

# Disaster Resource Partnership Newsletter

A quarterly update on Disaster Resource Partnership activities

An initiative of :



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## The word of the Chairman:

Welcome to the first edition of the Disaster Resource Partnership Newsletter, a new tool to provide the member companies with a regular update on our activities and progress.

On the disaster front, the last few months have fortunately been quiet, with no major international calamity. This lull has given us time to look back at the progress so far, strengthen the new Indonesia network and review our response model for the next global emergency.

The first face-to-face meeting with a small sample of humanitarian agencies took place in Washington, DC, on May 4<sup>th</sup>, and delved into the operational aspects of response. Two virtual meetings also took place with the first Steering Board call of the year (March 26<sup>th</sup>) and a Working Group call on June 21<sup>st</sup>. Both discussions focused on the best way to utilize our skills and resources, saving lives and reducing suffering by enhancing the capacity of the humanitarian sector.

The next months will be critical, as we strengthen our partnerships and demonstrate our sector's added value in disasters. Our success depends on our ability to share experiences and work as a network.

*Samir Brikho*  
Chief Executive, AMEC  
Chair of the Steering Board of the Disaster Resource Partnership

## Global disaster response dashboard: (2012 year-to-date)

### IFRC Shelter Cluster activations:

- Peru floods – 18 June 2012 (ongoing)
- Fiji floods – 19 January 2012 (ongoing)

### DRP activations:

- **No activations in 2012.**

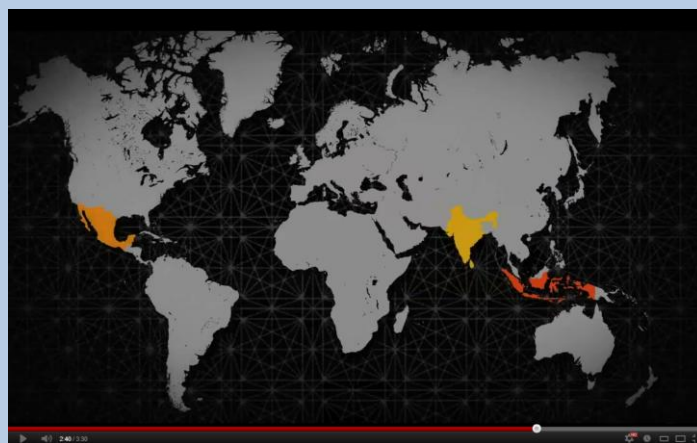
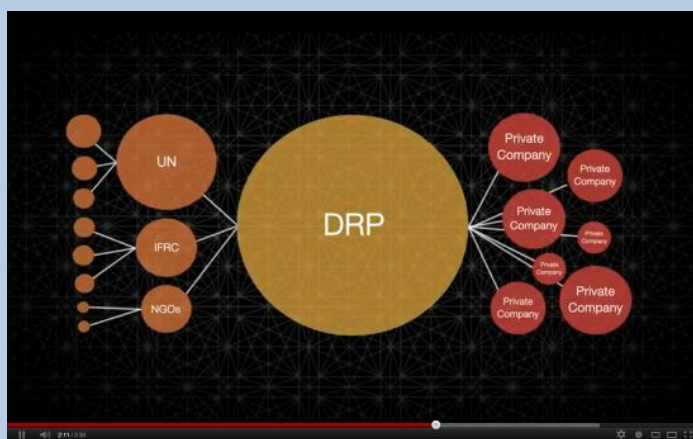
### LETs deployments:

- Philippines tropical storm – Dec. 2011: Small deployment of staff and forklifts in March 2012.

## New DRP video available!

A new video presenting the DRP and its objectives for an external audience is available at:

<http://www.weforum.org/videos/disaster-resource-partnership>



Content includes interviews of the diverse stakeholders of the DRP, its operational model and its geographical scope.

## DRP National Networks update

The Disaster Resource Partnership (DRP) exists and functions through its national networks. After the successful launch of the Indonesia National Network in January 2012, the different Networks have started exchanging experiences and supporting each other, while focusing on each country's specific vulnerabilities and hazards.

Highlights for the last few months include substantial growth in membership, establishment of new contacts with humanitarian actors and the provision of training to DRP member company personnel.

### Disaster Resource Network (DRN) – India: Increased membership, training and responses

In November 2011, a DRN session was held in Mumbai in the context of the World Economic Forum's India Economic Summit. The meeting, chaired by Mr. Gulabchand, was attended by the CEOs of leading engineering and construction companies, Government Bodies and global humanitarian sector practitioners. Following the private session a full-day workshop on DRN was organized on Nov. 15<sup>th</sup> at the headquarters of Hindustan Construction Company (HCC) for the operational level representatives from all three sectors to strengthen the network further. There were 26 participants in the workshop.

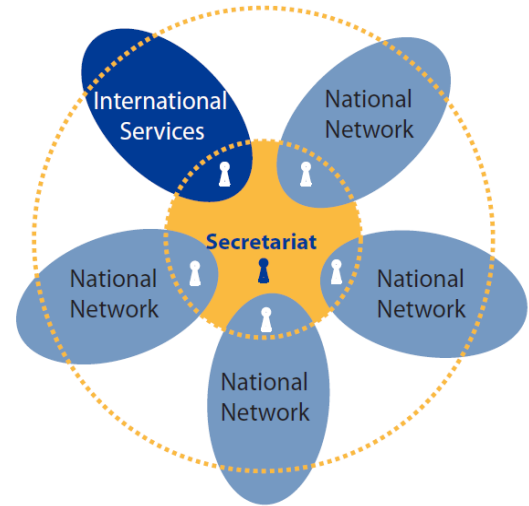
As an outcome of this DRN workshop, several more companies including L&T, Essar, Shapoorji & Pallonji, Afcons, Halcrow, CH2M Hill, Arup, and Hirco have come forward and joined the network. Due to the sessions' success, it is hoped they can be repeated in this year's India Economic Summit.

A subsequent DRN working group meeting was organized at HCC's head office on 16 Feb. 2012. The meeting was attended by representatives from various E&C companies like L&T, Shapoorji & Pallonji, Arup, Essar, Hirco and HCC.

HCC, a DRN founding member, has supported relief work in different types of disasters both at National and International Level, led by trained engineers. Some of the latest activations include relief and rehabilitation assistance during the Sikkim Earthquake (2011), emergency relief in the West Bengal train accident of 2011 and a rescue operation in the J&K Snow Avalanche (2012).

#### Upcoming in India:

- The next DRN working group meeting is scheduled for 12th July.
- The 6th batch of Engineering in Emergencies (EE) training is taking place in Pune, India, from 2-8 July 2012 and is open to all DRN members.
- Confirmation awaited for EE Training: Nomination from different DRN members are awaited.



Source: Arup International Development



***Every response highlights new ways in which engineering and construction companies can contribute to the humanitarian effort. In the 2010 response to the Leh floods in India, HCC teams freed up clogged waterways (above) and carried out emergency repairs on a seriously damaged bridge (below).***



## DRN-Mexico: building relationships

On July 1<sup>st</sup>, Mexico elected a new president, who will be sworn in on December 1<sup>st</sup>. Though the change in administration will require the DRN-Mexico to approach the new government counterparts, it is actively involved in the ongoing discussions on the new national disaster response strategy ("*Ley Nacional de Protección Civil*").

In the meantime, the activities of the DRN-Mexico have focused on enrolling companies interested in the DRP network's objectives of contributing to the prevention, attention and reconstruction in a disaster event.

Further efforts have gone to strengthening relations with the Mexican construction chamber and the UN, and it is planned to hold a joint event in early 2013 to increase awareness and expand membership.

### *Upcoming in Mexico:*

- *August - Sept. 2012: strengthened partnerships with humanitarian organizations in Mexico, including OCHA's focal person in Mexico and the Mexican Red Cross disaster services.*
- *Sept. - Nov.2012: Multi-stakeholder review of the national disaster management strategy.*
- *February 2013 (TBC): Joint National Disaster Authority / Mexico Construction Chamber / DRN-Mexico event.*

## DRP-Indonesia: Setting the foundations

The **Memorandum of Understanding launching the Network was signed** on January 21<sup>st</sup> by the Indonesian Coordinating Minister for People's welfare and Mr Widyawimarta Po as chairman of DRP Board, representing 10 engineering and construction companies in Indonesia.

In March, a full time national project manager, Victor Rembeth, was hired to lead the coordination process and development of the partnership. The **first full board update** meeting was conducted and agreed to include the Indonesian Red Cross, the Humanitarian Forum Indonesia and the UN system in both the board and working group. The DRP-Indonesia also held a bilateral meeting with the Head and Deputy of The Indonesia National Disaster Agency for Disaster Management and also separately with AUSAID and USAID.

On March 22, DRP-Indonesia had a **bilateral meeting with Ms. Valerie Amos**, UN Under-Secretary-General for Humanitarian Affairs and member of the DRP Steering Board. Ms. Amos and her regional UN-OCHA colleagues discussed the state of disaster management and humanitarian matters in the country of Indonesia.

The first working group meeting was held on April 27<sup>th</sup> and covered the issues of governance, proposed activities, schedules and relevant support of members to DRP.

On May 23-24, site visits in the Yogyakarta area (hit by the May 2006 earthquake) and workshops on community-based shelter programs were carried out with Habitat for Humanity-Indonesia and Humanitarian Forum Indonesia.

The second working group meeting was then conducted on May 25 and agreed on the Work Plan of DRP, logo drafting and possible funding mechanism to support the program and activities of DRP Indonesia.

The third working group meeting was conducted on June 25 and hosted by the National Agency for Disaster Management to confirm the support of the GOI to further development of DRP in Indonesia

DRP Indonesia has also been actively involved in the Government Training for Private Sectors involvement in disaster management; the presentation of DRP Indonesia in the UN-INGO-Donor meeting; providing support to the Indonesian government in the preparation of the Asian Ministerial Conference on Disaster Management; and actively attending the World Bank Seminar on Flood mitigation and the UNFPA seminar on secondary data and disaster management.

### *Upcoming in Indonesia:*

- *July: The DRP Indonesia Manager to participate in the EE Training and attend the working group meeting of DRN India.*
- *Involvement of DRP Indonesia in the preparation of the Fifth Asian Ministerial Conference on Disaster Risk Reduction, October 22-25.*

## About the Logistics Emergency Teams

Logistics Emergency Teams deploy worldwide upon request from the United Nations Global Logistics Cluster. Logistics Emergency Teams are provided pro bono by Agility, AP Möller-Maersk, TNT and UPS, four leading logistics companies. Facilitated by the World Economic Forum, the companies joined forces to help the humanitarian sector with emergency response to large-scale natural disasters.

Logistics Emergency Teams (LETs) have a solid track record of deployments, based on agreed mechanisms and strong relationships with the UN's Global Logistics Cluster, led by the World Food Programme (WFP).

LETs support through pre-agreed operating procedures and training includes:

- Logistics specialists (e.g. airport coordinators, airport managers and warehouse managers)
- Logistics assets (e.g. warehouses, trucks, forklifts)
- Logistics services (e.g. airlift, trucking, customs management)

In 2008-2012, LETs deployed in Mozambique, Myanmar, Haiti, Philippines, Indonesia, Pakistan & Chile. LETs have also carried out Logistics Preparedness Assessments in several high-risk areas around the world on behalf of the cluster. Around 150 trained volunteers are currently on standby.

## DRP International Services update

After the first training of response staff in December 2011 (jointly with the IFRC) and the official launch of the Indonesia National Network in Davos, the DRP continues its “project refinement” phase. Is the Partnership recognized as a legitimate and useful counterpart for the humanitarian sector? What is needed for a streamlined mechanism for disaster response? How can this model become sustainable, at minimal cost to its members?

Much of the work and discussions over the last three months aimed to better understand the DRP’s added value to the complex field of disaster response and enhance the Partnership’s ability to leverage the engineering & construction (E&C) companies’ skills for good.

### 4 May 2012: Washington humanitarian-DRP roundtable: “How can we work together”

The meeting aimed to challenge humanitarian actors and E&C companies to consider how they could work together before, during and after a disaster, as a way of scaling up the DRP’s capacity in disasters. The private sector representatives (AMEC, CH2M Hill, Fluor and Petrofac), having participated in a seminar on humanitarian shelter convened by Catholic Relief Services, recognized that their first take-away was a recognition of the complex nature of the humanitarian field, composed of highly independent networks of organizations coordinated through loose humanitarian Networks.

General **Standard Operating Procedures** for the deployment of private sector personnel were discussed, within the framework of the Shelter Cluster chaired by the International Federation of Red Cross and Red Crescent Societies (IFRC).

The private sector companies held a brainstorming session and shared some of the prerequisites they would need to address for partnerships in disasters, such as issues of corporate liability in disaster areas and insurance for personnel deployed on the ground. The discussion led to a **draft template for the Expression of Interest** for humanitarian actors interested in requesting support to DRP member companies through the Shelter Cluster.

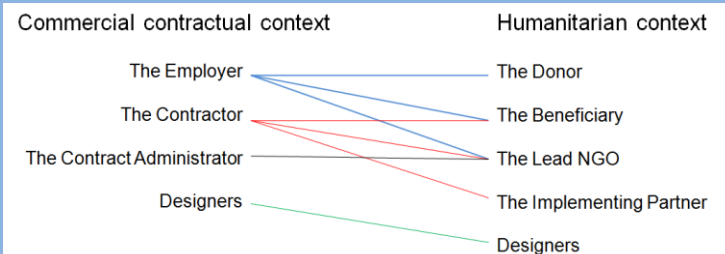
The three NGOs present in the meeting (Build Change, Catholic Relief Services and Habitat for Humanity) and the IFRC expressed interest in piloting such a model, while the other agencies (InterAction, UNICEF and OCHA) expressed interest in examining how their organizations could work with the DRP.

## Overcoming the cultural gap


One of the biggest challenges raised in the consultations between engineering and construction companies and humanitarian organizations is the corporate culture gap between the two worlds.

Though humanitarians and private sector companies often carry out similar tasks (such as rebuilding schools, homes or hospitals), the way in which the Statement of Works (“Project Agreements” in humanitarian speak) are presented can make partnerships difficult.


This is why the participants in Washington identified the need to develop an “Expression of Interest” template and “translate” language from one sector to the next.



### Translating commercial contractual terms in humanitarian context (source: Care International)



ShelterCluster.org  
Coordinating Humanitarian Shelter



WORLD ECONOMIC FORUM  
COMMITTED TO IMPROVING THE STATE OF THE WORLD  
Disaster Resource Partnership

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**Expression of Interest to the Shelter Cluster**  
for requesting support from Disaster Resource Partnership member companies in humanitarian operations

**Project background:**

- Objectives of the project:
- Project location:

**Type of support requested:**

If request for human resource support:

- Please provide Terms of Reference (profile for the person requested, including experience and qualifications, special training requirements)

If request for services:

- Please provide a Scope of Works (Type of assistance needed, on-site or remotely)

**In both cases:**

- Indicate who is the end user / final recipient of service provided by DRP member company:

**Timeframe:**

- Response needed by:
- Duration of assistance:
- Ideal start date:
- Ideal end date:

**Legal framework for intervention:**

Please indicate under which agreement DRP member company resources (including staff, services or equipment) will fall during the course of the partnership.

**Please provide:**

- A copy of the Status agreement! (to be) signed between the NGO and the DRP member company;
- A copy of the Status agreement between the NGO and the host country where the support will be provided.

**Existing team structure:**

- Reporting structure in project:
- Reporting line for DRP member staff involved in project:

**Specifications:**

What building codes apply in the proposed project (national regulations, US codes, etc.)?

<b>NGO point of contact for follow-up and questions:</b> Name: Contact information:	<b>Shelter Cluster focal point comments:</b> (leave blank)	<b>DRP Secretariat comments:</b> (leave blank)
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**Expression of Interest template developed during the Washington meeting, in which the DRP members listed the information they would require to be able to support a response.**



## 21 June 2012: DRP Working Group call: Focusing the DRP International Services on where it offers the greatest added value

The recommendations from the *ad hoc* meetings were brought to the DRP Working Group on June 21<sup>st</sup>, where a general agreement was reached around the need to **continue examining where the specific added value of the DRP International Services lies**, depending on the outcome of consultations with IFRC, UNICEF and OCHA. This approach should also be compared with the Logistics Emergency Teams model (see box below), while recognizing that deployment of personnel may not be the mechanism best suited to take advantage of E&C company skills and resources.

In addition, the Working Group identified the need to strengthen the DRP Governance, starting with the Working Group itself. DRP Working Group Terms of Reference will be drafted and discussed, to ensure its composition is reflective of the growth and strength of the National Networks, for presentation to the DRP Steering Board.

Based on the feedback from the individual DRP member companies, the **DRP Secretariat team presented the main options for the DRP International Services**. Two models were finally retained, to guide the work of the Secretariat in coming months:

### Model 1:

- Support to the National Networks, and help establish new ones;
- Knowledge management;
- Communication, advocacy and public awareness;
- Agreements with Cluster leads, detailing the mechanisms for collaboration;
- Support in flagging potential legal challenges (liability, insurance, etc.).

### Model 2: Covering the scope of Model 1, plus:

- Individual partnerships with key humanitarian actors;
- Strengthening the mechanisms for the deployment of personnel (training; roster)
- Legal agreements with key partners, laying the groundwork for each of the potential partnerships.

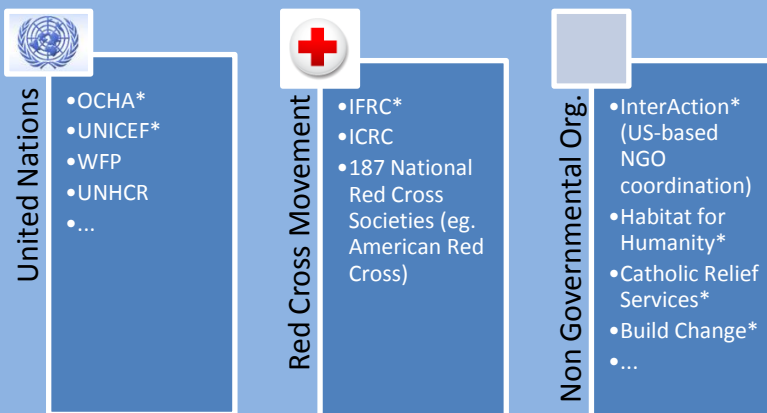
### Upcoming at the International Services level:

- July: Joint DRN-India / DRP-Indonesia / DRP Secretariat meeting in India, in coordination with the DRN-India working group meeting.
- July-August: Consultations with the humanitarian sector around the added value provided by the DRP.
- September: DRP Steering Board call.
- November: DRP session in the context of the India Economic Summit

**The Washington Roundtable was the first opportunity for NGO and E&C company representatives to share their concerns and expectations around joint responses.**

On June 7<sup>th</sup>, the Washington DRP participants reviewed pilot proposals submitted by the three NGOs. This call made it clear that there was interest in building stronger relations with individual humanitarian organizations, as a way to understand their operating procedures in disasters. But the discussion also raised the concern that **perhaps the DRP International Services is not the best Network** to hold such discussions, due to the technical nature of the proposals and the specific context of each proposal (meaning the national level would be better suited for individual partnership discussions). In addition, it was felt that **the return on investment for sending staff to training should be examined**, based on the diversity of humanitarian actors and deployment mechanisms. Alternatively, the possibility of accessing just-in-time training should be considered, to ensure the training matches an assignment, especially as partnerships expand beyond deployments.

### The three pillars of humanitarian response:



**Through the meetings and calls in May and June, the DRP members recognized that the interactions of the DRP will need to be tailored to each pillar, as the roles range from purely coordination to solely response.**

## DRP Membership and Governance

### DRP Steering Board

**Valerie Amos**, Undersecretary-General for Humanitarian Affairs and Emergency Relief Coordinator, UN Office for the Coordination of Humanitarian Affairs (OCHA), New York

**Samir Brikho**, Chief Executive Officer, AMEC, United Kingdom

**Bekele Geleta**, Secretary-General, International Federation of Red Cross and Red Crescent Societies (IFRC), Geneva

**Ajit Gulabchand**, Chairman and Managing Director, Hindustan Construction Company, India

**Alex Wong**, Senior Director, Head of Centre for Business Engagement, World Economic Forum

### DRP Member Companies (Global)

Arup Group

AMEC

CH2M Hill

Consolidated Contractors Company

Fluor Corporation

Grupo Marhnos SA de CV

Halcrow

Hindustan Construction Company

Kokusai Kogyo

Petrofac

Punj Lloyd

### International Organizations/Civil Society

International Federation of Red Cross and Red Crescent Societies (IFRC)

United Nations Development Programme - Bureau for Crisis Prevention and Recovery (UNDP-BCPR)

United Nations Office for the Coordination of Humanitarian Affairs (OCHA)

### DRN-India Member Companies

Afcons

Arup

CH2M Hill

Essar

HCC

Halcrow

Hirco

L&T

Shapoorji & Pallonji

### DRN-Mexico Member Companies

Grupo Marhnos SA de CV

Unidos por Ellos (consortium of Mexican companies)

### DRP-Indonesia Member Companies

PT. Amec Berca Indonesia

PT. Pembanguna Perumahan (PP) Tbk

PT. Wijaya Karya. Tbk

PT. Waskita Karya

PT. Total Bangun Persada. Tbk

PT Jaya Konstruks Manggala Pratama Tbk

PT Tatamulia Nusantara Indah

PT. Balfour Beatty Sakti Indonesia

Davy Sukamta and Partners

PT Yodya Karya

### Industry Associations

Construction Federation of India (CFI)

Cámara Mexicana de la Industria de la Construcción (Mexican Chamber of Industry and Construction)

### Governments

Government of India

Government of Indonesia