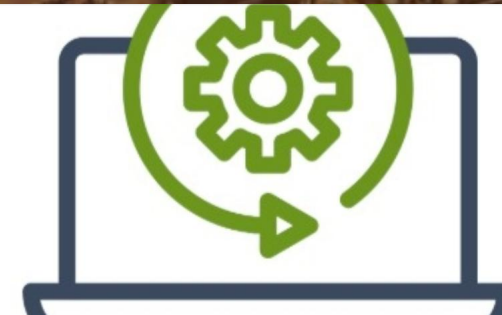


# ENVIRONMENTAL SUSTAINABILITY IN HUMANITARIAN LOGISTICS



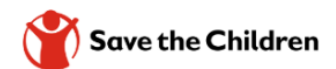
Enabling humanitarian logistics partners to reduce their impact on the environment



## WREC Coalition Greenhouse Gas Emission Info Session: Automated Carbon Accounting

**19 November 2025, 14:00-15:30 PM CET**  
[Global.WREC@wfp.org](mailto:Global.WREC@wfp.org)

1 November 25



# Where are you joining us from?



# How are you feeling today?



# Agenda

1	Introduction	5 mins
2	<b>Carbon accounting data collection: How to get started &amp; sample templates</b>	15 mins
3	<b>Automated Carbon Accounting with ECODASH</b>	40 mins
4	Discussion and Q&A	25 mins
5	AOB	5 mins

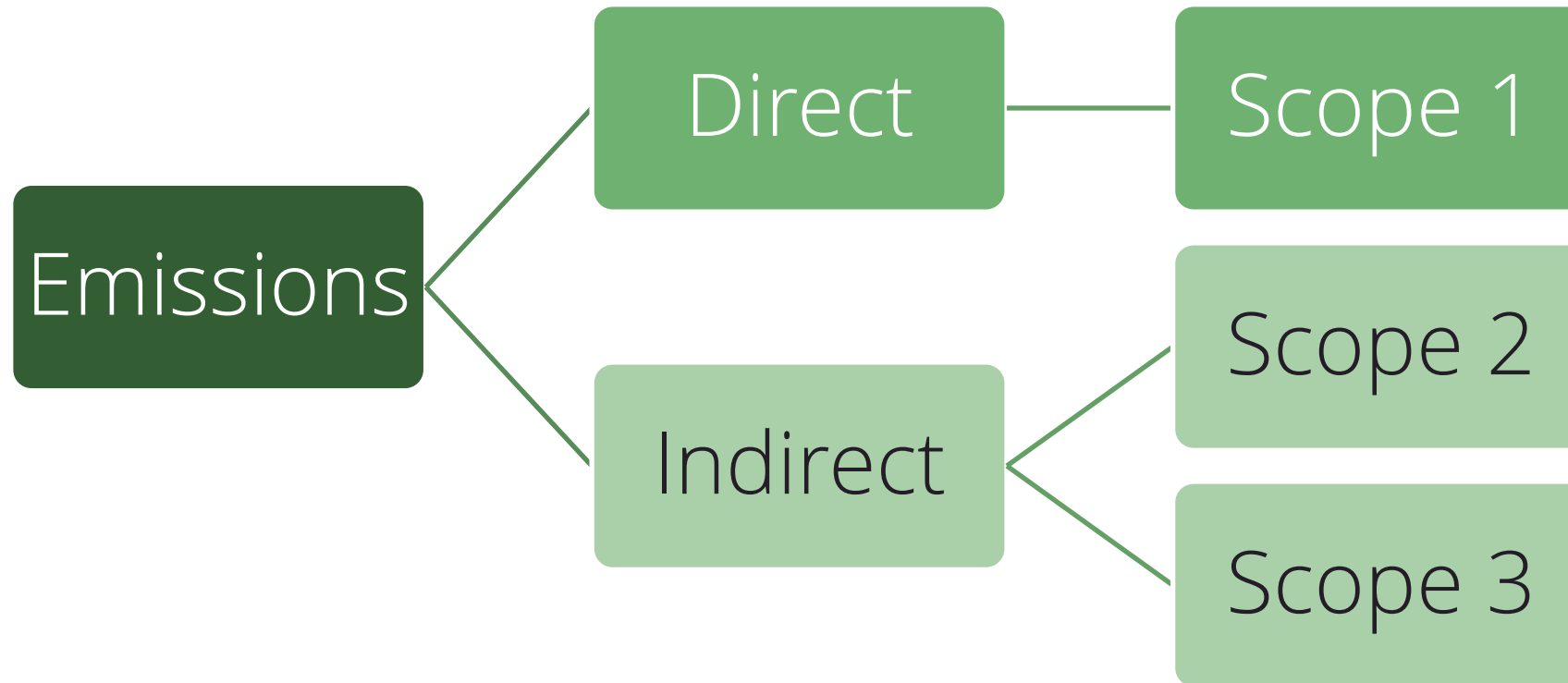
# What is your biggest challenge in carbon accounting?



# Carbon accounting data collection



# The scopes






Source: GHG protocol

# The scopes




**SCOPE 1**




  **Direct emissions from sources controlled by your organization.**  
 **Typically around 1-20% of emissions.**  
**Where? Facilities, fleet & distribution.**

**Fuel & combustion from:**

- Owned vehicles
- Generators, boilers, furnaces
- Airconditioning




**SCOPE 2**

  **Emissions generated by purchased services consumed by the organization.**  
 **Typically around 1-20% of emissions.**  
**Where? Facilities.**

**Purchased power:**

- Electricity
- Heating
- Cooling



*Source: WREC Coalition*

# Setting the scope 3 boundary

GHG category	Source of emission	Priority level
3-1	Purchased Goods and Services	1
	In-kind donations	2/3
	Cash assistance	1/2
	Financial Support (upstream emissions)	1/2
3-2	Capital Goods	1
3-3	Fuel & Energy related to activities not included in scope 1 & 2	1
3-4	Upstream transportation and distribution	1
3-5	Waste generated in operations	3
3-6	Business travel	1
3-7	Employee commuting	1
3-8	Upstream leased assets	Not relevant
3-9	Downstream transportation and distribution	1
3-10	Processing of distributed products	1
3-11	Use of distributed products	1
3-12	End-of-life treatment of distributed products	1
3-13	Downstream leased assets	Not relevant
3-14	Franchises	Not relevant
3-15	Investments	Not relevant
3.1 bis	In-kind donations	2/3
	Cash transfer	1/2
	Financial Support (downstream emissions)	1/2

# How do you currently collect GHG emission data across your organisation?



# Setting the scope 3 boundary: Map your supply chain during a typical time frame



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*Get a rough estimate of all activities before you exclude any*

1

Create a list of activities

2

List purchased goods & services

3

List & rank suppliers

Source: GHG protocol scope 3 standard.



Prioritise data  
collection efforts

Select data

Collect data  
and fill gaps

Improve  
data quality  
over time

# Data collection



Select data

Collect data and fill gaps

Improve data quality over time

# Data collection



Prioritise data collection efforts

Select data

Collect data and fill gaps

Improve data quality over time

SIZE

Significant contribution to organisation's scope 3 emissions



INFLUENCE

Strong influence over emission reduction



RISK

Contribution to organizational risk exposure (e.g., regulatory, reputational risk)



STAKEHOLDERS

Deemed critical by key stakeholders



# Data collection



Prioritise data collection efforts

Select data

Collect data and fill gaps

Improve data quality over time

SIZE

Significant contribution to organisation's scope 3 emissions



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Strong influence over emission reduction



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Contribution to organizational risk exposure (e.g., regulatory, reputational risk)



STAKEHOLDERS

Deemed critical by key stakeholders



**1 Emission-based screening**

**2 Finance-based screening**

# Data collection



- 1 Emission-based screening:**  
Activity data and reasonable assumption, e.g., look at emissions factors.



- 2 Finance-based screening**  
Spend or revenue. CAUTION

# Data collection



**The (fictional) organisation 'Dedicated Humanitarians' purchases and distributes rice. They do a financial screening. To be safe, they double check and compare this with an emissions screening**

Financial screening		VS	Emission screening	
Activity	Amount spent in %		Activity	% CO2e via EF conversion
Rice	80%		Boiling water for rice	70%
Road transport	2.4%		Rice	10%
Boxes	2.4%		Waste to incineration	1.4%
Water transport	1.6%		Road transport	0.8%

Source: GHG protocol scope 3 training.

# Data collection



# Data collection templates



# Data collection example



**Covers all buildings and cars**

**Using organisation-level data**



**Fleet:** National fuel card supplier. Centralised expenses system (for people driving their own cars).

**Electricity and gas:** National contract. Supplier provides data broken down by property.



# Emission calculators



Humanitarian-specific calculators

- [Humanitarian Carbon Calculator](#)
- [Spanish Red Cross Carbon Footprint Calculator](#)
- [UNHCR GHG Emissions Calculator](#)



Standard calculators

- [GHG protocol calculation tools](#)



Calculators for SMEs

- [Small Business Carbon Calculator](#)
- [Advanced Business Carbon Calculator](#)



Calculators for events

- [Carbon calculator for food](#)
- [Carbon calculator for hotels](#)

# Data collection example



Template from HCC adaptation

From central HR and finance: FTE and total expenditure/location

HCC template plus central collection

Using Local currency unit to ease burden



GENERAL INFORMATION

Entity Name		
	Select office type	CO
Reporting Period	FY24 (01.07.2023 - 30.06.2024)	
Total number of Building Facilities		
Total floor Area of building Facilities (m <sup>2</sup> )		
*Building facilities includes leased or owned office spaces, warehouse, guest houses and other similar facilities.		
	# FTE (Staff)	



## GHG Emissions Data Collection Template (Ver. 1.1)

### GENERAL INSTRUCTIONS

**Introduction:** This template is designed for the collection of data relevant for calculating greenhouse gas (GHG) emissions associated with our activities as an organisation. This covers both our supply chain and programmes. The template was adapted from the \*Humanitarian Carbon Calculator (HCC), with the purpose of simplifying data collection.

**General Information Tab:** The general tab is mandatory to fill. It contains a few lines of general entity-level data.

**Data Tabs/Emission Categories:** The other tabs (tabs 1 to 10) represent the emission categories, and should be populated with data that is relevant to each office/entity within the reporting period. Each category is made up of sub-categories. Use the check boxes that are attached to each sub-category to indicate whether or not it is a relevant to your office (yes or No)

### Tab Mapping

#	Tab Title	Type of Data Required	Emission Scope	Potential Sources of Data
0	General Information Tab	General entity information including facility space, annual budget,	NA	Financial records, P&C Unit/HRIS, SAP, facility general information, facility owner, direct measurements (for facility space)
1	Stationary Combustion	Data from the combustion of fossil fuels at Plan leased or owned facilities (warehouse / office).	Scope 1	Bills, Invoices, receipts, Logbooks, SAP, Tracpoint
2	Mobile Combustion	Data from mobile combustion sources; the combustion of fuel in Plan-owned vehicles, or leased vehicles	Scope 1	Tracpoint, Logbooks, receipts
3	Direct Fugitive Emissions	Data from the refilling/recharging of fire suppressant systems, and refrigerants. Fugitive emissions are leaks or unwanted releases of GHGs into the atmosphere	Scope 1	Equipment Specifications Equipment specification Plates or Ratig Labels, Service/Maintenance Record, invoice, Equipment User Guide, internet, SAP, facility owner
4	Purchased Electricity	Data from the purchase of electricity from a mini or national grid	Scope 2	Bills/Invoices, meter readings, facility owner, SAP
5	District-Level Steam, Heating, Cooling	Data from the use of centralized/district-level heating, cooling or steam.	Scope 2	Bills/Invoices, meter readings, facility owner, SAP

# Data collection example



GENERAL INFORMATION

Entity Name		
	Select office type	CO
Reporting Period	FY24 (01.07.2023 - 30.06.2024)	
Total number of Building Facilities		
Total floor Area of building Facilities (m <sup>2</sup> )		
*Building facilities includes leased or owned office spaces, warehouse, guest houses and other similar facilities.		
	# FTE (Staff)	

FUEL FOR GENERATOR, HEATING, INCINERATORS AND OTHER USES (NOT FOR VEHICLES)

Category	Ref. Code	Fuel Type	Unit	Quantity	Remarks/Source of data	Data Accuracy
Direct Emissions from Stationary Combustion:  Fill in activity data related to the combustion of fossil fuels at Plan leased or owned facilities (warehouse / office).  e.g. natural gas, piped gas, fuel oil, petrol  <div style="border: 1px solid #ccc; padding: 5px; width: fit-content; margin-top: 10px;">                         Applicable to you? YES <input type="checkbox"/> NO <input type="checkbox"/> </div>	1.1.1	Natural gas - ICV	kWh ICV			25%
	1.1.2	Natural gas - SCV	kWh SCV			25%
	1.1.3	Natural gas - m3	m <sup>3</sup>			25%
	1.1.4	Butane - kg	kg			25%
	1.1.5	Butane - ICV	kWh ICV			25%
	1.1.6	Butane - litre	litre			25%
	1.1.7	Propane - kg	kg			25%
	1.1.8	Propane - ICV	kWh ICV			25%
	1.1.9	Propane - litre	litre			25%
	1.1.10	Fuel oil - industrial purpose	litre			25%
	1.1.11	Burning oil - domestic purpose	litre			25%
	1.1.12	Petrol	litre			25%

# Data collection example



## BUSINESS TRAVEL (PLAN STAFF, INTERNS & ASSOCIATES) Travel using vehicles that are not owned by Plan International

Sub-Category	Ref. Code	Mode of Transport	Unit	Quantity	Remarks/Source of data	Data Accuracy	Emissions	Unit
Business Travel by Full Time Staff	6.1.1	Plane (passengers) - short haul, with trails, <500 Km	passenger.km			25%	Optional: Enter the emissions for all your flights here if you already have the TOTAL	KgCO2e
	6.1.2	Plane (passengers) - middle haul, with trails, 500 - 3500 Km	passenger.km			25%		
	6.1.3	Plane (passengers) - long haul, with trails, >3500 Km	passenger.km			25%		
	6.1.4	Plane (passengers) - [unclear]	kgCO2e			25%		
	6.1.5	Air transport - Cost in [unclear]	LCU			25%		
	6.1.6	High speed train - France	passenger.km			25%		
	6.1.7	Low speed train - France	passenger.km			25%		
	6.1.8	Passenger train - Europe	passenger.km			25%		
	6.1.9	Passenger train - Global	passenger.km			25%		

Applicable to you? YES  NO

Transportation of Plan Staff & associates

Workbook last saved: Just now



# Automated Carbon Accounting with ECODASH

**Nicholas Finney**  
Supply Chain Sustainability Officer  
World Food Programme (WFP)



# What were the drivers for starting our Scope 3 journey?

- 1 Increased **external pressure from donors** to mainstream sustainability.
- 2 **WFP leadership** expressed the need to account for the environmental impact of global operations.
- 3 **Increased internal demand** to learn about and act on sustainability.
- 4 Supply chain chain emissions are significant, typically **80% of organisation's emissions** and WFP represents around **50% of sector emissions\***.

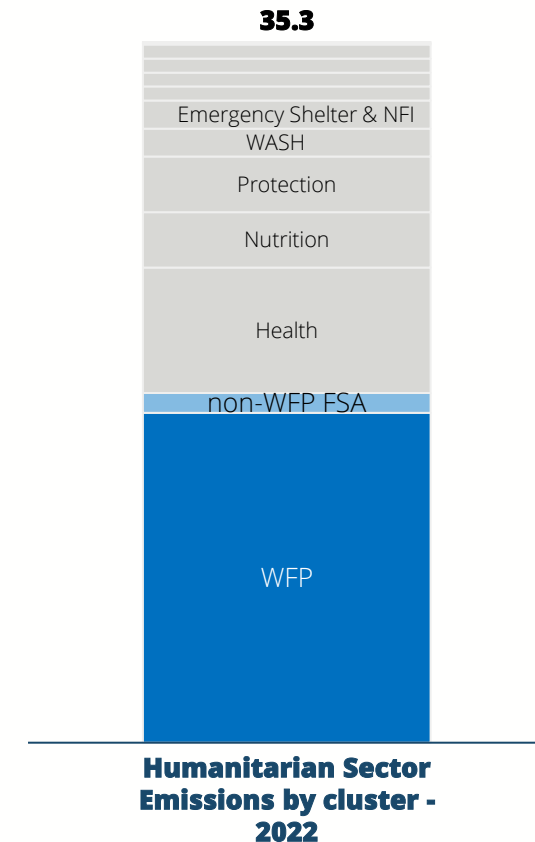
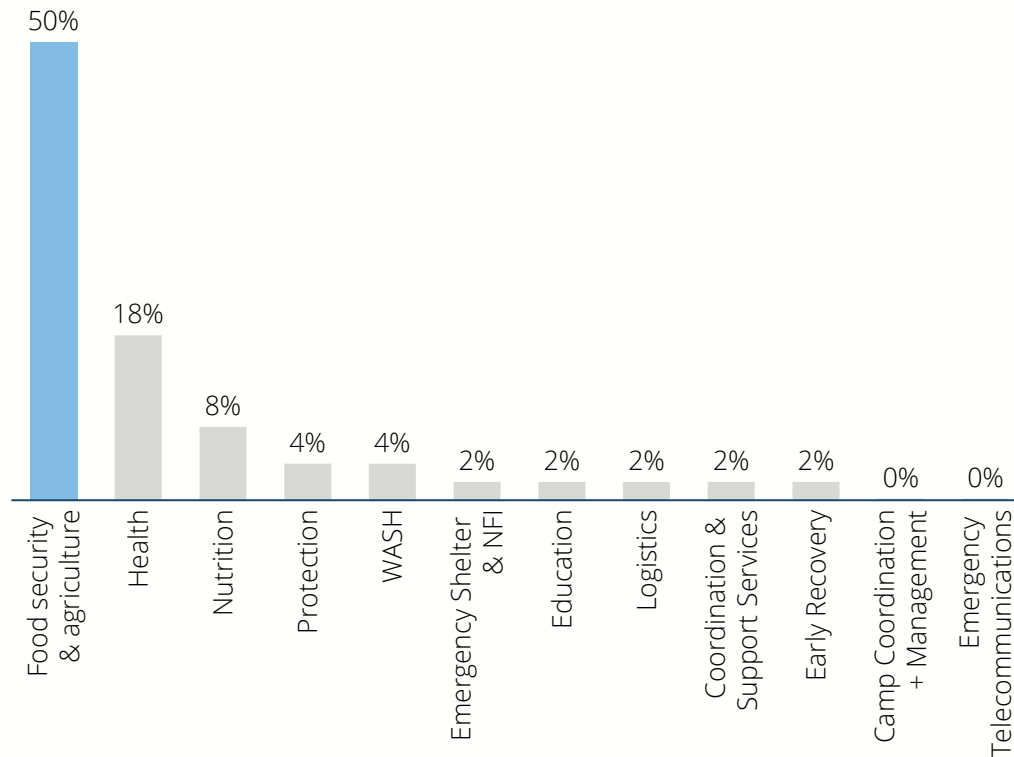


Source: Climate Action Accelerator's Roadmap for halving emissions in the humanitarian sector; WFP's validated carbon baseline carbon accounting`

# The external perspective of WFP's environmental impact

**Half** of entire humanitarian sector's carbon footprint is related to **food production**, and WFP makes up most of food security and agriculture emissions-producing activities.

**2022 Emissions of the humanitarian sector by cluster**



Source: Climate Action Accelerator's Roadmap for halving emissions in the humanitarian sector; WFP's validated carbon baseline carbon accounting`

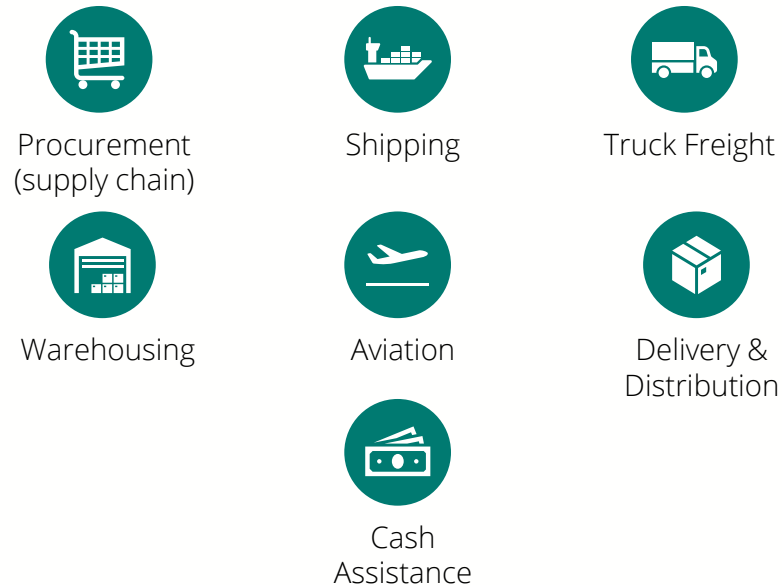


# Identifying supply chain emissions whilst enabling future scale

Our carbon accounting approach required the **separation of supply chain-related activities** from others in WFP. We did this using an **operational control** approach and **materiality assessment**, defined by the GHG Protocol.

However, our aim in measurement was to create a structure that can **easily scale to a full organizational footprint** over time

Through this we identified activities within GHG Protocol categories that are **relevant** to supply chain and where it has operational control, meaning it normally **takes decisions** that affect these activities.



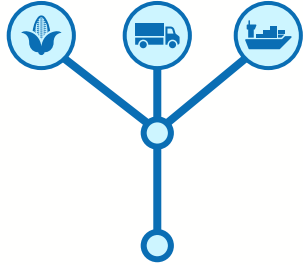
Materiality focused on **magnitude** of emissions and the **level of influence** that exists to reduce those emissions

Based on the assessment, the following emissions activities are considered **strategic focus areas** for carbon reduction:



# What is ECODASH?

ECODASH is an **automated digital tool** for measuring and analyzing supply chain environmental impact – currently including **carbon emissions** and **packaging waste**.



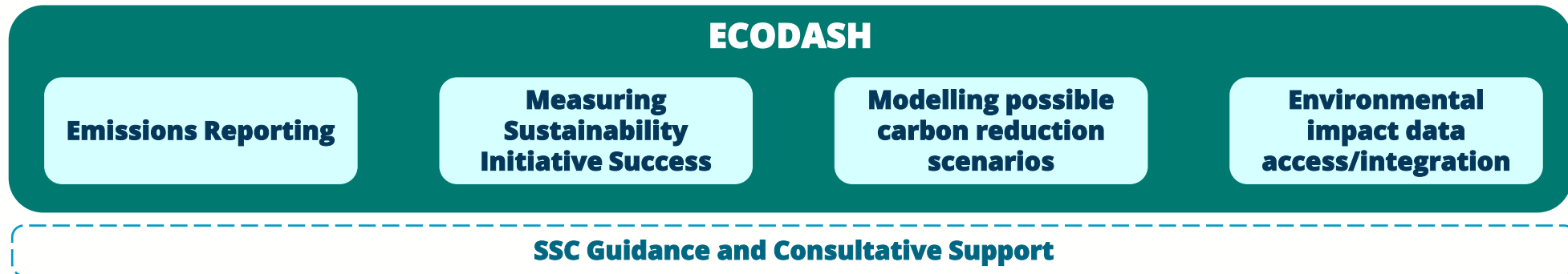
Supply Chain Operational Data Sources



Academic and Governmental Sources of Emission Factors



'Best-practice' standards for Greenhouse Gas Accounting in Supply Chains



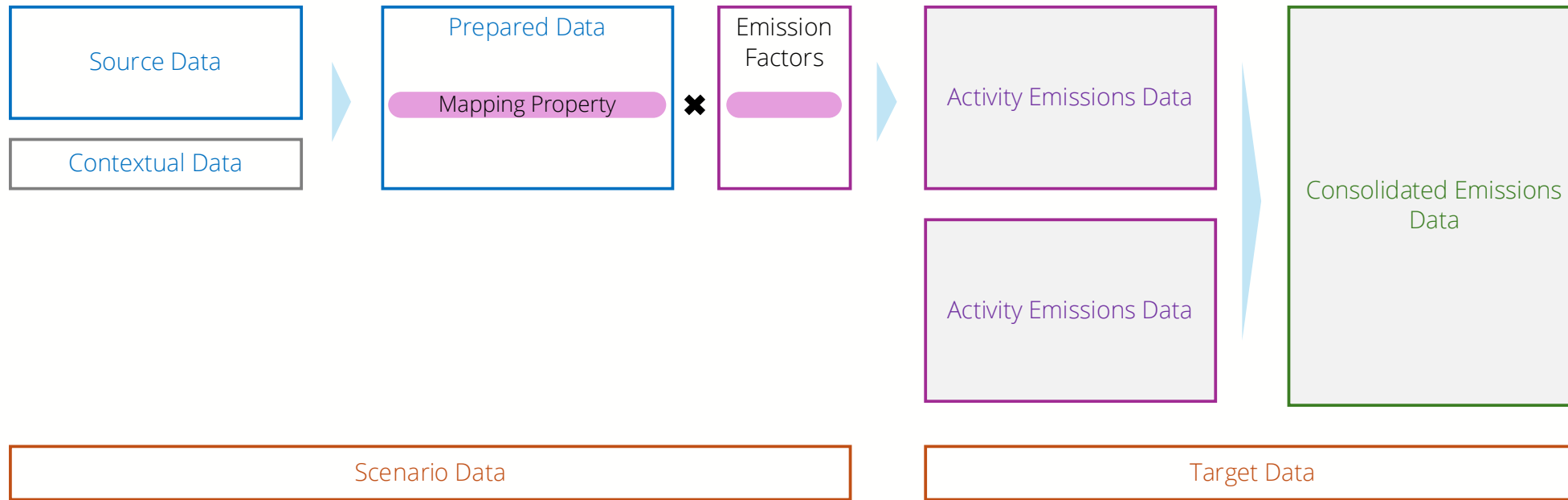
Country Offices

Regional Offices

HQ



# ECODASH Data Architecture



## Defined:

- Specific activity categories  
(below GHG Protocol)
- Target Emissions Datasets
- Mapping Properties

## Standardised:

- Column names
- Table structures
- Levels of Aggregation

**What kind of environmental data would you most like to automate?**



# Short Demo



# Reflections on automation – consider the following aspects

Sustainability Objectives

Existing Data Landscape

Team Capacity / Skills

Quality and Consistency

## Sustainability Objectives

*What are your sustainability goals and what role do carbon emissions data play in them?*

Regular Decisions



Annual Reporting

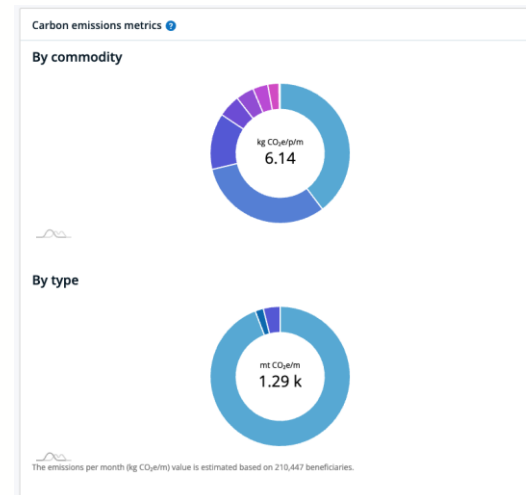
More automated



More manual

## ECODASH Perspective

- We wanted emissions data to have an impact on everyday and cyclical decision-making.
- This meant putting the data in the right place, in front of those decision-makers.
- Data automation allows eventual integration of sustainability data to ERP systems, planning systems, etc



*In 2025, ECODASH was integrated with Optimus, WFP's food basket planning tool so that countries planning their rations could consider environmental impacts. This achieved a 5% reduction in Haiti operations this year.*

# Reflections on automation – Existing Data Landscape

## Existing Data Landscape

*What activity data do you have? Where is it stored currently? What is required to analyse it in an automated way?*

Centralised data storage



Separated systems or analog

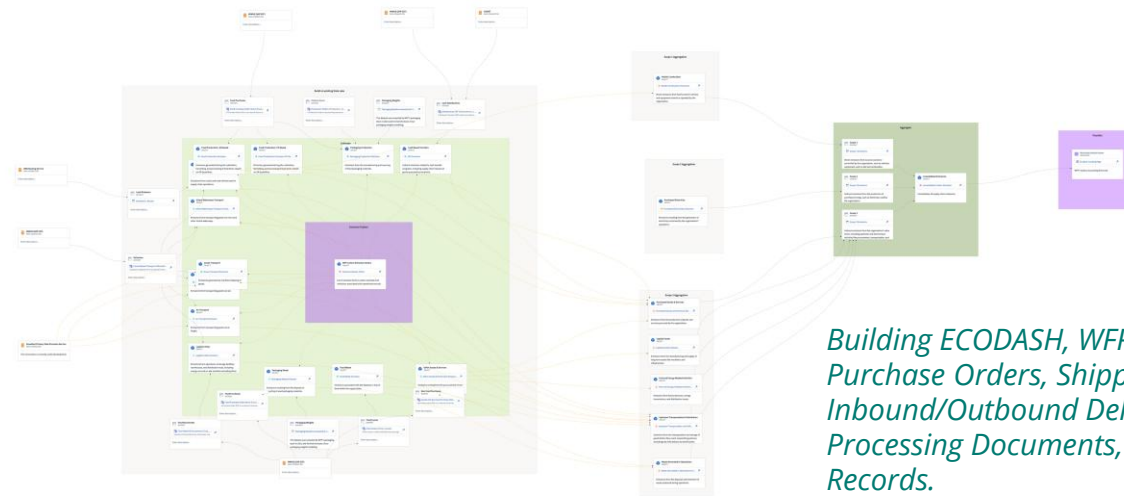
Start automated



Start manual

## ECODASH Perspective

- WFP fortunately had a data lake containing significant amounts of procurement and logistics data
- The challenges were:
  - Understanding how the data links together
  - Embedding emission factors



*Building ECODASH, WFP linked together Purchase Orders, Shipping Consignment, Inbound/Outbound Deliveries, Food Processing Documents, Distribution Records.*

# Reflections on automation – Team Capacity / Skills

## Team Capacity / Skills

*How big is your team? Are there technical/IT development skills? Who will be using the final tool, and will automation save them time?*



### ECODASH Perspective

- ECODASH runs on a lean development team, but with good technical skills all-round.
- This makes development processes easier.
- Changes to teams over time can make maintenance and continuous improvement a challenge.

# Reflections on automation - Quality and Consistency

## Quality and Consistency

What is the quality level of your data? Are there significant gaps, inconsistencies or errors?

Accurate, complete, consistent data



Start automated



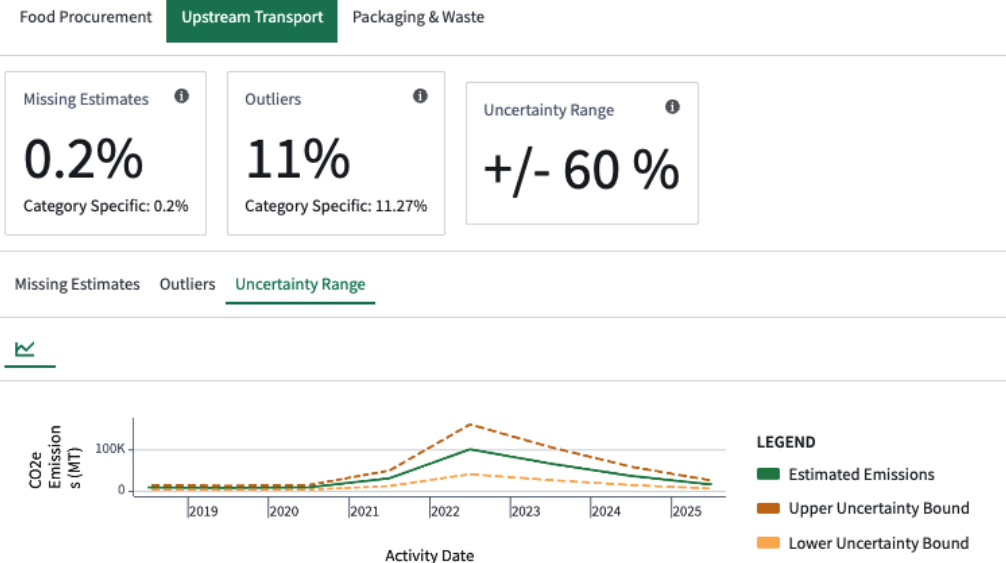
Significant inaccuracies, gaps, inconsistencies



Start manual

### ECODASH Perspective

- WFP's supply chain data is mostly complete and accurate – though not without its challenges
- ECODASH implemented data sanitation and improvement measures as well as a quality management dashboard.
- Despite this, issues persist! It requires constant focus

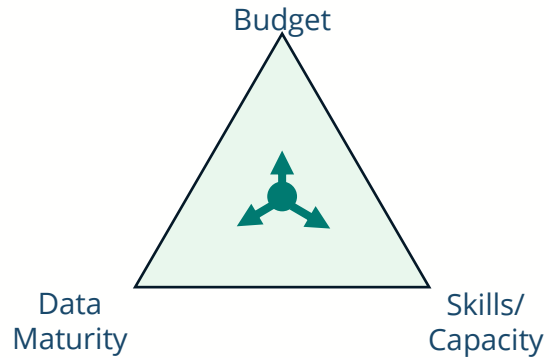


ECODASH data quality management dashboard

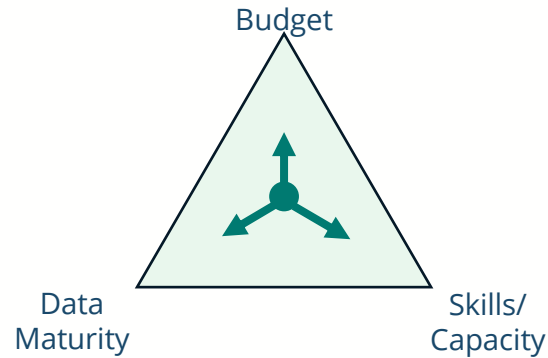


# Reflections on automation – choosing what’s best for you at what time

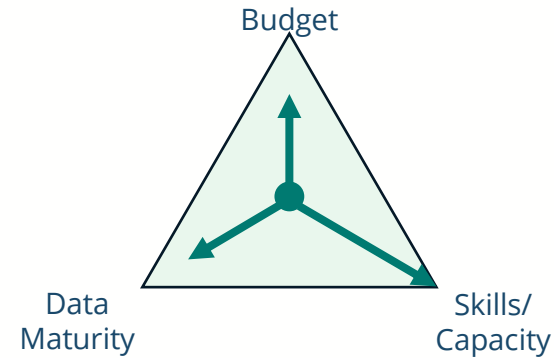
## Learn & Grow



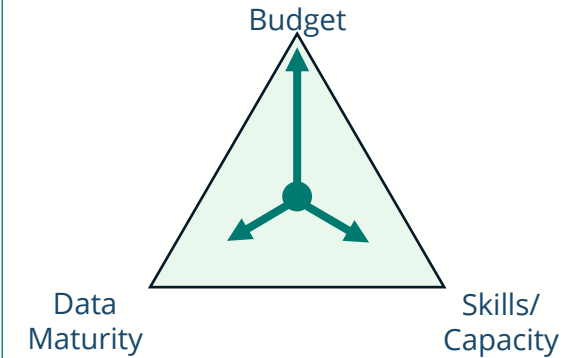
## Experiment



## Build



## Buy



### ***Hard spot to be in but don't fret!***

- You'll probably stay excel-based for now
- Seek to expand your technical skills, e.g. explore Power Query, to standardize and automate operations in Excel
- Get under the hood of your data, map the systems, links and quality issues
- Try to define a consistent data structure so you can scale when the time comes!

### ***Automate easier parts and simplify***

- There are budget-friendly approaches for automating data collection.
- Power Automate is an example of a low/no-code tool that can automate data collection from forms and even connect systems.
- Power BI and Tableau help a lot on simple transforms and visualization, and even have some standard data connectors (e.g. SAP)
- Remember to keep consistency and quality in mind

### ***Leverage in-house skills for flexibility***

- Building your own tool is a significant undertaking but you can reap significant rewards
- If your data is already consolidated (e.g. data lake) then buying software can involve painstaking data transfer with little upside (paying for emission factors?)
- However, what is built must be maintained. You must be confident you can keep on top of building new features and fixing issues.

### ***Buying can keep things simple***

- If you have budget, and your data is disparate across systems then buying could be best.
- Companies specialize in connecting data across organizational landscapes.
- Many have good analytical features but can be limiting if you want to dive deep.
- Uncertainty over long-term budget can make keeping a provider precarious.
- Careful! Though some providers sync with EF databases, some need extra licenses (like Ecoinvent).



# Lessons learned

1	<b>Start small</b> and <b>prioritise</b> automating what will provide the most value – whether to stakeholders or your own time/effort.
2	<b>Standardisation</b> and <b>consistency</b> are your friends, whether you are working in excel or building your own tool. This will keep transformations and automations focused and simple.
3	<b>Try not to solve too many data quality issues yourself</b> , for ease, but work with other teams (i.e the data owners) to resolve them at source. This will make things easier to automate and scale in the long-run.
4	<b>Leverage and experiment with what's free</b> . There are plenty of free, online data sources on emissions factors, distances, geographical datasets, and published experience of how to use it – this helps guide future approaches to build and buy.
5	<b>Get carbon accounting on the table for digital transformation projects</b> . If your organization is automating some part of your processes, see what might be relevant for you and try to get your requirements accepted. The earlier and more upstream in the data pipeline...the better!

**How important is automating carbon calculation for you?**



# Discussion and Q&A

All



# How ready is your organization to scale up carbon accounting efforts?



**THANK YOU!**  
Global.WREC@wfp.org

Feedback on the today's  
session:

[https://forms.office.com/  
e/rNXXX3hb7U](https://forms.office.com/e/rNXXX3hb7U)