



## CLUSTER CONTINGENCY PLAN 2014

I.	<b>Index</b> and Acronyms.....	1
II.	Background of the Cluster Contingency Plan.....	2
III.	Summary Risk Analysis.....	3
IV.	Contingency Scenarios.....	4 to 6
V.	Rapid Response matrix (3W).....	7
VI.	Cluster Objectives in Emergencies .....	8
VII.	Proposed Inter-Cluster Activities .....	8
VIII.	Cluster Humanitarian Presence .....	9
IX.	Cluster Coordination Structure and Contact Details.....	10
X.	Monitor & Evaluation, Plan Revision and Drills.....	14
	ANNEX 1: NFIs and Shelter items stock.....	15

### **I- ACRONYMS:**

3W	Who, What, Where
ADRA	Adventist Development and Relief Agency
AOO	Area of Operations
AQAP	Al Qaeda in the Arabic Peninsula
CARE	Cooperative for Assistance and Relief Everywhere
CBO	Community Based Organization
CCCM	Camp Coordination and Camp Management
CERF	Central Emergency Response Fund
CSSW	Charitable Society for Social Welfare
DRC	Danish Refugee Council
ERF	Emergency Response Fund
ExU	Executive Unit
FAJ	Friends of Al Jawf
FHH	Female Heads of Household
FTS	Financial Tracking System
GoY	Government of Yemen
HC	Humanitarian Coordinator
HCT	Humanitarian Country Team
HRP	Humanitarian Response Plan
IASC	Inter-Agency Standing Committee
ICRC	International Committee of the Red Cross
IDP	Internally Displaced People
IGO	Inter-Governmental Organization
IOM	International Organization for Migration
IRY	Islamic Relief Yemen
LNGO Forum	Local Non-Governmental Organizations Forum
NDC	National Dialogue Conference
NFI	Non-Food Items
NGO	Non-Governmental Organizations
NRC	Norwegian Refugee Council
OCHA	Office for the Coordination of Humanitarian Affairs
RI	Relief International
UAE RC	United Arabs Emirates Red Crescent
UNDP	United Nations Development Program
UNDSS	United Nations Department of Safety and Security
UNFPA	United Nations Fund for Population
UNHCR	United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
VHI	Vision Hope International
WFP	World Food Program
YRC	Yemen Red Crescent



## II- BACKGROUND OF THE CONTINGENCY PLAN

Since early 2011 Yemen is in an on-going transition following the regional popular uprisings. The new Government term has been extended for one more year and the National Dialogue Conference (NDC) initiated in March 2013, is struggling to ensure that the transition is completed through a new constitution and a democratic electoral process.

Still, regional disputes prevail among parties in the NDC, (i.e. Southern /separatists, Hadramout Tribes Federation and the Houthis in the North) although recently agreed creation of six autonomous regions. The new and fragile political framework at the National level faces the challenge of complete implementation in the ground.

Having a long history of tribal and political conflicts, Yemen has since been in a precarious situation. The country has been dealing with an on-and-off rebellion in Northern Region, political tensions between –former- North and South, and the security threats from the Al Qaeda in the Arabic Peninsula (AQAP). Currently, Yemen is passing through a transitional process marked by political uncertainty, continued conflict and localized violence in different parts of the country. There have been continued attacks on oil pipelines and electricity transmission lines leading to interruptions of oil production and electricity delivery.

The country has one of the highest population growth rates in the world, placing pressure on educational and health services, availability of drinking water (1/10 of the world average), and employment opportunities. Poverty is estimated at 54.5% in 2012 and particularly high in rural areas, which are home to about 73% of the Yemeni population and 84% of its poor citizens.

Yemen remains one of the world's major humanitarian crises with more than half of its population (14.7 million people) in need of humanitarian assistance. Humanitarian partners are targeting 7.6 million people for assistance in 2014, including 310,000 IDPs, 250,000 returnees, 240,000 refugees and 40,150 migrants.

The Government's capacity to provide basic services remains at a very low level while humanitarian needs are very high. Therefore, the situation in Yemen remains fragile from a socio-political point of view due to the nature and complexity of challenges confronting the country. Renewed conflict may occur and entail consequences beyond the ones taken into account for the current yearly planning.

At the Shelter/CCCM/NFIs Cluster level, -in the 2014 HRP- it has been identified 570,000 people in need of which the Cluster is targeting to assist 260,000. These figures are the result of recent assessments and may don't include any sudden displacement due to the occurrence of natural disasters or the resumption/continuation of armed conflicts that would trigger the application of the present plan.

## III- SUMMARY RISK ANALYSIS

EVENT	MAGNITUDE	HUMANITARIAN IMPACT (Related to Shelter/CCCM/NFIs)	LIKELIHOOD (TO OCCUR)
Floods and Landslides	▪Small to Moderate	▪ <b>SMALL</b> ▪Reduced Population Displacement ▪Damages in Houses and Infrastructure ▪Spread of water borne diseases ▪Small to medium number of deaths and injured ▪Disruption of public services	▪ <b>HIGH</b> ▪Seasonal/ recurrent ▪March to May and July to September
	▪Large	▪ <b>MEDIUM</b> ▪Large Population Displacement ▪Serious damages in Residences and Infrastructure ▪Large number of deaths and injured ▪Disruption of public services	▪ <b>LOW</b> ▪Every few years
Armed Conflict in Northern areas	▪Small to Moderate	▪ <b>MEDIUM</b> ▪Population Displacement ▪Limited access to people in need ▪Damages in residences and infrastructure ▪Urgent relief assistance for IDPs ▪Limited Partner's presence due insecurity ▪Tribes may interfere with humanitarian assistance ▪Current IDPs may not return to AOO ▪Disruption of public services	▪ <b>HIGH</b> ▪Recurrent in Sa'ada, Amran and Hajjah ▪



	▪Large	<ul style="list-style-type: none"> <li>▪<b>LARGE</b></li> <li>▪Population Displacement</li> <li>▪No access to people in need</li> <li>▪Important damages in residences and infrastructure</li> <li>▪Urgent relief assistance for IDPs</li> <li>▪Cluster Partner's absence due insecurity</li> <li>▪Tribes/warlords would block humanitarian assistance</li> <li>▪Current IDPs will not return to AOO</li> <li>▪Warehousing and transportation costs of relief assistance will substantially increase.</li> <li>▪Collapse of public services</li> </ul>	<ul style="list-style-type: none"> <li>▪<b>MEDIUM</b></li> <li>▪It may not occur in the immediate future but it could be soon triggered by the current power struggle.</li> </ul>
<b>Armed Conflict in Southern / Eastern areas</b>	▪Small to Moderate	<ul style="list-style-type: none"> <li>▪<b>MEDIUM</b></li> <li>▪Population Displacement to Collective Centers or with hosting families/communities</li> <li>▪Partial access to people in need</li> <li>▪Damages in residences and infrastructure</li> <li>▪Urgent relief assistance for IDPs and hosting communities</li> <li>▪Limited Partner's presence due insecurity</li> <li>▪Tribes may interfere with humanitarian assistance</li> <li>▪AQAP being a threat to humanitarians and relief staff</li> <li>▪Disruption of public services</li> </ul>	<ul style="list-style-type: none"> <li>▪<b>MEDIUM</b></li> <li>▪May be triggered by Tribal disputes or the result of AQAP activities</li> <li>▪Recurrent in Abyam, Hadramouth, Aden, Lahj, Shabwah, Al Daleh</li> </ul>
	▪Large	<ul style="list-style-type: none"> <li>▪<b>LARGE</b></li> <li>▪Large number of IDPs in Collective Centers or with hosting families/communities</li> <li>▪No access to people in need</li> <li>▪Important damages in residences and infrastructure</li> <li>▪Urgent relief assistance for IDPs</li> <li>▪Cluster Partner's absence due insecurity</li> <li>▪Tribes/warlords would block humanitarian assistance</li> <li>▪Current IDPs will not return to AOO</li> <li>▪Warehousing and transportation costs of relief assistance will substantially increase.</li> <li>▪Collapse of public services</li> </ul>	<ul style="list-style-type: none"> <li>▪<b>MEDIUM</b></li> <li>▪It may not occur in the immediate future but it could be eventually triggered by independence movements and the current power struggle.</li> </ul>

From the above summarized table of consolidated events, it's expected that the most recurrent natural disasters (Floods) would have medium to small humanitarian impact based on the experience of the GoY and humanitarian actors to respond and the built resilience of the population at risk.

In the case of armed conflict in Southern or Easter areas, it's expected that small scale would have medium humanitarian impact and it's likelihood is also at middle scale. In the Northern areas, the disputes are still fuelling some local clashes, thus its likelihood is high to occur/continue its humanitarian impact goes from medium to large depending on its dimension.

On the current Country Contingency Plan, there is more detailed information on potential hazards that we intend to summarize here to facilitate the Cluster's role on consolidating its response.



## IV - SCENARIOS OF THE CONTINGENCY PLAN

This Contingency Plan is based on **three scenario levels** to coordinate the actions of all active Partners to support the Government of Yemen on its response to sudden natural disasters and/or to the humanitarian consequences of armed conflicts. The following assumptions are based in the recent experiences responding to the devastation caused by recurrent natural hazards<sup>1</sup> as well as the population displacement and infrastructure damages caused by the resumption of armed conflicts<sup>2</sup>.

### *Scenario 1: Limited Displacement*

HAZARD	ARMED CONFLICT	FLOODS
LOCATION	Amran, Sa'ada, Hajjah, Al Jawf, Abyam, Hadramouth, Aden	Hadramouth and South East coast line, Sada'a, Sana'a, Dhamar, Ibb, Taiz, Lahz, Mareb, and Abyan
CONSEQUENCES/ IMPACT	<ul style="list-style-type: none"> <li>• Tribal and anti-Government tensions remains</li> <li>• Few clashes outside Capital, roadblocks</li> <li>• Reduced number of IDPs</li> </ul>	<ul style="list-style-type: none"> <li>• Minor damages in infrastructure and housing</li> <li>• Some areas covered by floods, access roads affected/damaged</li> <li>• Reduced number of IDPs</li> </ul>
PEOPLE AFFECTED	<ul style="list-style-type: none"> <li>• <b>IDPs up to 1,000 Families (up to 7,000 People)</b></li> <li>• Up to 30,000 People in affected areas (including IDPs hosting communities)</li> </ul>	
RESPONSE	<ul style="list-style-type: none"> <li>• Government of Yemen</li> <li>• HCT, OCHA, UN Agencies, IGOs, NGOs, CBOs, Private Sector</li> </ul>	
PRIORITY NEEDS	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> </ul>	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> <li>• Repair/rehabilitation of dams, flooding walls, ditches, etc</li> </ul>
CLUSTER CAPACITY <sup>3</sup>	<ul style="list-style-type: none"> <li>• UNHCR Lead Agency</li> <li>• Active Cluster Partners in the affected areas</li> </ul>	
CONSTRAINTS <sup>4</sup>	<ul style="list-style-type: none"> <li>• Reduced threat to humanitarian and relief activities (i.e. personnel, offices, warehouses, convoys)</li> <li>• Partial access to conflict affected areas granted by fighting parties</li> <li>• Limited capacity of GoY to deliver relief assistance</li> </ul>	<ul style="list-style-type: none"> <li>• Partial access to conflict affected due to infrastructure damages</li> <li>• Limited capacity of GoY to deliver relief assistance</li> </ul>

*For planning proposes, the scenarios below described are traduced into figures of estimated affected populations.*

<sup>1</sup> See the Global Facility for Disaster Reduction and Recovery report <http://gfdrr.org/ctrydrmnotes/Yemen.pdf>

<sup>2</sup> See the Internal Displacement Monitoring Center at <http://www.internal-displacement.org/countries/yemen> ; Children and Armed Conflict at <http://childrenandarmedconflict.un.org/countries/yemen/> ; International Crisis Group at <http://www.crisisgroup.org/en/regions/middle-east-north-africa/iraq-iran-gulf/yemen.aspx>

<sup>3</sup> See Annex 2 Cluster NFIs and Shelter Stocks per location

<sup>4</sup> The Constraints could be combined and further increased if natural disasters occur in armed conflict areas.

**Scenario 2: Moderate Displacement**

HAZARD	ARMED CONFLICT	FLOODS
<b>LOCATION</b>	Amran, Sa'ada, Hajjah, Al Jawf, Abyam, Hadramouth, Aden	Hadramouth and South East coast line, Sada'a, Sana'a, Dhamar, Ibb, Taiz, Lahz, Mareb, and Abyan
<b>CONSEQUENCES/ IMPACT</b>	<ul style="list-style-type: none"> <li>• Tribal and anti-Government tensions escalate</li> <li>• Frequent clashes outside Capital, some Districts affected, roadblocks, check points, increased restrictions to movements</li> <li>• Increased number of IDPs</li> <li>• Closing of Schools, Health Centers, Government Offices and markets</li> <li>• Reduced communication lines and public services</li> </ul>	<ul style="list-style-type: none"> <li>• Moderate damages in infrastructure and housing</li> <li>• Increased areas covered by floods, access roads affected/damaged</li> <li>• Increased number of IDPs</li> <li>• Closing of Schools, Health Centers, Government Offices and markets</li> <li>• Reduced communication lines and public services</li> <li>• Less Collective Centers available to receive IDPs</li> </ul>
<b>PEOPLE AFFECTED</b>	<ul style="list-style-type: none"> <li>• <b>From 1,000 to 3,000 IDPs Families (7,000 to 20,000 People)</b></li> <li>• From 30,000 to 100,000 People in affected areas (including IDPs hosting communities)</li> </ul>	
<b>RESPONSE</b>	<ul style="list-style-type: none"> <li>• Government of Yemen</li> <li>• HCT, OCHA, UN Agencies, IGOs, NGOs, CBOs, Private Sector</li> </ul>	
<b>PRIORITY NEEDS</b>	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> </ul>	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> <li>• Repair/rehabilitation of dams, flooding walls, ditches, etc</li> </ul>
<b>CLUSTER CAPACITY</b>	<ul style="list-style-type: none"> <li>• UNHCR Lead Agency</li> <li>• Active Cluster Partners in the affected areas</li> </ul>	
<b>CONSTRAINTS</b>	<ul style="list-style-type: none"> <li>• Moderate threat to humanitarian and relief activities (i.e. personnel, offices, warehouses, convoys)</li> <li>• Reduced access to conflict affected areas granted by fighting parties</li> <li>• Limited capacity of GoY to deliver relief assistance</li> <li>• Assessments and relief activities affected by insecure environment</li> </ul>	<ul style="list-style-type: none"> <li>• Partial access to conflict affected due to infrastructure damages</li> <li>• Limited capacity of GoY to deliver relief assistance</li> <li>• Reduced local availability of relief items</li> </ul>

**Scenario 3: Large Displacement**

HAZARD	ARMED CONFLICT	FLOODS
<b>LOCATION</b>	Amran, Sa'ada, Hajjah, Al Jawf, Abyam, Hadramouth, Aden	Hadramouth and South East coast line, Sada'a, Sana'a, Dhamar, Ibb, Taiz, Lahz, Mareb, and Abyan
<b>CONSEQUENCES/ IMPACT</b>	<ul style="list-style-type: none"> <li>• Tribal and anti-Government tensions evolved to major conflict</li> <li>• Continue clashes and escalation of conflict, including fight in the Capital and Governorates</li> <li>• Rocket attacks, bombing, large number of casualties including civilians.</li> <li>• Large number of IDPs</li> <li>• Closing of Schools, Health Centers, Government Offices and markets</li> <li>• Collapse of communication lines and public services</li> </ul>	<ul style="list-style-type: none"> <li>• Major damages in infrastructure and housing</li> <li>• Large areas covered by floods, access roads affected/damaged</li> <li>• Large number of IDPs</li> <li>• Collapse of major infrastructure in affected area</li> <li>• Closing of Schools, Health Centers, Government Offices and markets</li> <li>• Limited communication lines and public services</li> <li>• Most available Collective Centers overwhelmed</li> </ul>
<b>PEOPLE AFFECTED</b>	<ul style="list-style-type: none"> <li>• <b>More than 3,000 IDPs Families (more than 20,000 People)</b></li> <li>• More than 100,000 People in affected areas (including IDPs hosting communities)</li> </ul>	
<b>RESPONSE</b>	<ul style="list-style-type: none"> <li>• Government of Yemen</li> <li>• HCT, OCHA, UN Agencies, IGOs, NGOs, CBOs, Private Sector</li> </ul>	
<b>PRIORITY NEEDS</b>	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Humanitarian Corridor/ access to affected population</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> </ul>	<ul style="list-style-type: none"> <li>• IDPs tracking, mapping and registration.</li> <li>• Inter-Agency Needs Assessments</li> <li>• Distribution of Emergency NFI Kits</li> <li>• Emergency housing/shelter provision or repair</li> <li>• Cash for Emergency Shelter (IDPs hosted/ renting housing spaces)</li> <li>• CCCM for Collective Centers</li> <li>• Repair/rehabilitation of dams, flooding walls, ditches, etc</li> </ul>
<b>CLUSTER CAPACITY</b>	<ul style="list-style-type: none"> <li>• UNHCR Lead Agency</li> <li>• Active Cluster Partners in the affected areas</li> </ul>	
<b>CONSTRAINTS</b>	<ul style="list-style-type: none"> <li>• Serious threat to humanitarian and relief activities (i.e. personnel, offices, warehouses, convoys)</li> <li>• Limited access to conflict affected areas granted by fighting parties</li> <li>• Limited number of relief partners operating in affected areas</li> <li>• Incapacity of GoY to deliver relief assistance</li> <li>• Recurrent Displacement</li> </ul>	<ul style="list-style-type: none"> <li>• Limited access to conflict affected due to infrastructure damages</li> <li>• Limited capacity of GoY to deliver relief assistance</li> <li>• Limited availability of relief items</li> </ul>

**V - CLUSTER RAPID RESPONSE MATRIX: Who does what by when?**

<b>Within 24 hrs of the Emergency Declared</b>		
<b>1</b>	Inform Partners on the declared emergency by HC, convene meeting with partners for information and mobilization	Cluster Coordinator
<b>2</b>	Convene an immediate meeting with active Cluster Partners in the affected areas, create a Response Group and assign responsibilities	Cluster Coordinator
<b>3</b>	Activate the Cluster Contingency Plan	Cluster Coordinator
<b>4</b>	Activate a Joint Assessment Mission to affected areas	Active Cluster Partners
<b>5</b>	<b>Start Emergency relief based on Rapid Assessments</b>	Active Cluster Partners
<b>6</b>	Submit Situation Reports to Cluster	Active Cluster Partners
<b>7</b>	Submit Situation Report to OCHA	Cluster Coordinator
<b>Within 48 Hrs of the Emergency Declared</b>		
<b>8</b>	<b>Partners to mobilize emergency funds, NFIs and Shelter stocks available</b>	Active Cluster Partners
<b>9</b>	Cluster Information Management to disseminate NFIs and Shelter Stock Information to ALL Cluster Partners	Cluster Information Management
<b>10</b>	Start preparing Proposals for resource mobilization options decided by the HCT.	Active Cluster Partners supported by Cluster Coordinator
<b>11</b>	Present rapid needs assessment results to Response Group	Active Cluster Partners
<b>12</b>	Revise the intervention plan and the division of roles and responsibilities	Cluster Coordinator and Active Cluster Partners
<b>13</b>	Convene cluster meetings	Cluster Coordinator
<b>14</b>	Deploy required additional staff and equipment	Active Cluster Partners
<b>15</b>	Submit Situation Reports to Cluster	Active Cluster Partners
<b>16</b>	Submit Situation Report to OCHA	Cluster Coordinator
<b>First two Weeks</b>		
<b>17</b>	Consolidate information (3Ws), analyse gaps and material assistance flow	Cluster Information Management
<b>18</b>	Continue Emergency Relief assistance based on results of new assessments and coordinated with Cluster Partners	Active Cluster Partners supported by Cluster Coordinator
<b>19</b>	Conduct response evaluation and coordinate future intervention plan (3 to 6 months)	Active Cluster Partners supported by Cluster Coordinator
<b>20</b>	Submit Situation Reports to Cluster	Active Cluster Partners
<b>21</b>	Submit Situation Report to OCHA	Cluster Coordinator
<b>22</b>	Support OCHA on the consolidation of need assessment information	Cluster Coordinator

**VI - SHELTER/CCCM/NFIs CLUSTER OBJECTIVES IN EMERGENCIES:**

Cluster Objectives	Activities
Most vulnerable displaced population affected by natural disasters or armed conflicts receive NFIs and emergency shelter support in a timely and coordinated fashion	Provide emergency shelter and relief assistance to IDPs (tents, plastic sheeting for shelter, shelter kits,
	Provide emergency cash assistance to address urgent shelter and NFIs needs
	Distribute NFI packages
Management and coordination of activities and assistance to displaced populations in Collective Centres, Camps, spontaneous settlements and hosting communities in collaboration with local authorities and other relief partners.	Assess urgent needs and register IDPs (& locations) in participatory way including disaggregate data on particular needs of women, girls, boys and men.
	Coordinate emergency Shelter & NFIs assistance prioritizing most vulnerable cases
	Provide camp management and coordination support. Ensure suitability of sites and adequate accessibility to relief assistance
	Include IDPs with particular attention to presence of women in the management activities and distribution of assistance
	Provide return kits (shelter kits and NFI kits) to IDPs when return to their places of origin/habitual residence would be feasible
Assist the most vulnerable displaced population with emergency and transitional shelter solution and (if possible) to repair/reconstruct their houses.	Provide Emergency Shelter prioritizing most vulnerable cases (FHH, homeless, elders, etc) of IDPs
	Provide transitional shelters/cash for work for IDPs and host communities
	Provide rental subsidies to most vulnerable population in urban/semi-urban areas
	Provide emergency housing repair/reconstruction prioritizing the most vulnerable IDPs
Capacity Building of Cluster partners and affected Communities (Shelter, CCCM and emergency response)	To provide Cluster related knowledge transfer by trainings and “on the job” learning activities
	Establishment of community based response and early warning mechanisms
Pursue gradual solutions for IDPs and hosting communities aimed to alleviate tensions and to facilitate integration/return as the situation improves.	Participatory assessment of IDPs intentions to return
	Provide transitional shelters/cash for work
	Provide emergency housing repair/reconstruction prioritizing the most vulnerable IDPs

*NB: Those Objectives and Activities are in line with the 2014's Cluster Strategy and the Global Clusters Strategies.*

**VII – PROPOSED INTER-CLUSTER ACTIVITIES**

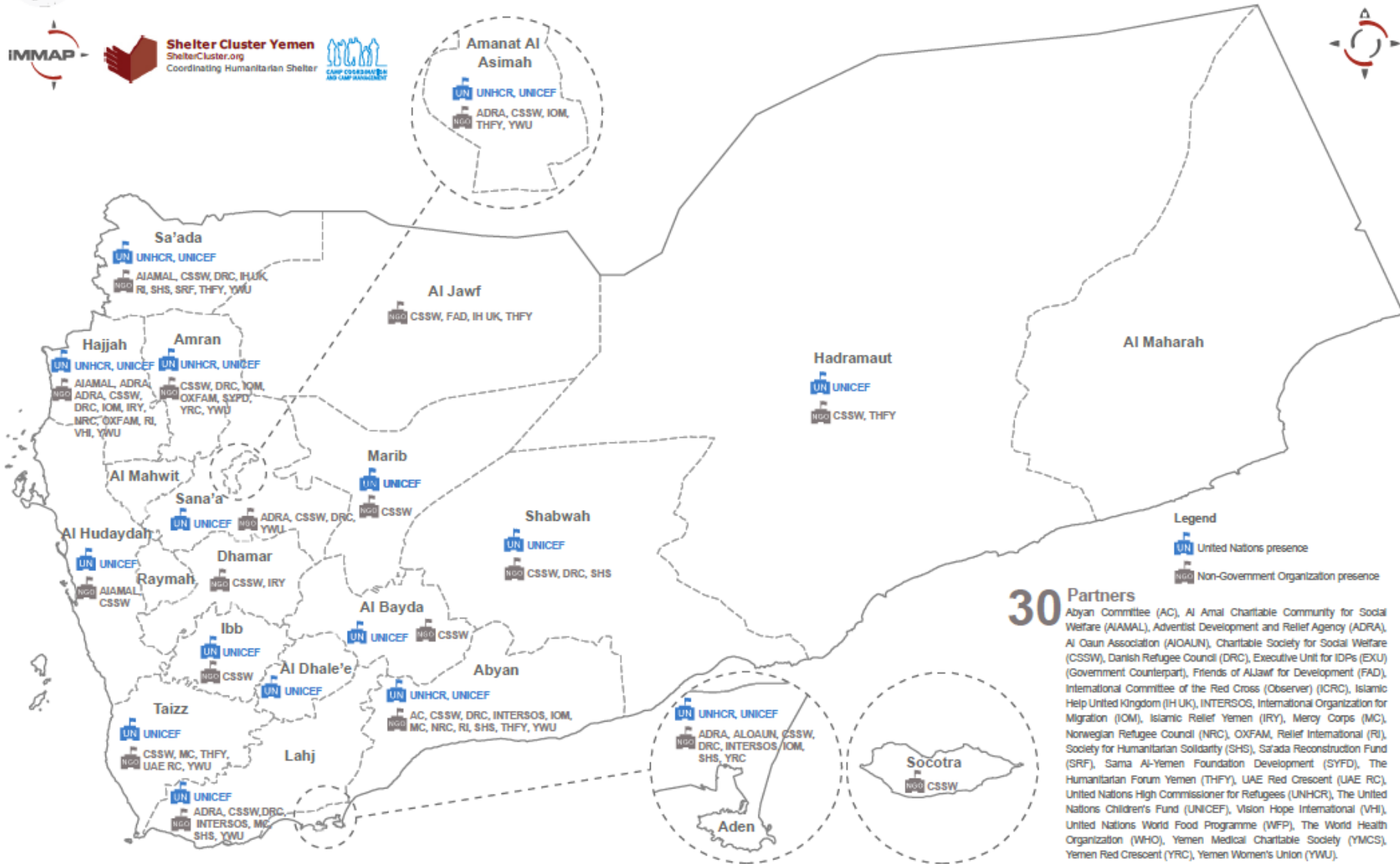
- Joint Need Assessments and determination of duplications and gaps
- Continue information sharing
- Inter Cluster Coordination Meetings
- Coordination of Response Activities
- Ensure efficient field coordination
- Support the GoY assessment, registration and relief assistance
- Develop the Partners and Communities response capacities and resilience
- Transfer of Technical knowledge to Goy, Partners and Communities



# Yemen: Shelter/CCCM/NFI Cluster Humanitarian Presence (as of 21 December 2013)

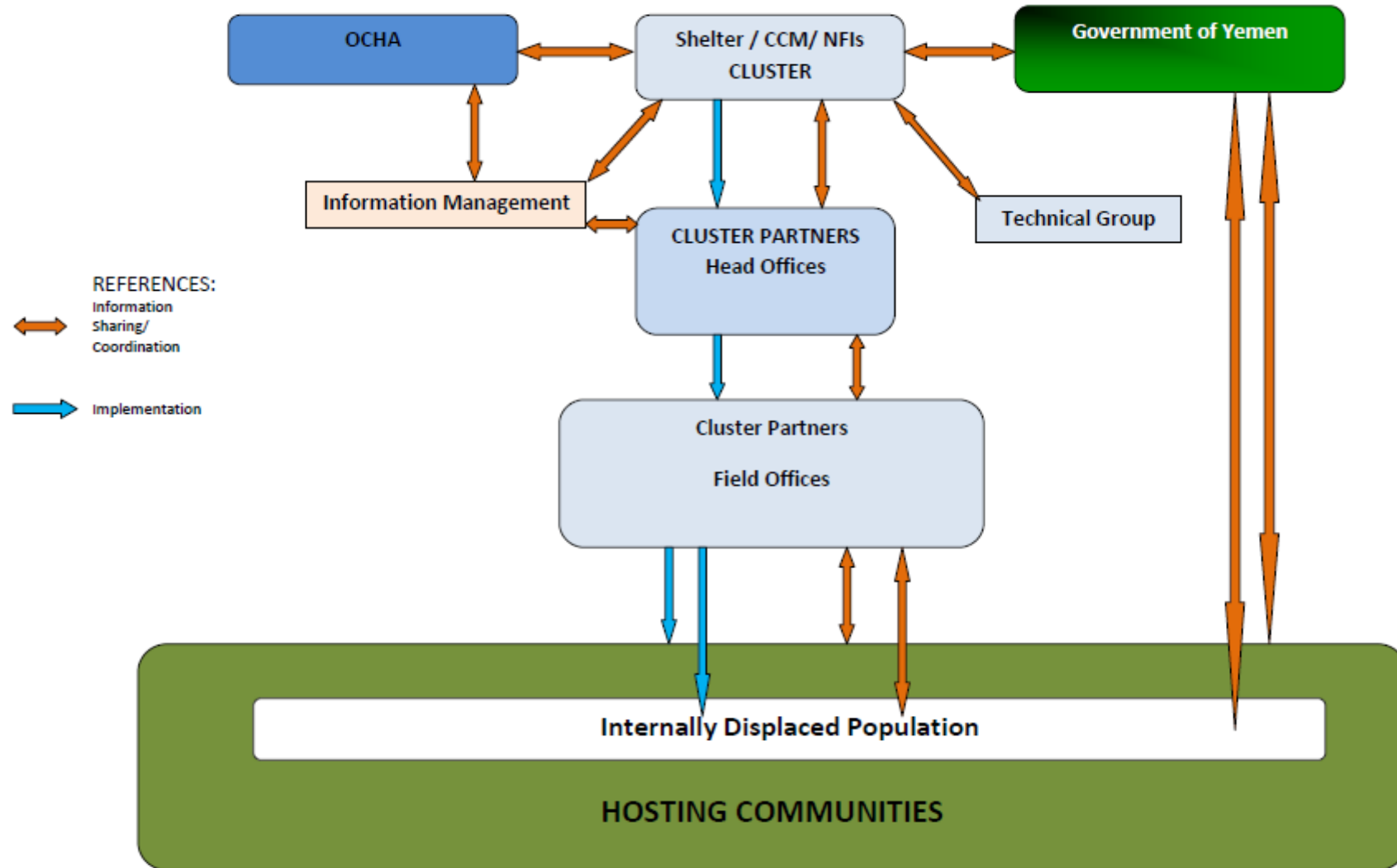


Shelter Cluster Yemen  
ShelterCluster.org  
Coordinating Humanitarian Shelter





# IX – CLUSTER COORDINATION STRUCTURE





## CLUSTER CONTACT DETAILS

Agency		Contact Persons	Position	Phone	Email
UNHCR	Focal Point	Walter Bruzzoni	Cluster Coordinator	712225114	<a href="mailto:bruzzoni@unhcr.org">bruzzoni@unhcr.org</a>
	Alternate	Adel Al-Adlani	Field Assistant	712225012	<a href="mailto:aladlani@unhcr.org">aladlani@unhcr.org</a>
	Information	Adel Al-Adlani	Information Management	737752155	<a href="mailto:alsobari@unhcr.org">alsobari@unhcr.org</a>
IOM	Focal Point	Marco Chimenton	Support Officer	736-900-068	<a href="mailto:mchimenton@iom.int">mchimenton@iom.int</a>
	Alternate	Buthaina Zaid	Project Assistance	737-888-769	<a href="mailto:bzaid@iom.int">bzaid@iom.int</a>
OCHA	Focal Point	Inager Johanne Tjoflaat	Head of Coordination Unit	712222836	<a href="mailto:tjoflaat@un.org">tjoflaat@un.org</a>
	Alternate	Marius Campean	Humanitarian Affairs Officer	712222835	<a href="mailto:campean@un.org">campean@un.org</a>
	Alternate	Anabel Carreras	Gender Advisor	712222819	<a href="mailto:carreras@un.org">carreras@un.org</a>
	Alternate	Najib Al-Mansour		712222828	<a href="mailto:al-mansour@un.org">al-mansour@un.org</a>
ExU	Focal Point	Abdulmalik Alkohlani	Financial Officer	736117000	<a href="mailto:aakohlani@gmail.com">aakohlani@gmail.com</a>
	Alternate	Nada Al-Aghbari	HLO	777513722	<a href="mailto:alaghbarin@gmail.com">alaghbarin@gmail.com</a>
	Alternate	Mohammed Harmal	Deputy Head of EXU	733218300; 770932196	<a href="mailto:harmalm1@gmail.com">harmalm1@gmail.com</a>
ADRA	Focal Point	Miriam Watt	Program Director	770705902	<a href="mailto:Miriam.watt@adrayemen.org">Miriam.watt@adrayemen.org</a>
	Alternate	Lamis Al-Kuhlani	Project Manager	770704902	<a href="mailto:lamis.alkuhlani@adrayemen.org">lamis.alkuhlani@adrayemen.org</a>
	Alternate	Margaret Fryer	Program Assistant	772681315	<a href="mailto:Margaret.fryer@adrayemen.org">Margaret.fryer@adrayemen.org</a>
Al-Nama Network	Focal Point	Fahmi Al-Sarari	PR officer	735739619	<a href="mailto:ydnorg@gmail.com">ydnorg@gmail.com</a>
CARE International	Focal Point				
	Alternate	Essam Masoud	Emergency Team Leader	733128849	<a href="mailto:Essam.mohammed@care.yemen.org">Essam.mohammed@care.yemen.org</a>
CSSW	Focal Point	Amr Al-Halaly	CEO	771007107	<a href="mailto:YMCS_YEMEN@YAHOO.COM">YMCS_YEMEN@YAHOO.COM</a>
				711803003	
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	Alternate	Isam Awad	Emergency Coordinator	733843349	<a href="mailto:Artols2002@yahoo.com">Artols2002@yahoo.com</a> <a href="mailto:info@csswyemen.org">info@csswyemen.org</a>



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**X – Monitor \$ Evaluation**

SECTOR	OBJECTIVES	INDICATORS
<b>SHELTER &amp; NFIs</b>	Most vulnerable displaced population affected by natural disasters or armed conflicts receive NFIs and emergency shelter support in a timely and coordinated fashion	# of IDP FHH assisted with Emergency Shelter and Shelter Kits
		# of IDP Families assisted with Emergency Shelter
		# of IDP FHH assisted with Emergency Cash for Shelter
		# of IDP Families assisted with Emergency Cash for Shelter
		# of IDP FHH assisted with Emergency NFIs
		# of IDP Families assisted with Emergency NFIs
	Assist the most vulnerable displaced population with emergency and transitional shelter solution and (if possible) to repair/reconstruct their houses.	# of IDP FHH assisted with Transitional Shelter and House repair/ reconstruction
		# of IDP Families assisted with Transitional Shelter and House repair/ reconstruction
		# of IDP FHH assisted with Cash for Work
		# of IDP Families assisted with Cash for Work
<b>SHELTER/ CCCM/ NFIs</b>	Capacity Building of Cluster partners and affected Communities (Shelter, CCCM and emergency response, "on-the-job" trainings)	# of Partners and CBOs trained in Emergency & Transitional Shelter
		# of Partners and CBOs trained in CCCM
		# of Community based response mechanisms and Early Warning systems developed
	Pursue gradual solutions for IDPs and hosting communities aimed to alleviate tensions and to facilitate integration/return as the situation improves.	# Of Participatory Assessments with disaggregate data
		# of IDP FHH assisted with Transitional Shelters/ Cash for Work
		# of IDP Families assisted with Transitional Shelters/ Cash for Work
<b>CCCM</b>	Management and coordination of activities and assistance to displaced populations in Collective Centres, Camps, spontaneous settlements and hosting communities in collaboration with local authorities and other relief partners.	# of Participatory Assessments with disaggregate data
		# of Coordination Meetings and Guiding References
		# of Collective Centers and Camps Coordinated/Managed
		# of IDPs disaggregated by gender participating in CCCM activities and distribution of assistance
		# of IDPs disaggregate by gender and age receiving Return Kits

**Plan Revision and Drills:**

This *First Draft* is being shared with all Cluster Partners for comments and recommendations. It will be discussed in the next 19/02/2014 Cluster Meeting and the Final Version will circulate as soon as all comments are included. The CP It is planned to be reviewed every 6 months or earlier if the circumstances require. The Cluster should undergo *at least one Drill* exercise within the following month of the adoption of the CP to verify the coordination arrangements and response capacities.

