

## Technical Working Group Term of Reference

### Development of Yemen Shelter Cluster Multi-Year Strategy (2025 – 2028)

#### 1. Introduction:

The current multi-year strategy of the Yemen Shelter Cluster, covering the period from 2022 to 2024, is set to expire on 31 December 2024. In response to the evolving context and in alignment with the new Global Shelter Cluster Strategy for the next four years, there is an urgent need to develop a new, comprehensive, and forward-looking multi-year strategy.

The Yemen Shelter Cluster will establish a Technical Working Group (TWiG) to collaboratively develop a four-year strategy for 2025 – 2028. This strategy will guide emergency, medium-term, and long-term shelter responses, aligning with the Humanitarian Development and Peace (HDP) Nexus and emphasizing an integrated settlement (Area-Based) approach. The TWiG's expertise will be crucial in shaping the strategy's content and ensuring its successful implementation.

#### 2. Objectives:

The primary objectives of the TWiG are as follows:

- a. Strategy Development:
  - Draft a clear, vision-driven, and results-oriented strategy for the Yemen Shelter Cluster using the Global Shelter Cluster template.
  - Ensure alignment with the new Global Shelter Cluster Strategy and Humanitarian Development and Peace (HDP) Nexus.
  - Address the evolving context and humanitarian needs in Yemen.
- b. Integration and Coordination:
  - Work closely with the cluster coordination team, lead agency, Strategic Advisory Group, and other members.
  - Integrate technical expertise from various stakeholders and sectors to enhance the strategy's effectiveness.

#### 3. Responsibilities and Tasks

The TWiG will undertake the following tasks:

- a. Situation Analysis and Forecast
  - Review existing documents, including cluster strategic documents, needs assessments, post-distribution monitoring, protection risk assessments, and socioeconomic data related to Yemen.
  - Analyze and forecast the general situation in Yemen, considering humanitarian needs, vulnerabilities, and shelter requirements over the next four years.
  - Conduct individual interviews with key members to understand their perspectives and identify areas of improvement in the current strategy.
- b. Objective Review and Implementation Approaches
  - Evaluate each strategic objective outlined in the Yemen Shelter Cluster Strategy.
  - Propose specific implementation approaches, considering emergency preparedness, response plans, and capacity-building efforts.
- c. Develop Strategy Framework
  - Identify and propose innovative solutions to address specific challenges displaced populations face, particularly climate change and protracted displacement.
  - Draft a comprehensive multi-year strategy aligned with the changing context and the Global Shelter Cluster Strategy for 2025-2028.

#### 4. Composition and Timeline

- The TWG will consist of 7 members representing National NGOs, International NGOs, UN agencies, and the Red Cross and Red Crescent Movement.
- The working period is from 01 May to 31 August 2024.
  - May 1st to July 31st: Develop a draft strategy.
  - 2nd week of August: Present the draft to cluster partners during the consultation meeting.
  - 3rd week of August: Incorporate comments and share with the Shelter Advisory Group (SAG) for final feedback and endorsement.
  - Last week of August: Publish the final strategy.