

Decisions and Actions of the Ad-hoc Board meeting held electronically on 18 September 2020

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| Present | Professor Paul O’Prey (Chair) Caroline Griffith (Trustee) Alison Richmond (Trustee) Martin Ashley (Trustee) for part of the meeting Mike McCart (Trustee) for part of the meeting Francis Plowden (Trustee) David Seddon (Trustee) | PoP CG AR MA MM FP DS |
| Apologies | Professor Nigel Llewellyn (Trustee) | NL |
| In Attendance | Alex Barron (Chief Executive) Francine Norris (Director of Education) Ian Graham (Director of Estates) Mark Harty (Head of Finance and Business Systems) Mark Ellul (Clerk to the Board) for part of the meeting | APB FN IG MH ME |

| | <u>Action/Decision</u> | <u>Summary</u> | <u>Lead</u> |
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| 1 | Action | Strategic Focus Groups: It was agreed that small, informal groups of Trustees should meet with the Executive Management Team, to discuss aspects of the Vision 2027 strategic plan and how they could be adapted to meet the current challenges. | APB/PoP |
| 2 | Action | To receive a verbal update of the Finance and Audit Committee (F&AC) meeting held on 14 September 2020. <ul style="list-style-type: none"> • It was agreed that the value of investment properties would be formally considered at the Board meeting on 8 December 2020. • A draft Reserves Policy and draft Investment Asset Management Policy would be prepared for consideration at the Board meeting on 16 October 2020. • As part of a review of the Investment Asset Management Policy, alternative Investment Fund Managers would be considered. | APB/MH |
| | Action | | APB/MH |
| | Decision | | APB/MH |
| 3 | Decision | Budget Year 2020/21 The Board approved the 2020/21 revenue and operating capital budgets. The 2020/21 budget for strategic capital projects would be presented at the October meeting. | MH |
| 4 | Decision | Re-opening Roadmap: <ul style="list-style-type: none"> • Minor changes to the Covid-19 Health and Safety Management Policy were approved. | IG |

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| | Action | <ul style="list-style-type: none"> An updated, draft Conservation Management Plan would be considered at the Board meeting on 16 October 2020. | APB |
| | Action | <ul style="list-style-type: none"> An approach to Sustainability would be considered at the Estate Committee on 25 September 2020, prior to recommendation to the Board. | APB |
| | Action | <ul style="list-style-type: none"> A Brand review would be considered in early 2021. | APB |
| 5 | Action | <p>To Receive an Update on Diversity</p> <p>A Report from the Collections Team regarding the interpretation of spaces using the Collection would be reviewed by the Board on completion.</p> | FN |
| | Decision | <p>The importance of increasing diversity within the College's staff and student body and broadening engagement with potential students was emphasised. A small focus group of Trustees, the Director of Education and relevant members of staff, would be established to consider how to proceed. It was agreed that a proposal would be drafted for consideration at a future Board meeting.</p> | FN/AR |