

## **Background**

CARE developed a [Shelter Module](#) Training Materials for the Emergency Capacity Building (ECB) Project in 2012. That module aims to provide shelter-specific training to humanitarian program managers likely to be coordinating or managing shelter technical staff.

In 2014, CARE International through one of its Shelter and Reconstruction Advisors at that time, [Gabriel](#), led the development of this above training for Mozambique, working with the in-country COSACA Consortium (CARE, Save the Children, OXFAM and Concern Worldwide) and the in-country Shelter Cluster Coordinator. The purpose of this training material is to enable Mozambican (Humanitarians) Facilitators to deliver it to a Mozambican broad audience of emergency responders coming from NGOs, Government Institutions such as the [INGC](#), Community-Based Organisations, etc.

The training pilot was delivered in Maputo in June 2014 by Gabriel, the initial Mozambican COSACA co-Facilitators, and the (Mozambican) in-country Shelter Coordinator at that time. During and after this experience it was possible for Gabriel to coach, mentor (and prepare Training of Trainers) the co-Facilitators, and for All to develop most of the materials of the training for the Audience in Portuguese.

By the end of 2014, COSACA organised the delivery of the training in the capitals of the four of the most at risk provinces in Mozambique: Zambezia, Nampula, Gaza and Inhambane. Gabriel was deployed not for facilitating, but for supervising and supporting the Mozambican COSACA Facilitators (all Partners this time, trying to fit each of their profiles to each session, e.g. the Gender specialist running the Gender related sessions, and so on). Gabriel did this during the two first venues, also reinforcing the WaSH and the Building Safer crosscutting bits, as well in the two Gender specific sessions. The second two venues were led by the (Mozambican) in-country Shelter Coordinator to ensure shelter expertise support to the Facilitators (All of them non-shelter specialist).

## **The current state of the training.**

During the training successfully delivering in 2014 the materials were refined and finalised, normally those which can be used by internationals or Mozambicans in English, and those for the Mozambican Facilitators / Audience in Portuguese (e.g. slides' presentations). Unfortunately, the material was not totally prepared to be uploaded in the Shelter Cluster website then, but in 2018 Gabriel was pointed by Save the Children / COSACA to retrieve and prepare them for this purpose. Therefore, today we can find them [in the Global Shelter Cluster website](#) for using them in Mozambique (updating it), or adapt them to another Portuguese speaking country, or even to use them to adapt it to any other non-Portuguese speaking country.

These training materials present an overview of the key phases of project management for different possible forms of shelter intervention including local likely scenario exercises to practice the concepts explained. The module ensures that participants leave the training with the skills to effectively support the delivery of shelter programming as part of an emergency response. Inside you will find the following:

### **Facilitator materials**

0. This document called Shelter Training Introduction.
1. ECB Project Shelter Training Facilitation Manual (Read First): will give you ALL the information on what is needed on a session by session basis and will guide you the materials needed to print for each session.

2. ECB Project Shelter Training 3 Day agenda: provides an overview of the agenda when running the module over the recommended 3 days.
3. ECB Project Shelter Training Facilitator Terms of Reference (ToR): outline ToR for selection of training facilitators.
4. ECB Project Session Guides and (Power Point) presentations: detailed notes to guide facilitators through each session, and Power Points to support the Facilitators.

#### **Training Materials**

5. Shelter Training Materials to e-share with the participants or to be printed, if necessary, to support sessions. Details given in session guides. (It needs Portuguese documents feeding).

#### **Notes / recommendations for future trainings:**

- In general, it is necessary to consider that this training was done in 2014, therefore it needs review / update before any new delivery. Specifically:
- it is recommended to set up a new session on Cash and Vouchers.
- The session on assessment needs a review / update. I have just developed a rapid assessment tool for schools for Save the Children in Mozambique; this could be an interesting on-going case study for a starting point discussion in this session.
- The session on gender and shelter in 2014 was very new for the participants, but thanks to the advisor inputs and the IASC handbook DRAFT translation into Portuguese, they rapidly start to understand completely the issue and apply it during the practices.
- Considering some of the above points, it would be good to retrieve, finalize and add to the materials to e-share the draft translations done by CARE of the IASC handbook (Shelter, Gender and WASH related pages). As well, to translate into Portuguese too the agenda, the final evaluation of the training, and any other important document.
- The session on NFIs / shelter kits in 2014 led to a discussion on whether these kits should be for immediate rapid response and / or recovery, whether the cluster should develop standards for these kits, the complementary actions for contextualizing this basic assistance... By 2018 this discussion was still on the table around the early recovery of schools' infrastructures. Therefore, it is very recommended to think about extending the time for discussion on this theme during this session.
- During the pilot in 2014 there was a session on strategy / contingency plans which led to some confusion during the practices. For next trainings this session was transformed into a short presentation of the Shelter Cluster Strategy only. I think there is a need of clarifying what is a strategy and what are contingency plans. I suggest working on developing a Preparedness Session for next trainings, where to include this and other important preparedness issues with both, a strategic and a more practical (contingency plans) view point. This could lead the NGOs, the Government (INGC) and the CBOs to work further on the development of the Shelter Cluster Strategy and specific contingency plans for different scenarios.
- I was not involved, but as far as I know, COSACA developed a WASH training in 2015 taking advantage of this Shelter Training experience. It would be great to check if that one can also be prepared to be uploaded in the WASH Cluster website for further use.

**Additional note by April 2018:** please, do not hesitate to contact me at [gabrielfdpb@yahoo.com](mailto:gabrielfdpb@yahoo.com) for any further information / discussion.