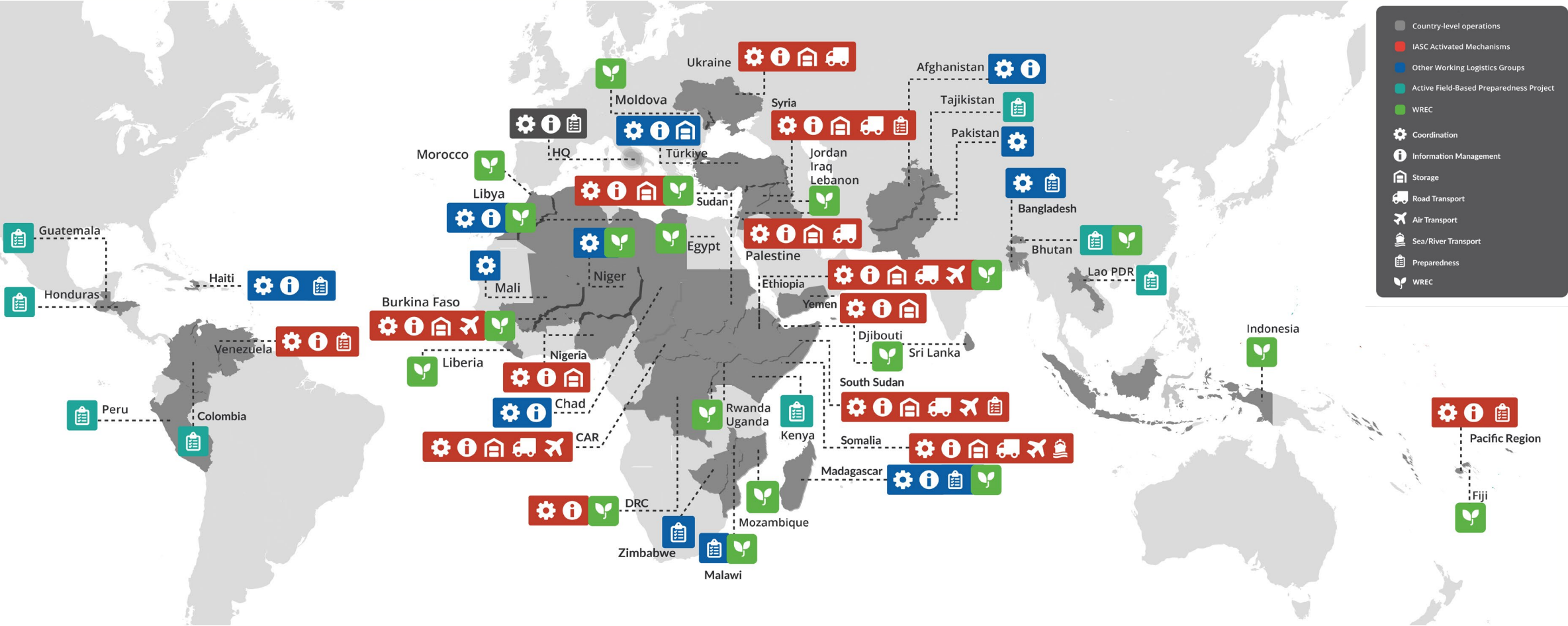


# What are we doing?

Operational updates from the Logistics Cluster Teams worldwide



# Logistics Cluster Global Operations



# 2023 IN NUMBERS

All figures January-June 2023 unless otherwise specified

## 34

### COUNTRY-LEVEL OPERATIONS

Afghanistan - Bangladesh - Bhutan - Burkina Faso - Central African Republic  
Chad - Colombia - Democratic Republic of Congo - Ethiopia - Guatemala - Haiti  
Honduras - Kenya - Lao PDR - Madagascar - Malawi - Mali - Niger - Nigeria  
Pacific Region - Pakistan - Palestine - Peru - Philippines - Somalia - South Sudan - Sudan  
Syria - Tajikistan - Turkiye - Ukraine - Venezuela - Yemen - Zimbabwe

\*January - November 2023



## 23

Logistics Capacity Assessments new and updated at: [dlca.logcluster.org](https://dlca.logcluster.org)

Including 2 new countries

\*Figures as of November 2023

### PARTNERS

## 632

Total partners (in 2022)

### MEETINGS

## 285

Coordination meetings

### TRAINING

## 38

1,186 Total people trained



64,203 M3  
Cargo received for storage



74  
Locations with storage capacity



533  
Information products published

### TRANSPORT



19,400 MT  
Total cargo transported



117  
Locations reached

2%



Helicopter

6%



Fixed-Wing

22%



River and Sea

69%



Road

### BY SECTOR



## 10,908

Consignments completed or in progress



22.5%  
Shelter



22.1%  
Food Security



19%  
WASH



11.7%  
Logistics



10.7%  
Health



7.2%  
Nutrition



1.8%  
CCCM



1.5%  
Protection



1.1%  
Early Recovery



2.5%  
Other sectors

### PREPAREDNESS

## 23

Countries Implementing  
Field-Based Preparedness Projects since 2018



495  
National entities supported in 2022



8  
Active projects in 2023

### WREC PROJECT

Environmental  
Sustainability in  
Humanitarian Logistics



140  
Resources in the  
information portal



22  
Waste management  
facilities mapped in 2023



168  
Total Responses for the  
Baseline Survey  
60 New Responses in 2023

\*Figures as of November 2023

### IMPACCT



## 10

Active preparedness  
projects in 2023

## 5

Humanitarian responses  
supported in 2023

### DIGITAL PRESENCE



+4,203  
New followers



396,034  
Views



549,714  
Vistis to logcluster.org

\*Figures as of November 2023

### LOG IE

Logistics Information  
Exchange



20  
Countries

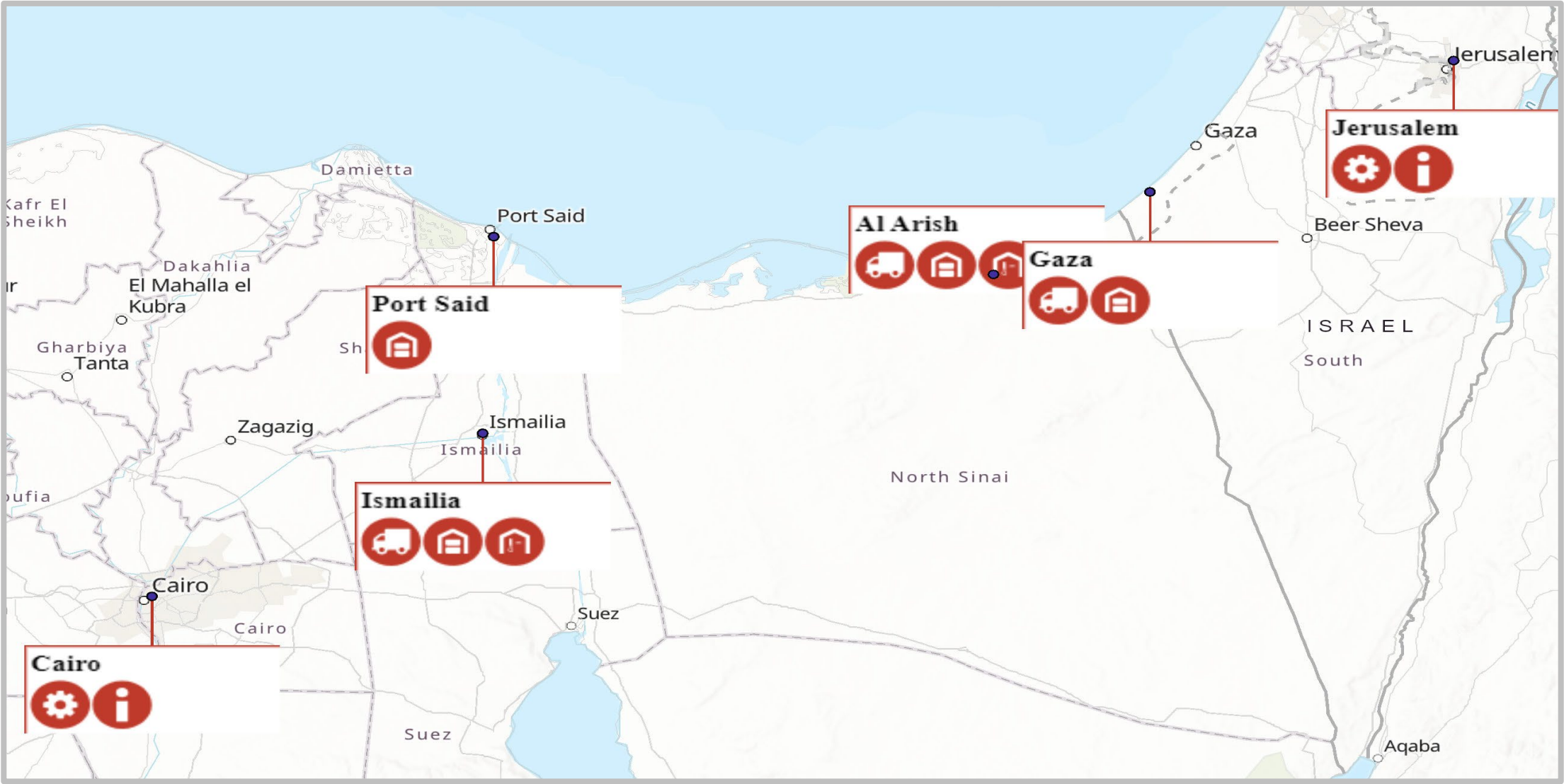


2  
Global projects

\*Figures as of November 2023



# Palestine Logistics Cluster Concept of Operations



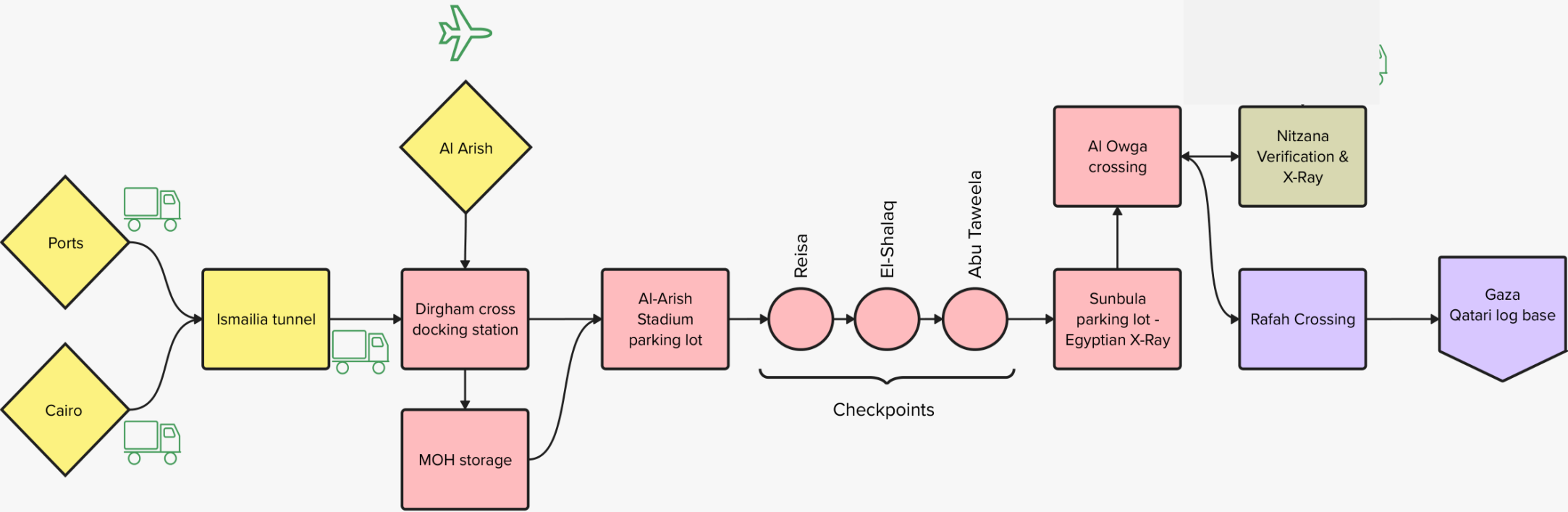
[Palestine | Logistics Cluster Website \(logcluster.org\)](http://logcluster.org)



# Convoy trucks routing



## Cargo routes



**KEY:**

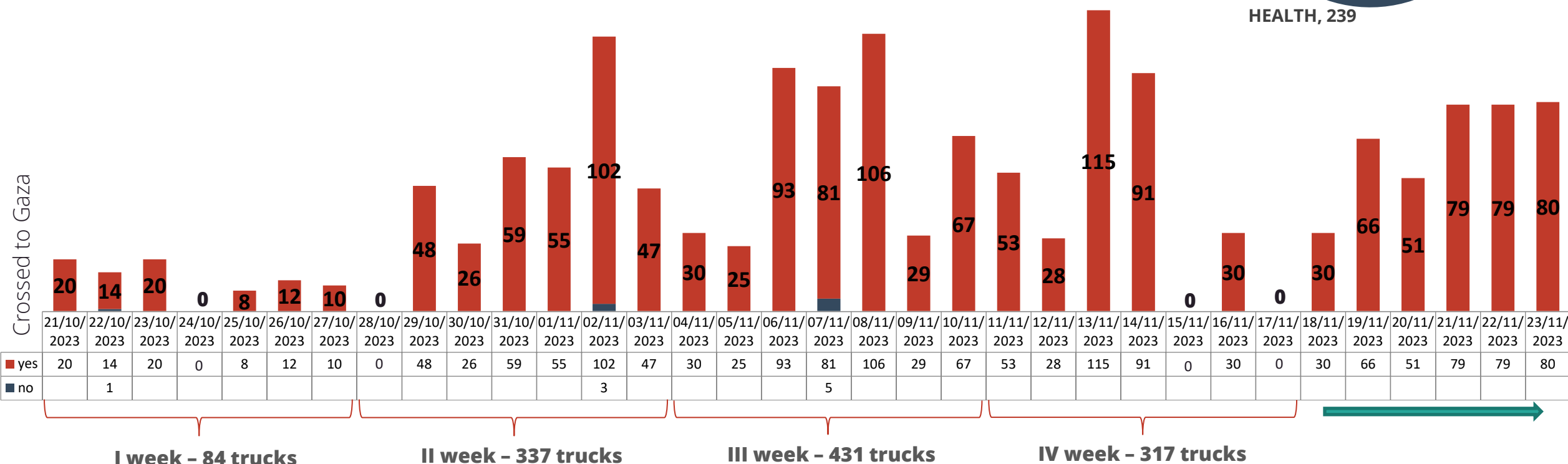
- Partner contracted trucks
- Partner contracted air cargo (charter only)
- Commercial sector (no common services)
- ERC common services
- PRCS/UNRWA common services
- COGAT cargo scanning



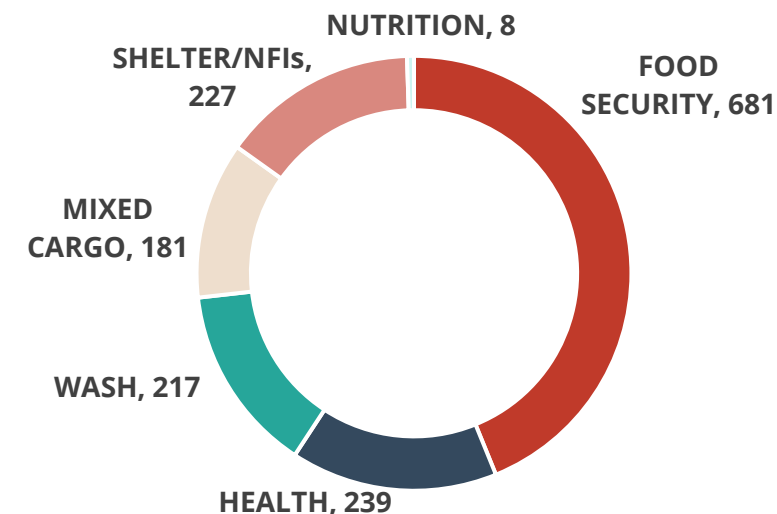
# Rafah entry point: Convoys

## 1554 Aid Trucks

# of trucks by arrival date



# of trucks by sector



\*Please note that the reported organisations and sectors in this dashboard are based on manifests and cargo reported received in Gaza. It is an estimate and may not reflect the exact trucks received. Data reconciliation is carried out on a continuous basis.

Source: Egyptian Red Crescent and UNRWA

[palestine.logcluster@wfp.org](mailto:palestine.logcluster@wfp.org)



# Question

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**How do you think we can enhance collaboration on a global scale to address humanitarian supply chain challenges more effectively?**



# What's ahead?

Key topics for the future

# Leveraging Inter-cluster Structures for Increased Sustainability

*with*

Michelle Brown, Global Education Cluster Coordinator, Save the Children



# A Framework for the Future – Reducing the Carbon Footprint of the Humanitarian Supply Chain

*with*

Ignazio Matteini, Principal Coordinator, Sustainable Supply, UNHCR



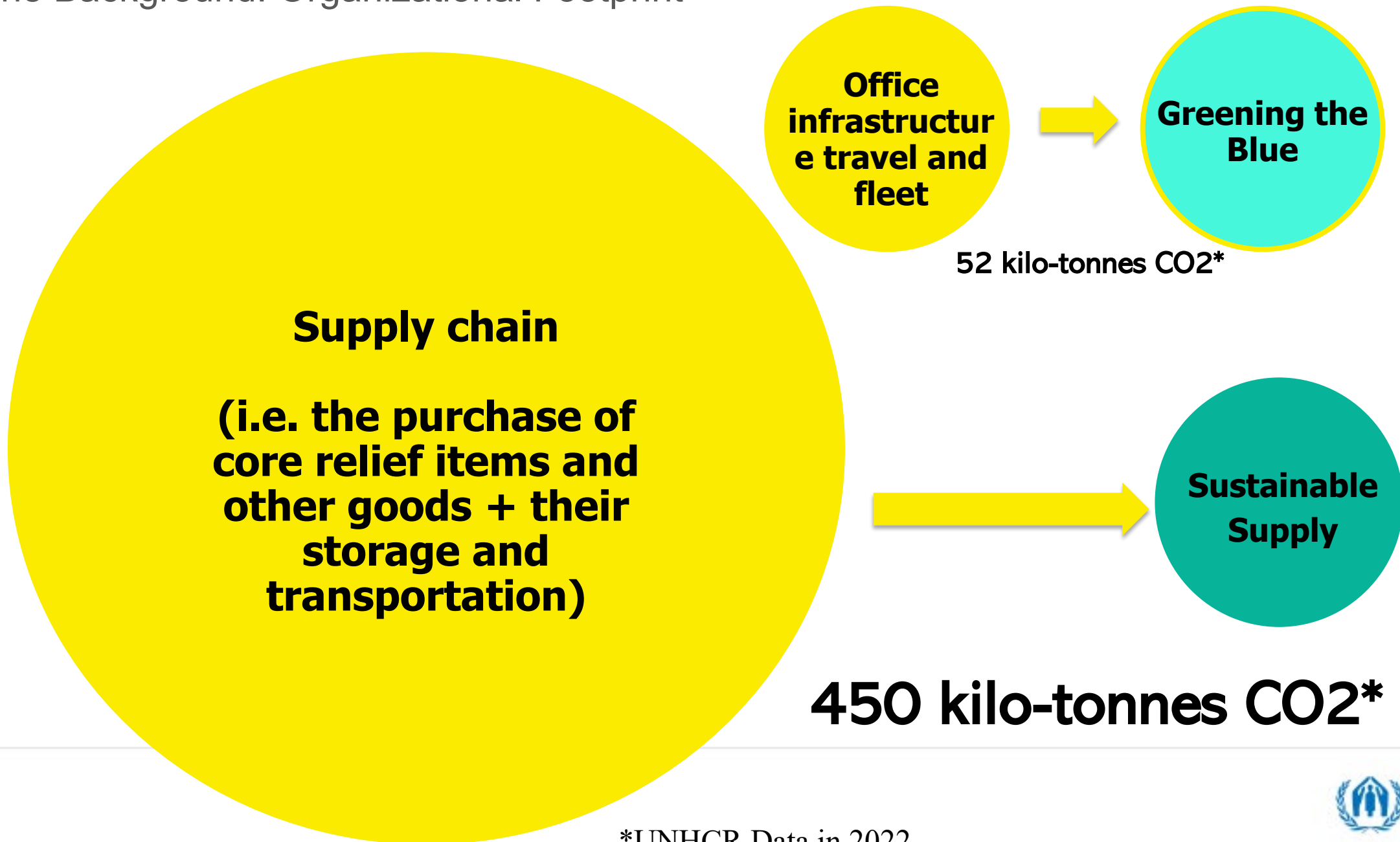
# Call for Action: A Supply Chain Framework for the Future

Reducing the carbon footprint of humanitarian aid



Division of Emergency, Security and Supply

## The Background: Organizational Footprint














\*UNHCR Data in 2022

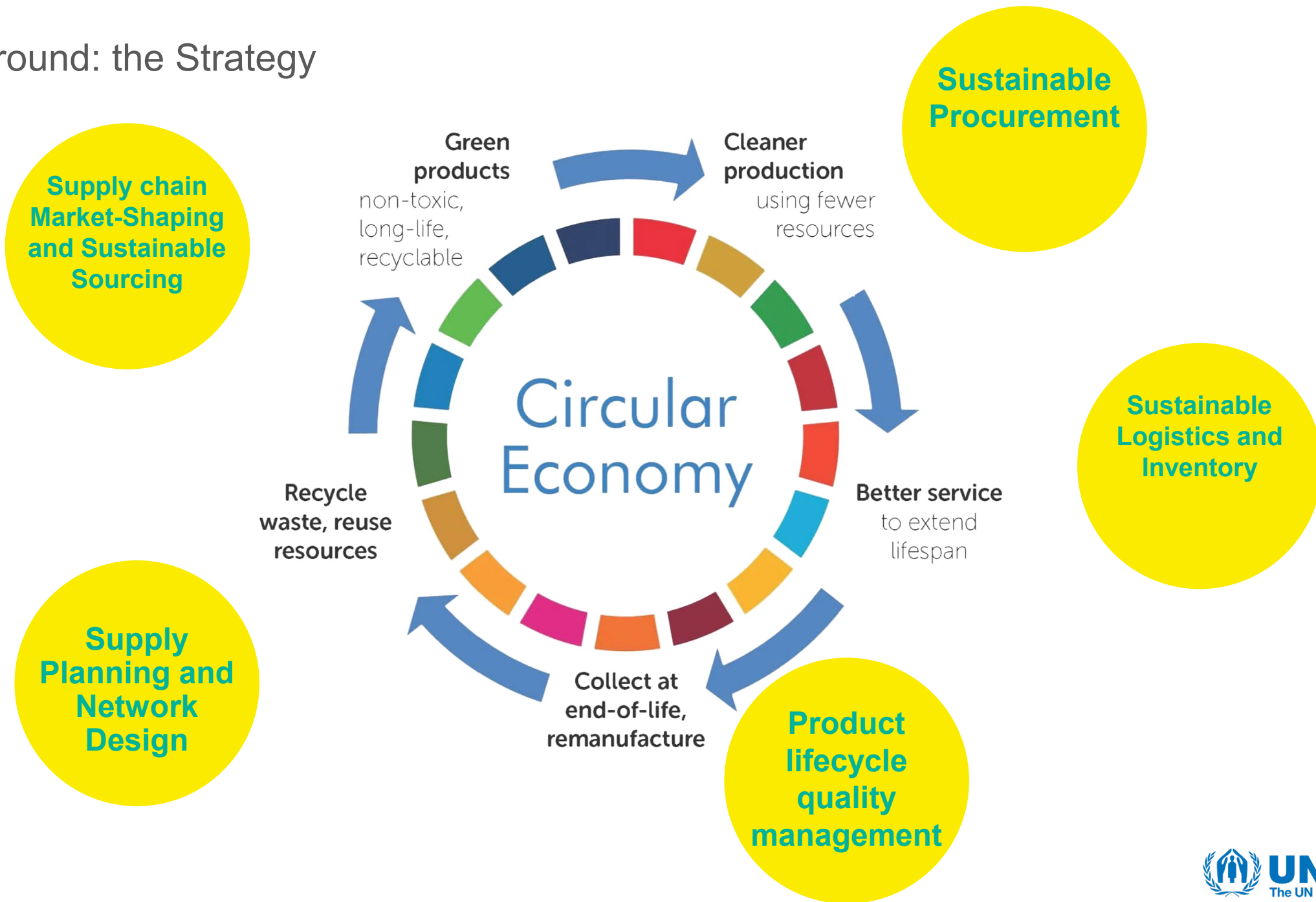


The emission baseline has been estimated for key items to ~250 ktCO<sub>2</sub>e per year with blankets and family tents as the highest emitters

- 2018-2020 average

	Emission factor ktCO <sub>2</sub> e/million units	Quantity procured Millions	GHG emissions baseline ktCO <sub>2</sub> /year excl. transport	Expenditure USD million
 Blankets	22	3.91	85	14
 Family Tents	609	0.07	45	25
 Mattresses	27	1.58	42	24
 Kitchen Sets	30	0.78	24	14
 Tarpaulins	12	1.82	21	21
 Mats	9	2.25	20	4
 Generators	736	0.01	8	11
 Refugee Housing Units	over 500	0.01	over 7	18
 Buckets & Jerrycans	2	1.06	2	2
 Laptops	177	0.01	2	11
 Mosquito Nets	4	1.26	5	2
<b>Total</b>			261	146

# The Background: the Strategy



# The 2022-25 Sustainable Supply Strategy in UNHCR

## 1 Supply Planning and Network Design

- Optimize and integrate storage and inventory standards
- Align procurement to need/demand for inventory items
- Structured decision process for CRI sourcing & distribution
- Sustainability communication

## 2 Supply chain Market-Shaping and Sustainable Sourcing

- Greener products, with new or selected current suppliers
- New source markets and products, new sourcing options
- Deeper supplier engagement and collaboration

## 3 Sustainable Procurement

- Enhanced / expanded specifications for CRIs and selected internal goods
- Expanded notion of “Value for Money” in bid evaluation, giving preference to triple-sustainable products along their lifecycle

## 4 Sustainable Logistics and Inventory

- Consolidated inventory control / optimization
- Counting the miles - proximity sourcing and intermodal transport arbitration
- Comprehensive Green and Lean packaging, full container loads

## 5 Product lifecycle quality management

- Expanded post – distribution product quality and sustainability assessment
- Field staff and user validation exercises and post-usage disposal practices review

**20% by 2025**

Aggregate average GHG per POC from CRIs will be reduced by 20%  
Biodegradable or recycled content from CRIs will be increased by 20%

# 2025 Green Supply Strategy: Progress to date

## 1 Supply Planning and Network Design

- Comprehensive **review** of the Global Stock Management network done
- **Preposition** of CRIs emergency capacity increased to reach 1 million refugees, with replenishment ongoing
- Revising supply **processes** to include sustainability
- Integrating sustainability **risks** in the supply chain
- Preparing **training** materials on sustainability
- Developing instructions on **Life Cycle Analysis** (LCA) for CRIs

## 2 Supply chain Market-Shaping and Sustainable Sourcing

- Current and potential suppliers informed in international procurement **events** (DIHAD, AidEx, etc.)
- **Mapping** suppliers for greener CRIs
- Broader market mapping for **innovative** CRIs
- Enhancing environmental sustainability in factory **audits**
- Engaging more **geographically** diversified suppliers in the new tenders

## 3 Sustainable Procurement

- 4 CRIs (blanket, sleeping mat, jerrycan, bucket) with greener specifications developed and under broader **market solicitation**
- A mechanism for sustainable procurement **evaluation** for tenders established
- Greener CRIs **tested** with refugees
- 5 CRIs (solar lantern, kitchen set, tarpaulin, tent, mosquito net) specifications under **inter-agency revision**
- New **design/** performance criteria for solar lanterns
- Developed **buyers'** SOP
- Revised **current FAs** with a greener approach (no single-use plastic, increasing compression, etc.)

## 4 Sustainable Logistics and Inventory

- Discussions ongoing on **optimizing** the packaging, palletizing, and loading plan of transport units in regions & field
- Ongoing **survey** on greening UNHCR global and field warehouses
- Working with global **warehouses'** landlords and teams to identify greening opportunities
- **Green boxes** installed in 2 warehouses in Afghanistan
- Updated **on-line** greener specifications
- Developing baseline and methodology for **Scope 3** GHG emission

## 5 Product life-cycle quality management

- Introduced **green labels** as the initial step to address product life cycle management
- **Traceability**, recyclability, and user instructions included
- QR code on CRIs to access **protection** information ([help.unhcr.org](https://help.unhcr.org))
- Field staff **feedback** on CRIs analyzed and reported
- End-user **surveys** on CRIs analyzed and reported
- Selecting potential operations and establishing a baseline for supply **waste management**

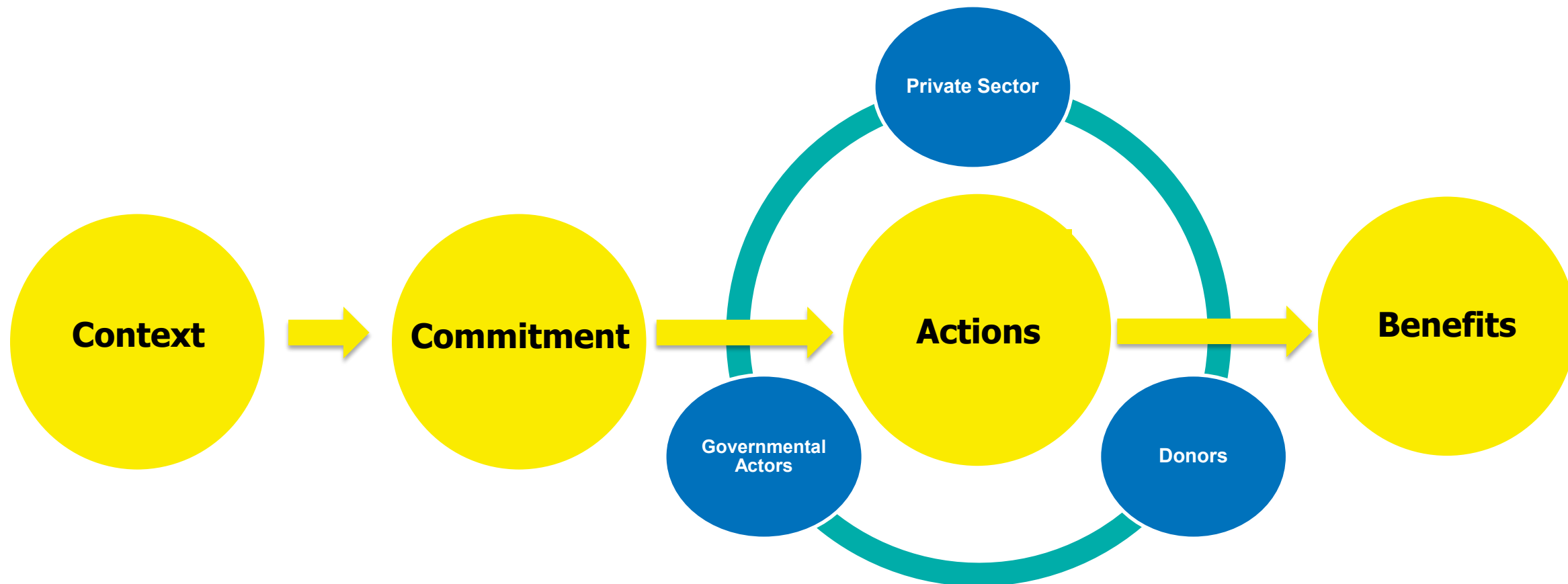
Total reduction by 2025

- 23% of total CO2 emissions  
from changing CRIs material composition

- 0.2 ktCO2/ year  
from changing packaging

- 7,700 tonnes of plastic  
overall

## Key Points for the Call to Action



# Thank You!

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# A Conversation on Mainstreaming Medical Logistics In Emergency Response

*with*

Danielle Jurman, Humanitarian Supplies Analyst, UNFPA



# Humanitarian funding – how do we collectively support each other to get the resources we need?

*with*

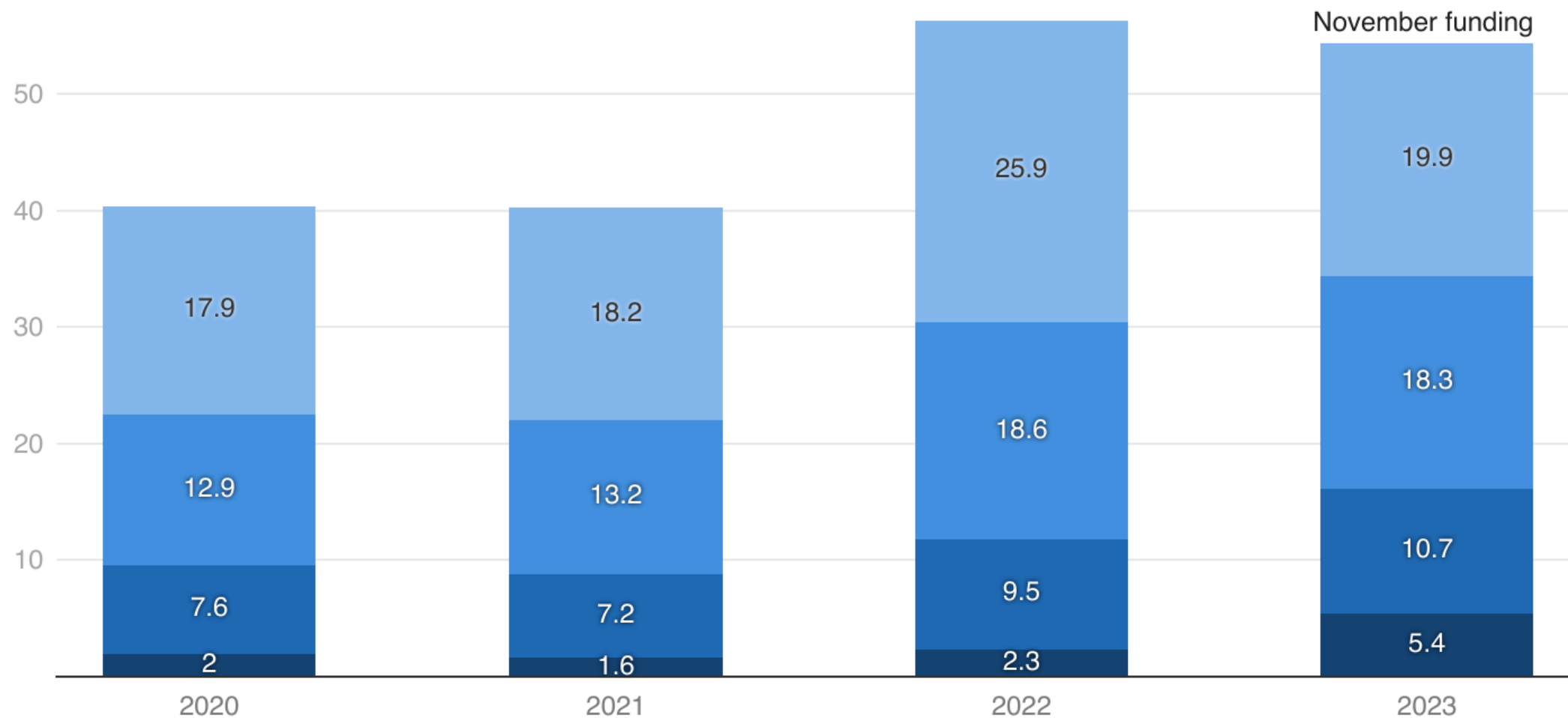
Julie Thompson, Humanitarian Affairs Officer, OCHA





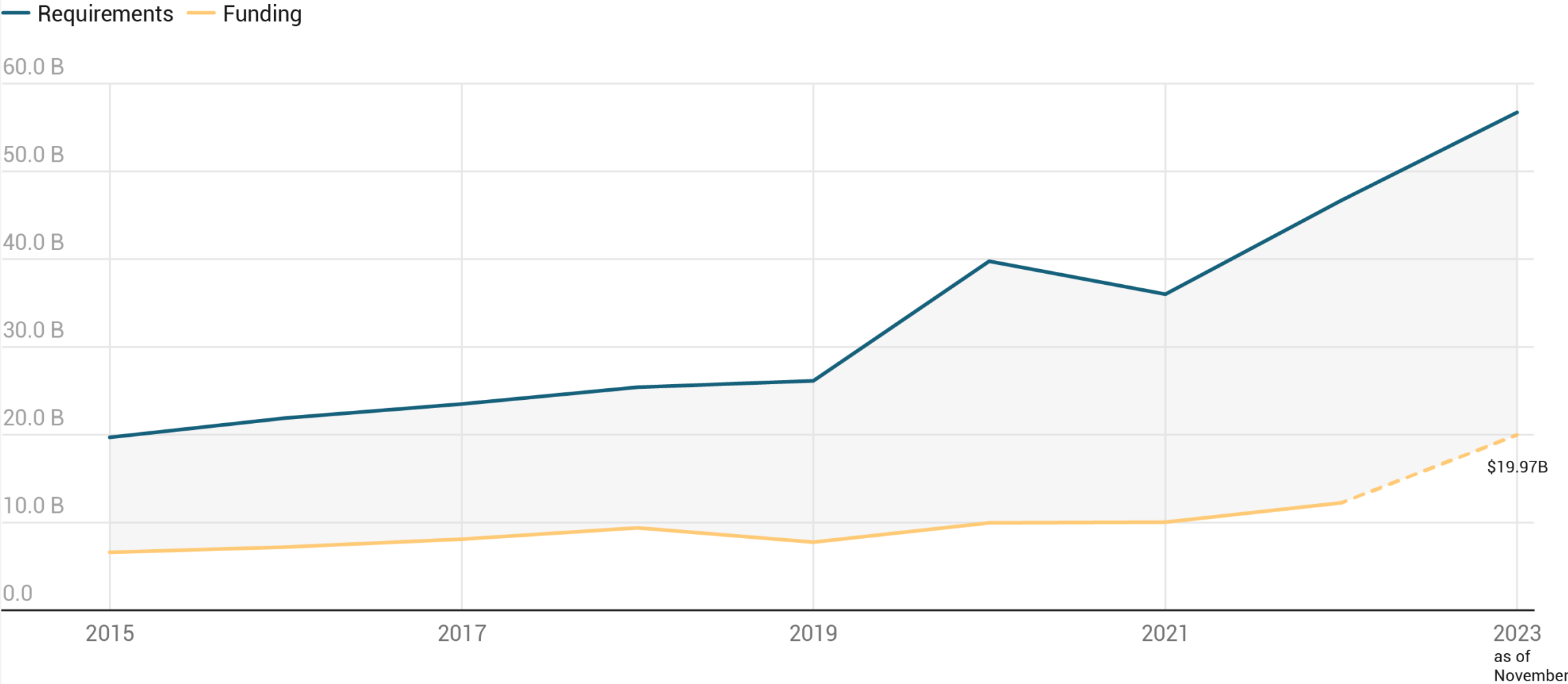
# GHO Funding (2020 - 2023) November

■ Q1 ■ Q2 ■ Q3 ■ Q4



Source: Financial Tracking Service (FTS)

# Appeals Funding Gap (2015-2023)



OCHA - Global Humanitarian Overview• Source: Financial Tracking Service (FTS)

# DG ECHO – funding in 2024 for Strategic Supply Chain

*with*

Richard Kneller





# DG ECHO's Funding in 2024 for Strategic Supply Chain

*December 2024*

# What is DG ECHO's vision?

The entire community working together towards a more efficient and effective supply chain.

**At a high level**, the aim is to help close the funding gap, as some practices such as joint procurement can result in savings upwards of 7%. It is also key to greening and localization of humanitarian aid.

**Pragmatically**, DG ECHO considers there are few concrete steps that can act as a focus and catalyst for this:

## **Strategic approach to the supply chain**

- The supply chain is considered from the design stage when e.g. joint ways of working, problem identification and mitigation can be done optimally.

## **Mutualisation** e.g. joint use of procurement, transport, warehousing

- Partners often organise their own supply chain, creating duplication, competition, price spikes, knowledge siloing. The private sector has moved on from this and so should we.

## **Digitalisation**

- To identify opportunities to be efficient and effective, actors must have oversight of their supply chain and be able to share data.

# What is DG ECHO doing to support this?

- **DG ECHO is using a mix of targeted funding, supportive advocacy to the humanitarian community, and internal training and updating of its processes around assessment, proposals and contracting.**

## **Targeted Funding – the objective is to support initiatives that will have a multiplying effect**

- **2022 – EUR 650 000 pilot funding to HULO**
- **2023 - EUR 8M support to strategic initiatives (Logistics Policy HIP+ 1M ERC HIP) Supporting e.g. the Global Logistics Cluster, expansion of HULO, reducing administrative barriers to HA in key countries, a country level joint medical market assessment, common transport services by river in hard to reach areas, emergency transport infrastructure repairs available on needs basis to the humanitarian community etc. etc.**
- **In 2024 support will continue.** In particular, joint approaches such as **common services, shared services** or **joint procurement** will continue to be the focus. An invitation to the launch of the HIP will be shared in the coming days.
- **Overall, the intention is to continue to sensitise colleagues and partners to the point where there is the reflex to take a strategic approach to supply chain across all funding where appropriate and beneficial to do so.**

# What is DG ECHO doing to support this (2)?

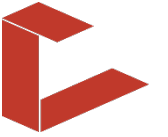
## Engaging with the community

- Regular discussions with the Global Logistics Cluster, key partners, engaging with other relevant HA fora, dedicated EHF sessions (there will be a supply chain session for the 2024 EHF);
- Engagement with the Grand Bargain, Strong advocacy on the role that strategic supply chain can play in closing the funding gap, engaging with the Grand Bargain, Member States and other donors, e.g. recent presentations to COHAFA in September and November; Good Humanitarian Donorship initiative, etc.
- 2023 Operational Guidelines published to compliment Logistics Policy;
- E-learning course available on DG ECHO's website;
- Looking at how streamlining donor requirements could better facilitate joint procurement

# The field perspective- what does this mean for you?

- The eventual goal – strategic supply chain approach fully integrated into geographic (and other) funding;
- Intention is to open the floor for supply chain from the field to be heard and systematically integrated into planning from the beginning;
- To give the confidence to partners to approach field colleagues with supply chain initiatives, and that ECHO colleagues understand the potential, and importance this has towards a more efficient and effective response;
- We are available to discuss! We have dedicated TAs in each region.





**THANK YOU!**



# **LOGISTICS CLUSTER GLOBAL MEETING**

End of live broadcast

November 2023